

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Europe's space industry tries to catch up, P. 20

NEWS SUMMARY

GENERAL

Poland expels U.S. reporter

Poland is expelling United Press Warsaw correspondent Ruth Gruber. She had been held for a day and questioned about a package of film sent to her from Gdansk.

The American news agency's local employee Ania Olaszewska who picked up the film from a station, was still being held yesterday. Earlier story, Page 3.

East Germany is expelling West German journalist Dieter Bub after his magazine Stern published a report of an assassination attempt on East German leader Erich Honecker which was swiftly denied.

Podgorny dies

Nikolai Podgorny, Soviet Head of State from 1965 to 1977, when Party leader Leonid Brezhnev took over, has died aged 78.

Thatcher leaves

British Premier Margaret Thatcher left for Britain after her five-day tour of the Falklands.

MP's accusation

Northern Ireland MP Harold McCusker, back from Israel, claimed that until the Israeli invasion Irish republican terrorists were being trained in south Lebanon.

French trawler lost

Ten French fishermen were feared drowned when their trawler the Cité d'Atah sank off Wexford, Ireland, in gales.

More than 100 were feared drowned when a ferry carrying more than 220 sank off the east Malaysian state Sabah.

Space sickness

Soviet cosmonauts Anatoly Bereznev and Valentin Lebedev have not fully recovered from their record 21 days in space, says news agency Tass.

Soviet man told: Go

Britain has ordered Soviet translator Vladimir Chernov, 31, who works in London for the International Wheat Council, to leave within seven days for activities incompatible with his position.

Police chief quits

Iran's Chief of Police, Colonel Ebrahim Hejazi, has resigned. Colonel Khalil Samini takes over.

Magazine closed

Argentina's military rulers have closed the outspoken magazine *Humor*, and seized most copies of the latest edition, Page 6.

Tour of S. Africa

South Africa Cricket Union confirmed that a team of West Indian players was on its way to play there, bringing protests from anti-apartheid campaigners.

U.S. health choice

U.S. President Ronald Reagan named former Congresswoman Margaret Heckler to succeed Health Secretary Richard Schweiker, who has resigned, Page 22.

Briefly...

Soviet newspaper *Trud* called for a campaign against obesity, saying it was bad for efficiency.

Former Czech Deputy Premier Ota Sik, who brought in liberal reforms in 1968, became a Swiss citizen.

Giuseppe Fulghetti, 70, retired Sardinian politician was released from hospital after payment of a ransom.

Half of Zimbabwe's adult women have suffered from venereal disease, said an official report.

BUSINESS

French inflation 9.7% in 1982

FRANCE's inflation rate for 1982 was 9.7 per cent, according to provisional figures. The rate for 1981 was 14 per cent, and the 1983 target is 8 per cent, Page 2.

LONDON: FT Industrial Ordinary index fell 5.9 to 536.4. Government Securities showed losses approaching 1 per cent, Page 31.

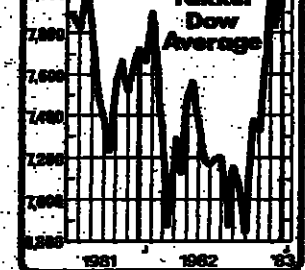
DOW JONES closed down 0.18 at 1,063.61, Page 30.

TOKYO: Nikkei Dow index fell 38.78 to 8939.85, and the Stock Exchange index was 4.19 lower at 588.28, Page 30.

HONG KONG: Hang Seng index rose 8.81 to 659.89, Page 30.

AUSTRALIAN all-share index edged up by 0.4 to 531.2, Page 30.

FRANKFURT: Commerzbank index closed 7.8 down at 758.2, Page 30.



STERLING fell 65 points to \$1.755, but rose to DM 3.7225 (DM 3.7125), FF 4.8975 (FF 4.8925), SwFr 3.0675 (SwFr 3.0625), and Y363.5 (Y362). Its Bank of England trade-weighted rose from 88.6 to 81.4, Page 30.

DOLLAR rose to DM 2.3615 (DM 2.3455), FF 4.8975 (FF 4.8925), SwFr 3.0675 (SwFr 3.0625), and Y363.5 (Y362). Its trade-weighted advanced from 111 to 117.2, Page 30.

GOLD was unchanged in London at \$481.15. In Frankfurt it rose \$1.75 to \$483.25, and in Zurich \$2 to \$481.5, Page 27.

J.P. MORGAN, U.S. bank holding company, reported net earnings for the year of \$394.2m (\$354.3m), fourth-quarter net income was \$114.9m (\$117.7).

CHARTERHOUSE, the London banking and investment group, has set up a joint venture with Cable and Wireless, the UK multinational, and Commo Cable TV of Texas to make a major bid for cable TV business in Britain, Page 22.

NEW ZEALAND economy is not likely to improve until 1984, though interest rates and inflation should fall this year, said Premier Robert Muldoon.

IRAN says it has boosted oil production by more than 5 per cent this month, to 3.2m barrels a day.

MEXICO has announced a special exchange rate of about 70 pesos to the dollar, instead of the controlled rate of about 96, for repayment of the \$14m the private sector owes foreign bankers, Page 6.

SNCF, France's state railways, had an operating loss of about FF3.5m (\$750m) last year, more than double 1981's, Page 23.

RENAULT of France and Volkswagen of West Germany, largest car makers in their countries, are linking to make a new type of automobile gearbox for models to be sold in two years, Page 23.

ROHM and HAAS, Philadelphia-based plastics and chemicals maker, is cutting 500 jobs in Italy and the UK, Page 23.

MR RICHARD ANDERSON resigned as director, president and chief operating officer of F. W. Woolworth, U.S. retailer, and was appointed chief operating officer of Melville, the largest U.S. shoe retailer. Mr Harold Sells is to succeed Mr Anderson at Woolworth.

Pound steadies as Conservatives rule out early election

BY JEREMY STONE AND PETER RIDDELL IN LONDON

Britain's Conservative Government has "no plans for an early election," the ruling party's chairman said yesterday as uncertainty continued in London's financial markets despite steadier trading in sterling after Tuesday's rise in bank lending rates.

Mr Cecil Parkinson stressed the strength of the British economy and said there was no need for the Government to go to the country. Mrs Margaret Thatcher, the Prime Minister, is expected to take up this theme when she returns to London this morning from her visit to the Falkland Islands.

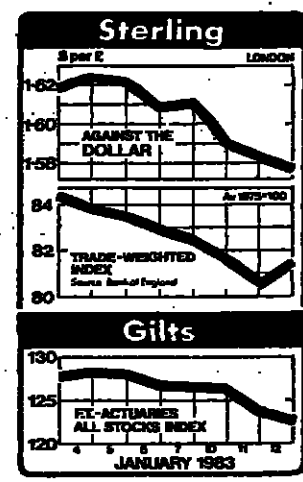
Sterling closed yesterday in London at \$1.755, lower by 0.53 cents on the day, and it gained ground against other currencies, rising by 1 pence to DM 3.7225 and by 1.5 yen to Y363.50.

The effective exchange rate, measured by the Bank of England's index against a trade-weighted basket of currencies, rose by 0.8 to 81.4 per cent of its 1975 value. (This gain consolidated the recovery which took place on Tuesday after the index had been calculated.)

In New York the pound firmed to \$1.758.

Midland Bank yesterday raised its base lending rate to 11 per cent, matching the move on Tuesday by the other three leading commercial banks.

There had been fears in the money market that Midland, whose previous base rate had been 9 1/2 per cent, might raise its rate to 12 per cent.



Interbank rates reached 12 per cent in early morning in anticipation of such a move, but later settled at around 11 1/2 per cent after

Midland fell into line and the Bank of England pitched its bill-dealing rates at 11 per cent.

Foreign exchange dealers felt that the base rate increase had stabilised the pound for the time being. But few regarded a 1-point rise in base rates as likely to prove decisive.

There was a widespread feeling in other financial markets as well that political uncertainty - notably over the timing of and result of a general election - had become the main influence on sterling, swamping considerations based on economic performance and the relative purchasing power of various currencies.

Share prices again slipped downwards, causing a fall of 5.9 points on the FT Industrial Ordinary index, which passed through the 600 level to close at 536.4.

Political uneasiness was perhaps most acutely reflected in the government securities market. Falls of

Continued on Page 22
Economic Viewpoint, Page 21; Lex, Page 22; Euromarkets, Page 24; Currencies, Page 36

Japan agrees \$4bn aid package to South Korea

BY ANN CHARTERS IN SEOUL

MR YASUHIRO NAKASONE, the Japanese Prime Minister, and President Chun Doo Hwan of South Korea, yesterday agreed on a \$4bn aid package agreed to Korea, ending an 18-month-old dispute over the request and putting Korean-Japanese relations on a more positive footing.

This agreement represents a major diplomatic and economic achievement for President Chun, and is also of crucial significance to U.S. attempts to reinforce support for the Western alliance in Asia. Both South Korea and Japan are key components of the U.S. military presence in the area.

Japan's relations with Korea have been strained as a result of the 35-year Japanese occupation of the country up to 1945. Even though relations were normalised in 1965, many Koreans think the Japanese made few concessions at the time to their Korean neighbours.

The rewriting last year of Japanese history books dealing with the occupation era caused a delay in the loan talks and it was not until Korea's most prominent dissident, Kim Dae Jung, was released from jail to go to the U.S. for medical treatment that the way was eased for the Nakasone-Chun talks.

The aid package, resolved in detail at foreign minister level, consists of \$1.85bn in development aid and \$2.15bn in loans from the Japanese Export-Import Bank. The loans, denominated in yen, are to be made over seven years, but will begin before the end of the Japanese fiscal year in March, 1983. They carry 6 per cent interest per annum.

According to Japanese officials, Mr Shintaro Abe, the Japanese Foreign Minister and Lee Bum-Suk, the South Korean Foreign Minister, agreed to discuss details of the annual aid on a yearly basis. A Korean official indicated that the portion of the package available to Korea

was \$1.85bn in development aid and \$2.15bn in loans from the Japanese Export-Import Bank. The loans, denominated in yen, are to be made over seven years, but will begin before the end of the Japanese fiscal year in March, 1983. They carry 6 per cent interest per annum.

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Wall St falls back after breaking 1,100

By Duncan Campbell-Smith in New York

WALL STREET share prices pushed steadily upwards for most of yesterday but then lost much of their gain in the final hour of another heavy trading session.

The Dow Jones Industrial Average rallied by 16 points to break briefly through the 1,100 mark, but turned round in the last hour to fall abruptly back. The average closed just 0.18 lower.

Analysts identified little fundamental change in the economic news to explain the market's performance, though the announcement of 0.4 per cent decline in U.S. retail sales, seasonally adjusted, prompted further misgivings about the strength of any near term economic recovery, they said.

Advancing stocks outnumbered declining by almost two to one and investors appeared early in the day to have been reassured by the limited scale of Tuesday's correction from just below the 1,100 level.

But the last-minute retreat was broadly based in a trading volume of 110.65m shares. IBM and General Electric, two companies whose shares have been widely followed in the current bull market, saw their prices reach \$100 before slipping back to close at \$98 1/4, up 3 1/2 and \$97 1/4, down 3/4, respectively.

Among the different sectors, technology stocks still managed to retain some of their gains over the day, with Digital Equipment closing up 2 1/2 at \$99 and Hewlett Packard up 1 1/2 at \$77. Heavy industrial stocks which have advanced strongly so far this year had a mixed showing. Most of the chemicals advanced, with Rohm and Haas, which announced a contraction of its European industrial operations, putting on 3/4 to 89 1/2. Steels, though, which have been a leading sector, closed mostly unchanged or marginally lower.

Heavy institutional buying late in the day in the Government bond markets - possibly stimulated, according to dealers, by the retail sales figures - added 3/4 per cent to prices on both intermediate and long-dated issues.

The 10 1/2 per cent due 1982 bonds were yielding about 10.25 per cent at the close of trading and the 10 1/2 per cent due 2012 around 10.41 per cent.

Stock markets, Page 30

Bonn coalition divided on missile policy

BY JONATHAN CARR IN BONN

SERIOUS tactical differences have emerged between the West German government coalition partners over NATO's nuclear missiles policy, only two months before the general election.

The differences became clear yesterday at a press conference held - ironically - to try to emphasise government unity on the issue and criticise the opposition Social Democrats (SPD).

Instead, the Free Democrat (FDP) Foreign Minister, Herr Hans Dietrich Genscher, and the Christian Democrat (CDU) Defence Minister, Herr Manfred Wörner, revealed diverging approaches.

Herr Genscher underlined that if the superpowers could not agree on renunciation of all intermediate-range nuclear missiles by the autumn, an interim solution was still possible.

That meant the U.S. would deploy some missiles in Western Europe - including West Germany - and the Soviet Union would cut only part of its arsenal. Negotiations should then continue to achieve full renunciation.

Herr Wörner, in contrast, said he felt sure the superpowers could reach accord this year on renouncing all intermediate-range missiles, so long as the Western countries did not weaken their stand.

Above all he stressed there must be no lack of clarity about Bonn's position, since this could have repercussions in other European countries which have agreed to deploy new U.S. missiles if the superpower talks fail.

Over the past week or so - and again yesterday - Herr Genscher has emphasised repeatedly that while the zero option was the best possible, an interim solution would be next best.

Wehner not to seek re-election, Page 2

On the face of it, the comments of both Ministers are in line with the NATO "twin-track decision" of December, 1979, which offered negotiations to the Russians but agreed to deploy missiles in Europe from the end of this year if the talks failed.

Sig Emilio Colombo, the Italian Foreign Minister, said last night that the time was ripe to explore changes in NATO's zero option proposals. His statement, made in London, is a further indication that Western tactics may change in the intermediate nuclear force reduction talks in Geneva.

The way in which the West publicly (as well as privately) presents its position to the Soviet Union will, in the CDU's view, influence the result of the negotiations themselves.

Herr Wörner and other leading members of the CDU feel it would be fatal for the West to talk about an "interim solution" in the superpower talks, as though it no longer expected full abolition of the missiles (the so-called "zero option").

It is felt that such talk would take pressure off Moscow to reach accord with Washington.

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Wehner not to seek re-election, Page 2

Andropov tells Vogel of SS-20 proposal

BY ANTHONY ROBINSON IN MOSCOW

THE SOVIET UNION is "prepared to consider" dismantling some of the SS-20 missiles which it has offered to withdraw from its western region, Mr Yuri Andropov, Soviet Communist Party chief, yesterday told Herr Hans-Jochen Vogel, the West German opposition leader, of the Russian decision.

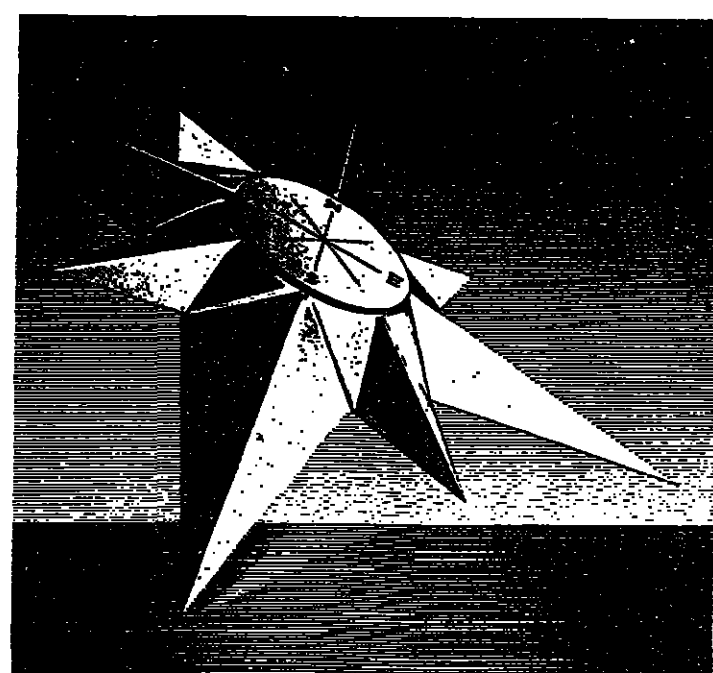
A group of 13 visiting U.S. Congressmen were given the same message earlier this week by Mr Viktor Karpov and Mr Yuli Kvitinski, the Soviet Union's two leading arms control negotiators.

Mr Andropov offered on December

ber 22 to reduce to 162 the number of Soviet medium-range missiles targeted on western Europe - a number equivalent to British and French strategic missiles. Since then, Western diplomats and arms control experts have sought further clarification of what the Soviet Union intends to do with the 60 or so SS-20 missiles withdrawn under this proposal.

Herr Vogel was asked at a press conference whether the proposal made to the visiting Congressmen had been repeated to him by Mr Andropov during yesterday's talks. "I cannot contradict this," he said.

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State Bank of India

State Bank of India announces that its base rate is increased from 10% to 11% per annum with effect from January 12 1983

The rate of interest payable on ordinary deposits is increased from 6 3/4% to 8% per annum

Main Office in the U.K.
State Bank House, 1 Milk Street, London EC2

PENSION FUND INVESTMENT

A Financial Times survey to be published on February 21 1983.

For further details and advertisement rates please contact:
Nigel Pullman Tel: 01-248 8000 ext. 3606

Wehner retirement closes chapter of SPD history

By Jonathan Carr in Bonn

HERR HERBERT WEHNER, who played a decisive role in shaping West Germany's Social Democrat Party for more than three decades, will not stand for parliament again in the general election on March 6.

Herr Wehner, the parliamentary floor leader of the SPD since 1969, is the second member of the party's ruling "Troika" to step out of the limelight in three months.

Last October, Herr Helmut Schmidt announced that he would not stand again as Chancellor, after the fall of the SPD government coalition with the liberal Free Democrats. The third leader, Herr Willy Brandt, remains party chairman.

Herr Wehner's announcement is not unexpected. He is aged 75 and his health has been poor for years. None the less, with his retirement, a chapter in SPD history is being closed.

With Herr Kurt Schumacher (the SPD leader in the 1940s and 1950s), Herr Wehner is probably the most influential German Social Democrat of the post-war period. He played a key role in transforming the SPD from a Marxist-orientated party to one palatable to middle-of-the-road voters.

Born in Dresden, in what is now East Germany, in 1908, Herr Wehner joined the SPD at the age of 17 but soon graduated to the Commun-



Herr Herbert Wehner

ist Party - working first in Europe and later in Moscow.

He renounced Communism but remained a passionate advocate of improved ties between the Federal Republic and its Eastern European neighbours - ties he sought to influence through personal and often controversial missions to the East.

Herr Wehner was one of the most gripping of parliamentary speakers - and has been well described as "an old volcano spitting fire and brimstone." The Bundestag will not be the same without him.

Farm leader quits Ireland's central bank

By Brendan Keenan in Dublin

THE LEADER of Ireland's biggest farming organisation has resigned from the board of the central bank because it refuses to consider devaluing the punt.

The resignation of Mr Donal Cashman, president of the Irish Farmers Association, and the rapid fall of sterling, which threatens the competitiveness of Irish exports, is likely to make devaluation an issue for the first time.

One of the country's leading economists has already said the Government may have to revise its policy within the European Monetary System.

The policy of successive governments has been to maintain the central value of the punt in the EMS. This has meant an 8 per cent devaluation against the D-Mark since Ireland joined the system in 1979, but an appreciation against currencies such as the Belgian franc.

It is this policy which has provoked Mr Cashman's resignation. He said the balance of advantage in favour of a devaluation was now clearly obvious.

Mr Peter McKenna, of the Irish Exporters Association said that with 40 per cent of all exports going to Britain, the time had come to look at devaluation in realistic economic terms but it would have to be accompanied by a wage freeze.

Controversy rages again about French public sector orders

By David Housego in Paris

THE CONTROVERSY in France over public sector purchasing has been abruptly reopened by an official report, leaked by the Paris newspaper Liberation yesterday.

It accuses the state electricity authority, Electricite de France (EDF) of paying several billion francs too much as a result of exclusively placing nuclear power equipment orders with monopoly French suppliers.

The report, from the Commission on Competition, says that the two companies to have reaped excessive profits are Framatome, a subsidiary of the engineering group Creusot-Loire and part of the Empain-Schneider empire, and Alsthom-Atlantique, which manufactures turbo-generators and is part of the large CGE electrical group.

The report, commissioned by a Parliamentary committee, has been hotly contested by EDF and the Ministry of Energy. The two organisations claimed yesterday that increased costs had been due to higher safety requirements, but that, in any case, the costs of building nuclear power stations in France were lower than abroad. The Ministry of Energy also said that jobs were saved in

placing orders with French companies.

EDF, which ran up a FF8.8bn (£714m) deficit last year, is under strong government pressure to reduce "over spending" as part of an effort to balance its books.

The Government is also expected to decide soon whether to slow the nuclear power programme because of falling energy consumption. The two groups most heavily dependent on EDF orders would be greatly affected by any reductions.

Some 40 per cent of the turnover of loss-making Creusot-Loire comes from nuclear equipment, most of which is supplied to the home market. The group's sales were more than FF17bn in 1981. More generally, the document's conclusions call into question the wisdom of placing public sector equipment orders exclusively with French corporations—a policy which has been much encouraged by the Socialist administration as part of its programme to "re-conquer" the domestic market and sustain employment.

The report says that the shift by EDF at the end of 1975 from ordering 900 MW nuclear power units to 1,300 MW units should have brought a 4-7 per cent drop in the costs of power generation. Instead costs rose by about 10 per cent.

Inflation rate ends year below 10%

By Our Paris Correspondent

THE FRENCH Government achieved its goal of reducing the inflation rate last year to under 10 per cent. According to provisional figures announced yesterday, consumer prices rose by 0.9 per cent in December, resulting in a 9.7 per cent inflation rate for 1982.

This compares with 14 per cent in 1981 and a target this year of 8 per cent. But last year's figures include four months of price freeze in the wake of the June devaluation of the franc.

As a result prices rose by only 1.5 per cent during the July-October period. They accelerated in November with a 1 per cent increase.

The Government expects the inflation rate to remain at an annual level of about 10 per cent during the first six months of the year under the impact of increases in rents and public sector tariffs. Their hopes for a lower rate depend largely on a continuing weakening of the U.S. dollar.

● New car registrations in France last year rose 12 per cent to a record level of more than 2m, writes David White. Although both the large French groups — state-owned Renault and private-sector Peugeot — increased sales in their home market, foreign cars reaped the main benefit with a 22 per cent increase in the number sold.

Both groups were hit by strikes in the early months of the year, resulting in lost production estimated at 100,000 vehicles. And further concern has arisen as a result of paint-shop strikes at two Renault plants. These were still at a deadlock yesterday, with output at the big Flins plant west of Paris at a standstill.

Renault managed to increase its share slightly to just over 39 per cent, while Peugeot saw its total share decline from 33 to 30 per cent. A sharp improvement at its Talbot offshoot failed to compensate for domestic sales fell by more than 4 per cent.

Imports, meanwhile, took almost 31 per cent, compared to 28 per cent in 1981.

The final total of registrations, at 2,06m, passed the 1978 previous record of 1,98m. But the motor manufacturers' association said the market was unlikely to be as favourable this year, and warned that Renault and Peugeot needed to improve their financial position in order to maintain investments and keep up their programme of new models.

The two groups are expected between them to show losses of more than FF4.4bn (£380m) for last year.

Concern over benefits for long-term jobless

By David Marsh in Paris

FRANCE'S Socialist government, disturbed by the country's growing number of long-term unemployed, seems to be taking more seriously the problems of poverty faced by people living on social security.

M. Pierre Mauroy, the Prime Minister, next Tuesday meets M. Maurice Pagnet, secretary of the Unemployed People's Union, who started a hunger strike on Christmas Day to campaign for higher benefits for the long-term jobless.

M. Pagnet, whose action has commanded plentiful support, announced at a Press conference yesterday that he had called off his hunger strike because M. Mauroy had agreed to meet him.

He said that the hunger campaign would be restarted either by himself or by union members in relays around the country — if M. Mauroy delivered no more than "pious wishes." Looking tired, but otherwise seeming relatively unaffected by his 18 day campaign — which

he had earlier said would not be a "fight to the death" — M. Pagnet said he had received letters of support from two members of the Government.

These were M. Michel Rocard, the Planning Minister, who earlier this week criticised unions for lack of solidarity with the unemployed, and M. Charles Hernu, the Defence Minister.

M. Pagnet's organisation has been campaigning for benefits equivalent to at least two-thirds of the minimum wage — FF3,517 a month (£514) — for all unemployed people.

At present well over 100,000 long-term unemployed who have reached the "end of their rights" receive no more than the basic minimum benefit of FF1,000 a month.

The overall jobless figure has remained fairly stable recently at just over 2m. The number out of work for more than a year, at over 500,000, has been rising much more rapidly than the overall total.

EEC budget supplement doubts

By John Wyles in Strasbourg

THE European Commission yesterday began drafting a supplement to the EEC's 1983 budget amid growing concern that it might not be adopted in time to head off moves by the UK to withhold some of its payments to Brussels.

Britain has warned that it will reduce its monthly transfers to the Community budget if a promised £500m rebate on London's contribution to the cost of running the EEC is not paid before the end of the financial year in March.

Most of the money was due to be paid by the end of last month, but, in December, the European Parliament rejected a supplementary budget which included the necessary funds.

Senior commission officials are dubious about the prospects of the Parliament adopting a similar supplementary next month unless the Council of Ministers makes some important political concessions to the Assembly.

However, France is seen as a major obstacle to the development of any conciliatory approach in the council. While Paris is formally committed to securing payment of the rebate on the UK's 1982 EEC payments by the end of March, it is also deeply hostile to any moves which might build up the Parliament's status and ability to influence general policy developments.

Rejecting the supplementary

budget last month, MEPs demanded a political undertaking that the UK's budget problem would be dealt with by the development of EEC policies and not by special rebates.

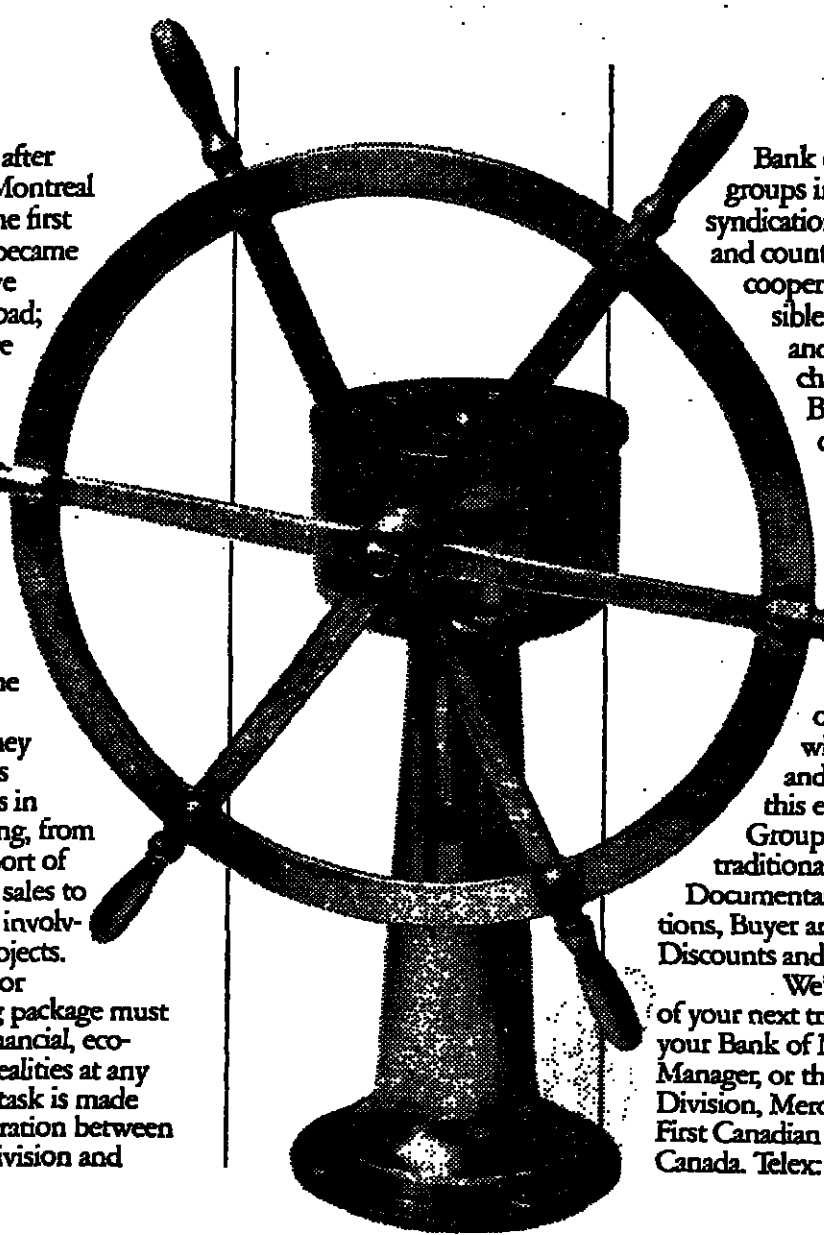
The assembly also demanded that this "last" £500m rebate be spent on genuine EEC policies in the UK, and that the rebate and a much smaller payment to West Germany be put into a budgetary category susceptible to Parliamentary amendment and not into the same "untouchable" section as agriculture.

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The first one-day conference of the series "Banking on Exports" will take place at the Barbican Centre on January 26th 1983.

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The conference will include case history studies and audio-visual programmes, and Richard Kershaw, the television current affairs presenter, will keep the proceedings moving at a lively pace. The cost of the Barbican Conference is £40 incl. VAT, morning coffee and lunch.

Telephone 01-928 2345 (Mr. Pickering) extn. 8048 for further information and place reservations.

The conference series is sponsored by the BOTB with the assistance of the Committee of London Clearing Bankers, the British Overseas and Commonwealth Banks Association, the Committee of Scottish Clearing Bankers, the Northern Ireland Bankers' Association, and ECGD.

Further conferences will be in: Plymouth, February 15th; Harrogate, March 23rd; Manchester, April 20th; Glasgow, May 25th; Cardiff, June 22nd; Belfast, October 19th; Birmingham, November 30th.

Please telephone 01-215 5365 for details or write to British Overseas Trade Board, Room 215, 1 Victoria St, London SW1H 0ET.

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OVERSEAS NEWS

Hong Kong citizens offered key to Portuguese door

By ROBERT COTTELL IN HONG KONG

HONG KONG citizens are being invited to buy flats in neighbouring Macao which carry with them the prospect of residence rights in Portugal. The scheme, devised by Hong Kong property developer, Trafalgar Housing, exploits Hong Kong's present political nervousness, and Portugal's desire for foreign investment.

Some Hong Kong residents are anxious to establish alternative residence qualifications as Britain's lease over much of Hong Kong approaches expiry in 1997.

With the co-operation of Portuguese and Macanese authorities, Trafalgar Housing—no relation to Britain's Trafalgar House—has tailored the scheme around the 10,000-sq-ft residential estate which it is building on Taipa island, Macao.

Macao—population 400,000—is administered by Portugal, and is 45 minutes from Hong Kong by hovercraft across the Pearl River delta.

Under Portuguese laws passed last year to accommodate the scheme, investors are required to purchase a flat in Taipa, and, at the same time, to make a minimum \$30,000 (£18,000) investment directly into Portugal. Application may then be made for Portuguese residency rights.

As Trafalgar's promotional material makes clear, participating investors may, after six years of Portuguese residence,

apply for naturalisation. For this purpose, residence in Macao is deemed equivalent to residence in Portugal.

The \$30,000 direct investment in Portugal is included in the purchase price of the Taipa flat. The first phase of 500 flats, now on the market, are priced between HK\$600,000 (£57,000) and HK\$850,000. The investment element of the cash is used to buy preference shares (which pay a fixed 5 per cent rate of interest) in a Portuguese company established by Trafalgar. That company will then invest in Portuguese industry.

Portuguese Investment Associates, the firm set up to administer the channeling of the investment cash from Taipa to Portugal, numbers among its patrons the President and Prime Minister of Portugal.

Taipa is scheduled to be completed in 1985-87, so purchasers will be buying their flats off the drawing board. Trafalgar received an enthusiastic response for its first tranche of 500 flats offered last Friday, but has hit legal snags. Its advertising lacked prior approval from the colony's Securities Commission, and it is not yet clear whether Trafalgar can market in Hong Kong a package which includes shares in its Portuguese company which has not yet issued a prospectus. Sales in Macao of Taipa flats would, however, fall outside the Hong Kong Securities Commission's jurisdiction.

Weapons-grade plutonium. Additional safeguard devices, including surveillance of radioactive fuel discharged from the reactor, are being fitted following detailed discussions which began in October 1981, the official said.

Western diplomats have said that Pakistan, which has not signed the nuclear non-proliferation treaty, could meanwhile have produced enough plutonium for a nuclear bomb.

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Algerian spending to rise by 33%

By Francis Ghilès, North Africa Correspondent

THE ALGERIAN Government plans to spend 98.67bn (\$12.5bn) in its budget approved by the National Assembly. Expenditure will be increased by nearly one third, in contrast to many of Algeria's neighbours.

Spending is evenly split between operating and investment costs. Dn 50.4bn being earmarked for the latter. Net receipts will still come essentially from the oil and gas income earned by the state hydrocarbons monopoly, Sonatrach, which is projected to rise from Dn 45bn in 1982 to Dn 59.5bn this year, as a result of the expected start of sale of national gas to Italy.

Unlike most oil exporting countries, Algeria earned a sharply increased income last year from its exports of oil and gas as it did in 1981, despite the world glut of oil. Exports of liquefied natural gas and condensates sharply increased. Algeria has become the main foreign supplier of natural gas to France. Last year, hard currency derived from oil and gas exports is estimated to have reached \$13bn.

The Algerian authorities resisted the temptation to increase imports very much: they were worth Dn 41.5bn in 1980, Dn 47.5bn in 1981, and estimated Dn 46.5bn last year. They are projected to rise to Dn 50bn this year. The trade surplus, which has remained steady around Dn 15bn for two years is projected to rise to Dn 20bn in 1983.

Algerian exports to the U.S. were halved last year as U.S. companies stopped lifting crude oil because of its high cost. But imports from the U.S. have increased by about 20 per cent to reach \$1bn. They include advanced Hercules transport aircraft, oil and gas equipment and army trucks.

Oil and gas will account for less of the state's income this year than last, 60 instead of 65 per cent. Taxes will contribute more, due to greater efficiency in collection and more company activity. As in previous budgets, about one quarter of all expenditure is claimed by education.

Rains refresh Senegal's economy

By PETER BLACKBURN, RECENTLY IN DAKAR

SINCE Mr Abdou Diouf took over as President of Senegal two years ago, rain has fallen on the drought stricken West African country, the groundnut harvest—which accounts for more than half of its total export earnings—has improved and the economic situation has brightened.

This means Mr Diouf and his Parti Socialiste are now able to approach next month's presidential and legislative elections in a position of some strength.

Following a period in which Senegal was teetering on the brink of economic collapse, gross domestic product (GDP) is expected to have risen by nearly 12 per cent in real terms in 1982 and the balance of payments deficit to have dropped by a third to \$280m (\$176m). GDP had fallen by a total of 17 per cent between 1978 and 1981.

The recent rescheduling of debts totalling \$125m payable in fiscal 1982-1983 to official donors belonging to the Paris Club is further good news. The rescheduling will give Senegal valuable time to consolidate its economic recovery.

A major cause of its previous economic difficulties was a severe drought, which had brought three successive

poor groundnut crops. The 1980-81 crop of 200,000 tonnes was the worst since independence from France in 1960 and export earnings from the commodity fell to a trickle. The balance of payments deficit as measured in CFA francs doubled in that year and debt service rose to a record 29 per cent of export earnings.

Senegal survived by obtaining a one-year \$75m standby credit from the International Monetary Fund (IMF) which has recently been renewed, and \$175m from France and Arab countries, as well as by rescheduling its debts.

An economic recovery programme launched in 1980, supported by a \$240m IMF extended fund facility, had to be modified to take account of Senegal's plight. The plan included fiscal, monetary and trade austerity measures designed to restore public finances and restructure the economy. Two main aims were to strengthen the agricultural sector and to encourage private enterprise.

The austerity measures affected officials and peasants alike. Nearly half Senegal's foreign diplomatic missions have been closed. Subsidies on basic food items such as rice,

cooking oil, sugar and bread have been removed, although a 40 per cent increase in groundnut producer prices between 1980 and 1982 has helped soften the blow.

The abolition of the inefficient public groundnut marketing board, Onad, with debts totalling \$300m, was a major structural improvement.

After last year's encouraging results, the Government is preparing to launch major investment schemes as the second phase of the recovery plan. These include a \$600m iron ore project, a \$215m regional fertiliser complex, a \$100m peat-fired power station and the 42,000-hectare Dama irrigation scheme in the Senegal River delta.

Next month's elections will be of particular interest because of the existence of 14 political parties—including nine with a Marxist-Leninist stance—representing a country of only 6m people in a continent dominated by one-party regimes. Only one of the parties has said it will not contest the elections.

One of Mr Diouf's first moves after Mr Leopold Senghor, the last president, handed over power in January 1981, was to

allow the formation of an unrestricted number of political parties—previously limited to four. Eight parties have formed a common front to contest the elections, but Mr Diouf is still expected to win.

The only opposition party to win seats in the National Assembly during the last elections is the Parti Democratique Socialiste (PDS), but since then, five of the party's 14 deputies in the 100-seat assembly have defected to Mr Diouf's Parti Socialiste.

Apart from the Movement Republicain Senegalais—perhaps unique in West Africa for being an avowed Conservative party—all the other parties will be elbowing for the limited space on the left of Senegal's small political scene.

As Mr Senghor's Prime Minister for ten years, Mr Diouf was well groomed for the presidency. The speed and skill with which he has consolidated his position has impressed observers. He has taken the wind out of the opposition by campaigning against corruption, introducing educational reforms and reversing a long economic slide.

Mr Diouf gained popularity when he lifted sanctions against 100 members of the left-



wing teachers' trades union and promoted the teaching of Wolof and other local languages in schools.

He has also created closer ties with Senegal's African neighbours as well as with the more moderate Arab countries. However, ties with France remain strong as indicated by the front page coverage given in the government press to recent Franco-Senegalese military manoeuvres. There are still about 1,200 French troops based in Senegal.

Meanwhile, the Government has tried to lessen Senegal's dependence on groundnuts, by promoting fishing, mining and tourism. In addition, the Senegal River basin development programme should assure farmers regular water supplies by the end of the decade. But the country's fortunes will still remain tied to groundnuts for the foreseeable future.

Swapo guerrillas 'expand operations in Namibia'

By QUENTIN PEEL, AFRICA EDITOR

THE GUERRILLA forces of the South West Africa People's Organisation (Swapo) are now operating against South African troops in most of the northern half of Namibia, and last year launched more than 800 attacks, according to communiques issued by the movement in neighbouring Angola.

South Africa has been forced to station twelve combat troops as garrisons in most of the major towns north of the capital, Windhoek, because of the expanded operations, the Swapo statement claimed.

Although there are huge discrepancies in the casualty figures issued by both sides in the long-running guerrilla war in the territory, they agree that there has been an increase in South African casualties.

The Swapo communique provides a rare summary of that organisation's version of the war, claiming that its operations have included attacks on

military positions, demolition of military, economic and communication installations, landmines and ambushes of South African patrols. It says the "combat zone" now stretches as far south as Otjiwarongo.

Whereas the South African figures for 1982 claim 1,268 Swapo guerrillas killed for the loss of only 77 South African and locally-recruited South West African troops, Swapo says that "altogether 2,965 enemy soldiers were put out of action, either killed or wounded."

Swapo claims to have destroyed 79 South African lorries, 37 armoured personnel carriers, 14 helicopters and 20 other aircraft in the 12 months to the end of last November. South Africa issues no comparable figures, but says 139 civilians were killed in 1982, compared with 173 in 1981, while the 77 soldiers killed compares with only 61 in 1981.

Crocker in Mozambique for talks with Machel

By MICHAEL HOLMAN IN MAPUTO

DR CHESTER CROCKER, the U.S. assistant Secretary of State for Africa, is expected to hold unscheduled talks with President Samora Machel today, according to Government officials here.

Although Dr Crocker is visiting the region; he had not planned a stop in Maputo. But it is understood that the Mozambique Government indicated that it would welcome the chance to meet, and a brief stopover is now likely to take place.

Although no official statement has so far been made, there is little doubt that the main issue today will be the state of negotiations to find a settlement in Namibia, and the related U.S. effort to get Cuban troops to withdraw from neighbouring Angola.

This in turn touches closely on Mozambique's strained relations with South Africa, for the U.S. view is that the Namibian issue should be seen in the con-

text of South Africa's role in the region.

There is evidence that Pretoria is playing an increasingly aggressive role. It maintains a substantial military presence in southern Angola. Zimbabwe has accused the republic the infiltrating armed dissidents into its southern province of Matabeleland, while there appears little doubt that South Africa provides arms and expertise to the Mozambique Resistance Movement (MRN) which has sabotaged both the railways and the oil pipeline from Beira to Zimbabwe, and is carrying out other acts of violence in many areas of Mozambique.

The growing security problems have led Mozambique to approach several western countries, including Portugal, Britain and France, for military assistance—although the main allies continue to be the Soviet Union and Eastern Bloc countries.

Appeal for food aid as drought hits farmers

By Our Maputo Correspondent

THE MOZAMBIQUE Government yesterday appealed to the international community to help combat the country's crippling drought. The Minister for Internal Trade, Mr Amaris Da Silva, told a meeting of diplomats that the country faced its most serious food crisis for 50 years.

Officials believe Mozambique will experience a shortfall of some 300,000 tonnes of grain this year. Particularly hard hit by the drought are the southern provinces but most of central Mozambique is also affected. Some 4m people, about a third of the population, will need assistance and there is already evidence of malnutrition in the south.

The country's annual cereal requirement is put at 515,000 tonnes, of which local production in a normal year can provide 180,000 tonnes. Last year only 115,000 tonnes were produced.

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مركز البحوث

Japanese package likely to liberalise import procedures

By OUR FAR EAST EDITOR IN TOKYO

JAPAN'S inner cabinet of economic ministers is expected to approve a six-point trade package today which will focus on the liberalisation of import inspection procedures.

The package will incorporate several previously announced tariff cuts and agricultural quota increases, and is clearly aimed at setting the stage for Prime Minister Yasuhiro Nakasone's talks in Washington next week with President Reagan.

One of the main features is expected to be the establishment of a special government co-ordination headquarters which will review the whole apparatus of Japanese inspection procedures over the next two months.

The headquarters will operate directly under the Prime Minister and will clearly be expected to produce results. Pending its report, a list of 16 specific procedures that are to be relaxed immediately will be included in today's announcement. The list includes the waiving of a rule which requires foreign drug importers to go through the entire process of gaining approval for a new product each time they decide to switch agents in the Japanese market.

A miscellaneous list of measures forming the last point of the package will include preferential loans from the state-run Japan Development Bank for foreign companies investing in Japan, and special loans from the Export-Import Bank to Japanese companies investing abroad.

The package will also feature the opening by the Japan External Trade Organisation—a body affiliated to the Ministry of International Trade and In-

dustrial Co-operation and Technology Exchange Centres in seven European and U.S. cities. The offices will promote exchanges of know-how and of specialists.

On the controversial topic of cigarette imports, the package will outline provisions for the unrestricted sale of foreign cigarettes by retailers in Tokyo and Osaka from the end of October this year, and by retailers in other large cities from the end of March.

Measures to allow retailers throughout Japan to sell foreign cigarettes freely will be accelerated by the Ministry of Finance.

A section of the package dealing with import promotion will probably outline measures for increasing the effectiveness of Japan's one-year-old trade ombudsman's office.

The submission of complaints to the office by proxy will be offered as a concession to importers who complain that the public airing of trade grievances exposes them to the risk of retaliation.

A committee of eight "wise men" will be established to review the decisions of the ombudsman's office on individual cases and hear appeals by importers.

Today's package will be the third to be introduced by Japan since trade frictions with other industrial nations began to increase alarmingly at the end of 1981.

Reporter reports: Thousands of Japanese farmers marched past the heavily-guarded U.S. Embassy in Tokyo yesterday protesting against Washington's efforts to persuade Japan to import more American agricultural products.

Mitsui pulls out of venture with BL

By Charles Smith in Tokyo

MITSUI, one of Japan's giant general trading companies, is withdrawing — by mutual agreement with BL — from a joint venture the two companies set up to boost BL car sales in Japan.

The decision to withdraw follows a year in which BL sales fell sharply in the Japanese market. It also coincides with the increasing success of wholly-owned BL sales companies in other major overseas markets such as the U.S., West Germany and Australia.

Mitsui became a 65 per cent shareholder in Leyland Japan in 1977 (with Leyland holding the remaining 35 per cent) but is said to have decided that, as a trading company involved mainly in importing and exporting, retail car sales lie somewhat beyond its scope.

BL's management, on the other hand, may well have been influenced by the remarkably successful results achieved by BMW in the Japanese market after the Bavarian company decided in late 1981 to buy out its Japanese distributor and launch a wholly-owned sales venture.

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Richard Lambert looks at the implications of a New York city subway contract

U.S. dispute becomes export finance test case

A TRADE dispute which is developing into a major test case in the area of export finance is currently coming to a head in Washington. Its outcome will help to determine the U.S. approach to subsidised export finance. The dispute could also challenge the whole system by which U.S. trade laws are administered — and bring a sharp increase in subway fares for New York commuters.

The case hinges on the award by the Metropolitan Transportation Authority (MTA) of New York last June of a contract for \$25 subway cars worth nearly \$660m (£415m) to Bombardier of Canada.

The deal is being financed by a loan from Canada's Export Development Corporation. This covers 85 per cent of the contract price at an interest rate of 9.7 per cent to be repaid over a 10-year period, which starts six months after the last car is delivered in 1987. These terms are a lot more favourable than those available on the New York capital market last summer.

The terms arose as the result of a bidding war between Bombardier and Francorail, a French consortium, in which Canadian officials appear to have become completely carried away.

According to the U.S. Treasury, "It is clear that the French financial competition was never as severe as the Canadians believed, and that more

scrupulous attention to the exchange of tele information with French authorities could have resulted in Canadian financing at no more favourable terms and conditions than those specified" by Organisation of Economic Co-operation and Development guidelines.

The MTA award prompted a political uproar in the U.S. An unsuccessful bidder for the contract, Budd Company of Michigan promptly filed a petition with the U.S. authorities, claiming that U.S. industry would be materially injured by the way the contract had been awarded.

Among the many complications of this case is the fact that Budd, a subsidiary of West Germany's Thyssen, had itself intended to have the shell, castings and bolsters (axle supports) and much of the propulsion system for the cars subcontracted to manufacturers outside the U.S. Bombardier, by contrast, intends to procure all the major components, apart from the shells, from within the U.S.

From the early stages, there have been doubts about the case against the Bombardier contract. In July, the U.S. Treasury concluded that even though the financing offer exceeded allowable international limits, it was not the determining factor in the MTA's deci-

sion, since Bombardier would have won the contract even if Budd had been able to come up with similar financing. And although the U.S. International Trade Commission decided that there was a case to be answered, one of its members dissented strongly from this opinion.

But in November, the MTA received shocking news. In its preliminary findings, the U.S. Department of Commerce decided that the financing terms did indeed amount to subsidies within the meaning of the countervailing duty laws, which it assessed at \$167,225 per car.

Since the MTA had undertaken to pay any such liabilities on Bombardier's behalf, it was suddenly faced with a potential penalty of no less than \$135m.

This figure is based on the difference between the actual cost of the finance and what the Commerce Department estimates Bombardier would have had to pay on a comparable commercial loan.

Naturally enough, the MTA is objecting violently to this con-

clusion. It says that the MTA's borrowing rate, and not that of Bombardier, should be the benchmark for deciding whether the financing constituted a subsidy. After all, it argues, the MTA is the direct recipient of the Canadian credit — the alternative to which would presum-

ably have had to be a public bond issue by the authority. Next it argues that October 5 — and not June 10 — is the appropriate date for evaluating any subsidy. It was not until the later date that the financing conditions were finally agreed and the MTA claims that, until then, there had been substantial uncertainty about whether the package could actually be sewn up.

It just so happens that interest rates between those two dates fell by nearly four percentage points — taking market rates much closer to those offered by the Canadians.

Finally, the MTA says that there was no question of any injury to U.S. industry in the con-

tract, since it would not have awarded the job to Budd in any case. It claims that financing aside, the U.S. company could not have met its specifications for the job.

The Commerce Department has now brought a new, and highly complex, argument into play. Just before Christmas, it said it was considering valuing the Canadian financing commitment by applying what it called the basic approach of an options pricing methodology.

A subsequent hearing in Washington was largely taken up with hypothetical arguments from a number of investment bankers about how options should be valued and whether this approach made sense.

The MTA says it does not. And it, too, has raised a new issue by seeking the right to cross-examine witnesses and to review and comment on the department's decision before a final determination is issued. Without these basic procedures, the MTA claims, it will be denied "fundamental fairness and due process of law."

The Department of Commerce is due to make its final decision by February 4. If it decides against the MTA, the International Trade Commission will have until March 21 to rule on whether the contract is a threat to U.S. industry. These decisions could have a crucial bearing on the way that imports of heavy capital equipment into the U.S. are financed in future.

Sweden in link with Japan

By David Brown in Stockholm

PERSTORP, the Swedish chemicals group, has reached agreement with Mitsui Mining and Smelting for the production in Japan of its ultra-thin copper foil used to make advanced computer circuits.

Mr Gabriel Munck, manager of the Perstorp Laminates group, called the agreement "a breakthrough in a small but growing market." Circuit board laminates coated with ultra thin copper foil are used to produce so-called "very large-scale" integrated circuits.

The thin foil technology is one alternative to the drive for density and definition in circuits for higher speed computers.

Mitsui is the largest producer of conventional copper foils for the Japanese electronics industry. It will become the first company to add ultra thin foils to its product range on the Japanese home market.

Siemens has won a DM 220m (£92m) contract from Oman to expand and modernise the national telephone network. Reuters reports from Munich Siemens said that over two years it will instal digital telephone exchanges, transmission systems, local cable networks and a 1,300 km radio link to carry telephone and TV signals.

Siemens will handle project management, civil engineering, infrastructure and the first year's maintenance.

Venezuela alleges discrimination

CARACAS — Venezuela

would consider reducing its oil exports to Western Europe if Europe continued to discriminate against products from the Venezuelan steel company Sidor, a leading Government official said. He said Sidor was protesting the EEC's decision to restrict imports of the Venezuelan Investments Fund (FIV) oil products, said members of the EEC had accused Sidor of dumping its products, and was considering restrictive measures.

Following the move by the EEC, he said: "Venezuela feels obliged to promote and adopt within the norms of our laws and our international economic policy, necessary actions to protect our national industry from all types of external unilateral restrictions."

He said the EEC had claimed that dumping by Sidor was harming the Community's industries.

The action being initiated against Venezuela had not taken into account the record of European trade with Sidor, he said.

Venezuela's steel exports to Western Europe in 1981 totalled \$11.5m, while this country imported \$200m worth of goods from the EEC the same year, Mr Soriano said.

This showed that Europe enjoyed a trade surplus of \$188.5m, he added.

AP

China 'spent nearly £500m on HongKong property'

By ROBERT COTTRELL IN HONG KONG

CHINA has spent more than HK\$50m (£481m) on property in Hong Kong over the last five years, according to an analysis by the Hong Kong and Shanghai Banking Corporation.

The bank's study of commercial ties between China and Hong Kong also estimates that the 13-strong "family" of China-owned banks in Hong Kong command a 25 to 35 per cent share of the local market, second only to the bank itself, and make "excellent" profits in doing so.

Nanyang Commercial Bank, which has the largest Hong Kong branch network of local Chinese banks, boosted profits from HK\$11m in 1978 to HK\$65m in 1981, and over the same period increased advances to customers by almost 400 per cent, to HK\$3.6bn.

Chinese insurance companies also hold what the bank says is "an important share" of the Hong Kong market, having expanded rapidly in recent years.

Of five Chinese insurance companies operating in Hong Kong, two are locally incorporated. Ming An Insurance, a non-life group, raised premium income 145 per cent over the three years to 1981 to HK\$92m, while China Reinsurance, incorporated in 1980, reported premium income of HK\$45m for the first 16 months of its operations.

Industrially, Hong Kong "looks set to remain the major gateway for China's imports of modern technology for its nascent industries," says the bank, though the U.S. has clamped down recently on the export of high-technology plant to China.

Manufacture of integrated circuits in the British colony.

In total, Chinese interests control some 300 business concerns in Hong Kong. These include oil storage facilities of 260,000 tons, the second largest in Hong Kong, an unofficial estimate — not cited in the study — of total Chinese investment in Hong Kong is of the order of U.S.\$3bn.

While Hong Kong is China's second largest trading partner — after Japan — the study argues that its role is significant as an export market which is readily accessible. Since 1978, Hong Kong has taken one-quarter of China's total exports. Half Hong Kong's food imports, one-quarter of its other consumer goods and one-fifth of its fuel imports come from China.

The study estimates that remittances to China from emigrants in Hong Kong may be of the order of U.S.\$400m to U.S.\$800m annually. Hong Kong residents visiting China may contribute a further U.S.\$400m, or roughly half of China's total tourist revenues.



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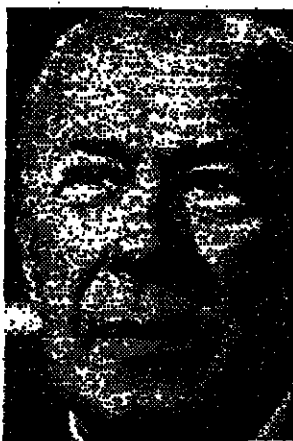
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AMERICAN NEWS

Latin American debt crisis enhances bank's role

Barbados talks may resolve wrangle over IDB

BY HUGH O'SHAUGHNESSY IN LONDON



Mr. George Shultz

IT HAS been the longest wait for a very long time. Thus one prominent banker describes the process of fixing the borrowing and lending capabilities of the Inter-American Development Bank (IDB) for the next four years. This process will be further examined today and tomorrow by the officials of the Bank, meeting in Barbados, and there is some hope, but no certainty, that the issue will finally be resolved after years of wrangling.

As Latin America slides deeper into financial difficulties the IDB is seen by many as an increasingly useful - if modest - instrument to alleviate some economic pressures. Although it is not of a size to deal, for instance, with the Mexican, Brazilian or Argentine foreign debt problems, it can act as something of a cushion.

The problem for the Bank is that this view of its usefulness is not generally shared in President Reagan's Washington, where until recently, the debt problems of the Third World were viewed as difficulties that the countries affected

had to get out of by themselves with a minimum of help and where the role of multilateral agencies such as the IDB are seen as subordinate to that of the U.S. Government dealing with individual countries on a bilateral basis. Washington, clearly, has more direct and measurable influence dealing with the Government of, say, Honduras, on a one-to-one basis than it has in dealing with Latin America as a whole through a Bank which has three dozen different governments as members or associates and a bureaucracy of its own.

Thus it is that intense, and at times, ill-tempered debate has been going on at the Washington headquarters of the IDB and in foreign and economy ministries in the Western hemisphere and Western Europe about the level of lending the Bank will undertake in the 1983-86 period.

The Bank's cumulative lending in its 23 years of operations is now well in excess of \$20bn. The Latin American countries and many European non-regional members are

remains important, and it produced a good deal of bad blood when the U.S. government seemed likely to steamroller the lower figure through last year.

The Bank's chances were, however, improved last month when various Latin American leaders took advantage of President Reagan's visit to Brazil, Colombia and some Central American countries to press its case.

Mr. Reagan, Mr. George Shultz, the Secretary of State, and Mr. Donald Regan, the Treasury Secretary, were bombarded with suggestions that the IDB ceiling should be raised and Washington has as a result reluctantly advanced the figure it will allow the Bank to lend here now and 1986 to some \$13bn. The next two days will show whether the Latin American governments will go along with that, for them, low figure or make another political appeal to Mr. Reagan to come closer to their \$15bn figure. Preliminary indications suggest they will make the best of a bad, \$13bn, job.

The terms on which they borrow from the Bank will be markedly more expensive in the next few years whatever happens. Hitherto, about a quarter of the Bank's loans have been made at concessionary rates through its soft loan window, the Fund for Special Operations (FSO). Over the past 4 years, ordinary loans came to \$5.9bn, while FSO loans came to \$2.1bn. From now on, however, the U.S. unwillingness to top up the FSO means that this percentage will drop to around 13 per cent.

With Washington as the major shareholder keeping the increase in the share capital of the Bank in a close straitjacket and unwilling to indulge Latin American governments' preferences for low-interest loans, the IDB will have to come in to the market for an increasingly large proportion of its funds. The Bank is expected to seek perhaps \$2bn a year in the world's financial markets in the next four years, about double the figure it raised annually over the last four years.

All this has left the Latin American

and European members rather upset. The Latin Americans want more money and the Europeans, wanting to repair any damage caused by Britain's war with Argentina last year, and eager to have a share in the region's major development projects funded by the Bank, want to increase the IDB's resources. Italy and West Germany are said to be particularly keen to see the FSO funded more generously.

They are, however, unwilling to put in a large amount of new cheap money when they see that Uncle Sam is unwilling to match it.

The Europeans also want to see their representation on the board of directors increased from two members to three.

If some of these difficulties and tangles can be sorted out in the next two days in Barbados, the results could be formalised at a governors' meeting in Paris in the first week of next month. If they are not, there will be no meeting in Paris. The Mitterrand Government does not want to be host to a debacle.

Mexican peso rate for \$ debt.

By Ronald Buchanan in Mexico City

THE BANK OF MEXICO has announced a special exchange rate for the repayment of the \$14bn that the private sector owes to foreign banks, according to the Government newspaper, El Nacional.

The new rate - about 70 pesos to the dollar, according to the newspaper - would represent a significant relief for businessmen, who had assumed that they would have to repay foreign debt at the "controlled" or commercial rate. The controlled rate stands at almost 98 pesos to the dollar, and is slipping at a fixed rate of about 50 per cent annually.

El Nacional also said that the banks would be allowed to disburse up to \$100,000 a time to companies, instead of the \$5,000 previously permitted.

Private-sector debtors would also pay a quarterly premium, which would be used to establish an insurance fund in further devaluations of the peso.

The concessions appear to be the result of the new Administration's success in easing exchange controls last month. Senior Bank of Mexico officials have admitted that the "free" rate was originally set artificially high, at 150 pesos to the dollar, to attract people who had been dealing on the black market.

Bolivia pays \$11m on debt arrears

By Peter Montagnon in London

BOLIVIA has made a small payment of \$11m to help cover interest arrears on its \$450m of foreign debt rescheduled in April 1981. The amount covers only a fraction of the \$51m of arrears outstanding at the end of last year.

The new Government of Sr Hernán Siles Zuazo initiated talks with a steering committee of Western banks late last year to sort out its immediate debt problems and arrange a further rescheduling to take effect when the present agreement runs out.

The talks, however, made little progress. Further discussions are expected this month but no meeting has yet been arranged.

B. Aires shuts magazine

By Our Buenos Aires Correspondent

ARGENTINA'S military government has closed down the outspoken satirical magazine *Humor*, and seized most of the copies of its latest edition, which was due to go on sale today.

A decree ordering the closure, issued yesterday, said *Humor* "subverted the institutional order" by "persisting in attributing fraudulent acts, which would constitute public crimes, to official authorities."

Besides carrying cartoons and humorous articles highly critical of the armed forces, the fortnightly magazine published interviews with human rights campaigners and exiled political leaders, which embarrassed the Government.

The latest issue of *Humor* carries a cover picture of army commander Cristóbal Nicolaidis on a skateboard, with a figure of justice, with sword and scales and one eye blindfolded, falling off behind him. "The law is on roller skates, no chance for justice," reads the caption.

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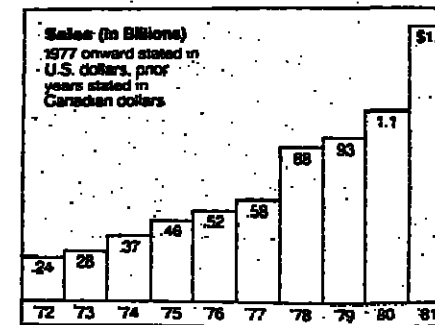
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companies with projected revenues of at least \$5 billion by 1989.

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Weaker pound puts pressure on factory prices

By Robin Pauley

MANUFACTURERS increased their wholesale prices by 1 per cent in December, the largest rise for 11 months. They were faced with another sharp rise in their fuel and raw material costs, largely because of the decline in the value of sterling.

Department of Industry figures published yesterday show that the 1 per cent rise in December, twice November's rise, took the annual rate of increase in the wholesale price index to 8 per cent, compared with 7.4 per cent in November, its lowest rate of increase since 1978.

December's rise was the first increase in the annual rate since July. As the movement of wholesale prices is a reliable early indication of future changes in shop prices, yesterday's figures indicate that the Government is likely to find it difficult to achieve its target of 5 per cent average retail price inflation for 1983.

About half of the rises in both November and December were caused

by higher prices for petroleum products. This proportion rises to three-quarters for manufactured products other than food, drink and tobacco.

The December wholesale price index, covering home sales of manufactured products, stands at 248.8 (1975 = 100) compared with 248.4 in November and 245.1 in October.

The impact of the weakening pound has shown up most sharply in the index for industry's fuel and raw material costs, which rose by 1.1 per cent in December to 254.5 (1975 = 100) compared with 251.8 in November and 248.1 in October.

The December rise pushed the annual rate of increase to 7.5 per cent, compared with 8.2 per cent in November and 3.4 per cent in October.

Lower sterling values against the dollar led to higher dollar prices for crude oil imports. Sterling had an average value of \$1.70 in October, \$1.63 in November and \$1.61 in December.

Treasury forecasts lower borrowing

By Max Wilkinson, Economics Correspondent

PUBLIC SECTOR borrowing is expected to be substantially less for the present financial year than the £9bn forecast in November.

Provisional estimates for the December Central Government Borrowing Requirement (CGBR) issued by the Treasury yesterday show a figure of £2bn for the month. In the nine months April to December the total CGBR was £10.48bn.

This compares with a total public sector borrowing requirement (PSBR) target of £10bn for the full financial year up to March.

However, the main taxpaying months are yet to come and it is therefore estimated that the CGBR will be substantially reduced by the end of the financial year.

Unofficial Whitehall estimates

now suggest a final figure for the PSBR of about £2bn or perhaps less, although estimates are always subject to a wide margin of error.

The total PSBR is not expected to be greatly different from the central government borrowing requirement this year. This is mainly because of the Government's success in persuading local authorities to switch their borrowing from commercial banks to official sources.

Net lending to local authorities from the National Loans Fund has been £1.6bn so far this financial year, substantially more than was expected.

This lending has increased the CGBR, but it will have no ultimate effect on the PSBR for the year.

More UK news on Page 18

New cars become more reliable

By John Griffiths

Consumer survey finds Japanese models to be still the most fault-free but others improving

CARS HAVE become more reliable over the past five years, with "striking improvements" by Austin Rover, Talbot and Vauxhall, according to a survey by Which?, the consumer magazine. Japanese makes are still the most reliable of all, the survey finds.

According to the survey, 22 per cent of all new cars break down in their first year, although this compares with 28 per cent five years ago.

The survey examines three cri-

teria of reliability: breakdowns, faulty components and persistent problems.

The four cars that came out best in all categories were the Datsun Sunny, Honda Accord, Datsun Bluebird and Volkswagen/Audi's Audi 80.

The survey, based on 20,000 Which? readers' experiences of 49 models, found the least reliable cars to be the Ford Cortina - the UK market leader for many years - Fiat's Mirafiori, Lada,

Lancia, Alfa Romeo and Citroen CX. The reliability of the new Ford Escort, although it has been on the market for only two years, "looks cause for concern," the survey states.

Seven Japanese models were in the top 11 cars with lowest breakdowns. The Audi 80 was ranked fifth, Volvo's 340 seventh and the highest-placed UK built or assembled car, the Vauxhall Astra, ninth. Among the worst performers in terms of break-

downs were the BMW 3-series and the BL Mini.

The six best cars in terms of fewest faulty components were all Japanese, followed by the Audi 80. The highest-placed British cars were the Vauxhall Astra and Carlton, placed 17th and 18th (the new Cavalier model is not covered in the survey).

About three quarters of the cars developed faults in their first year that defied attempts to

cure them. Japanese cars were the most free from persistent problems. Six of the top seven cars were from Japan. The Audi 80 was in fifth place.

In terms of breakdowns, BL's rating for reliability ranged between 18th (Austin Maxi) and 43rd (Mini); Talbot between 12th (Sunbeam) and 29th (Horizon); Vauxhall between 9th (Astra) and 34th (Chevette); and Ford between 16th (Granada) and 44th (new Escort).

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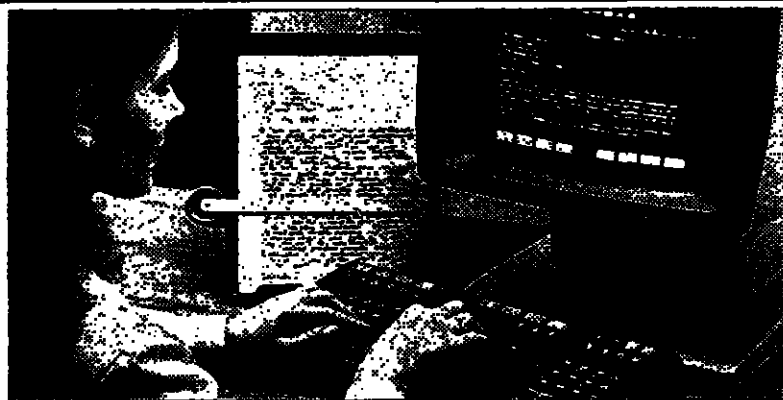
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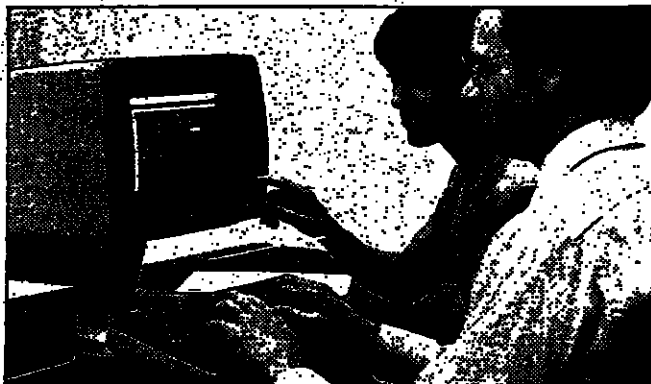
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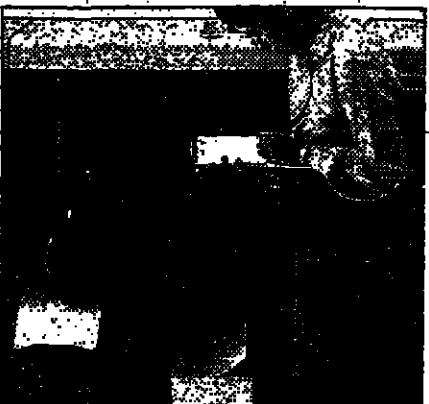
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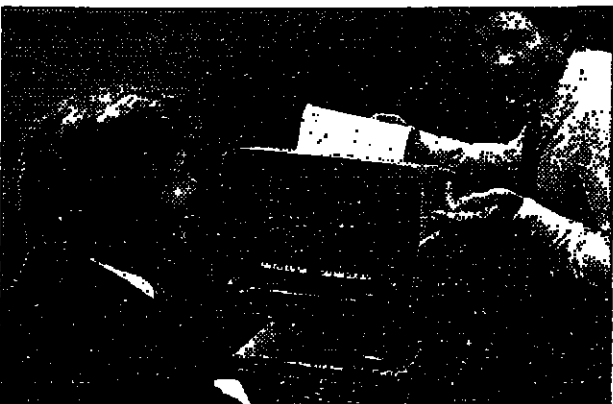
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THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

ADVERTISING: BY FEONA McEWAN

The velvet pint pitches for a wider public

IT'S ABOUT the dearest beer in the country; it's unfashionable; its sales are shrinking and it suffers from a surfeit of toucans. A marketer's nightmare or an advertiser's Everest?

From this week, with the launch of its new advertising campaign that has had the ad industry on the edge of its seat for a year, chances are things will be different for the dark velvet pint.

The name of the grain is Guinness, once the tipple of old ladies and pregnant women—medicinal you understand—(Guinness is Good for you), sculptor of bodies (Guinness for Strength): the beer that launched a hundred memorable posters that scooped awards.

So when exactly a year ago today Guinness abruptly dropped J. Walter Thompson after 15 years in favour of Allen Brady Marsh as part of a new management sweep there was the feeling of what next? Now we are to find out. What's promised is a new fresh look at this old favourite—campaigns have been running for more than 50 years—which had become more memorable for ads than product.

The Guinness family of toucans, ostriches, sea lions and other animals are part of adland folklore in what was the most famous poster campaign of a single product in the UK—possibly the world. After 40 years with S. H. Benson, the account moved in 1969 to JWT where the tradition of familiar good humour and punchy style continued: "Every girl should have a little black drink". "Who said men seldom make passes at girls with glasses?"

But it is this heritage that comes from being, as one adman put it, a Great British Institution, that was in danger of becoming a tipwreck. The problem, as one JWT man explained it, "is in inheriting a legacy—it's strong, black, good, medicinal—while retaining the magic to sell it to beer drinkers."

Ernest Saunders, Guinness's new managing director and a

keen marketing brain, spotted this in mooting the agency move last year. Guinness profits had tumbled from their peak of £33m in 1979 to £42m in 1981 and his brief was to stem the flow. End of year results due this month promise to show that Saunders is certainly good for Guinness.

While aware of the valuable Guinness advertising heritage Saunders believes ads should not just entertain but should sell. "The move to ABM was a dynamic updating of the Guinness image," he said this week. "I felt the advertising had lost a little of its relevance to the target market."

The man he chose to spearhead the new direction of Guinness was ebullient Peter Marsh, arguably the most talked about man in the ad industry. His flair for self-publicity is matched only by his zeal on behalf of his clients. Since becoming chairman of ABM in 1974, he has steered the agency in a vertical direction, overdrive all the way. It now lies sixth in the UK's top 10 agencies (Campaign)—the only all-British agency there.

Long silence

"The Guinness heritage is a terrible trap," Marsh admitted this week. "What the hell had toucans got to do with it? We're talking about people drinking beer in pubs. Advertising is about telling people how to use a product with ease and comfort."

"What we had to do was bring it back to today. Plug it into attitudes common to beer drinkers, make ordering a pint a desirable thing to do, take Guinness back to session drinking."

From the outset Saunders and Marsh agreed to "set it right." This has meant one year's research of the most painstaking, no-stone-unturned sort. "The most researched campaign we've ever done," concedes

The long silence during 1982



Top: the beginning of the Guinnessless wonders, a campaign derived from one of half a century ago (right). Peter Marsh aims to take Guinness back to "session" drinking—an image far removed from the toucan's message.



led tongues to wag about problems between clients and agency. "All the talk that we were about to fire ABM was rubbish," says Saunders.

"It's a great credit to the hard work of the agency that the campaign is bang on our strategic target, enjoyable and," he adds emphatically, "going to sell."

ABM's research pinpointed the target market: male draught drinkers (79 per cent of all beer drunk last year was draught) in the CSEDE social groups (which make up 71 per cent of all consumers) in the 20- to 34-year-old range (these constitute half all beer drinkers). The aim, too, was to lower the age profile long term and it was decided that volume gains were likely to be made by persuading the occasional Guinness drinkers to drink more.

"Our brief," says account executive Peter Bear "was to normalise the choice of Guinness and popularise the experience of drinking it."

So what about the campaign? This viewer was impressed, amused and even moved to try the dark velvet. The word to conjure with is "Guinness," which refers to people who have been too long without a Guinness. All the ads feature Friends of the Guinness helping the Guinness overcome

their Guinnessless.

This idea lies at the heart of the £7m campaign which breaks on TV tomorrow night. The ads (three commercials so far) take the form of a spoof: in one an amiable fast-talking young man approaches a pair of punks in a pub and asks them how long they've been Guinnessless. "A couple of weeks," says one. Persuaded to try a pint, one punk responds with the killing line: "This past fortnight's been a cultural vacuum for me."

From this central idea will flow the Friends of the Guinness concept which is sure to be fully exploited in the months ahead. Posters, car stickers ("I'm Guinnessless, I'm driving"), girly calendars for the trade, beer mats, lapel stickers (saying "I'm Guinnessless, buy me one") will make sure we are all in on the joke. Which reminds me, I'm feeling rather Guinnessless myself right now...

Whither British standards?

Christian Tyler on a government effort to boost UK product competitiveness overseas

IT IS said that the North bear was taken in November when the Government and the British Standards Institution signed a memorandum ushering in a new era of collaboration between them. The Government itself undertook to use the BS standards where possible when drafting regulations and their use for public sector purchasing—no easy task. It also promised to put officials onto the various standards-making committees. The BSI undertook to streamline its procedures and work to tighter deadlines where new standards are needed in a hurry. The two parties agreed to consult before agreements are struck with foreign governments and to take the same line in their dealings with the EEC.

Largely because of the enthusiasm of the Prime Minister himself, British standards are being given the most serious attention probably ever paid to them by a Government. The process began with a report by the Think Tank, one of whose conclusions was that conflicting specifications quoted by different public bodies was hampering firms' industrial efficiency and export chances.

That report led to a White Paper from the Department of Trade in July last year called "Standards, Quality and International Competitiveness." Simultaneously the Cabinet Office's advisory council for applied research and development (ACARD) produced its own analysis, called "Facing International Competition."

Standards have a dual significance for the marketing of products. In so far as they can be aligned internationally they stimulate trade and competition. To the extent that they raise quality—one of the key monetary elements of a product's appeal to the buyer—they should confer a competitive advantage.

The emphasis of the Government's campaign will be on quality, but the route will be through technical standards. Broad terms, the idea is to raise the status and use of British technical standards at home in order to enhance the prestige of UK products abroad. "Made in Britain" used to denote quality; it no longer does so. Secondly, greater support for British standards at home should, it is argued, mean greater negotiating influence for Britain in international standards-writing committees.

The first step on the road back to its quality campaign. The launch has been somewhat upstaged by the decision of the Department of Industry last week to broadcast its own "Design for Profit" campaign (see this page, January 7). Although good design is clearly closely associated with "quality," there seems to have been no co-ordination between the two Ministries.

The ACARD report observed that "institutional arrangements in the UK are fragmented and, as a result, effort can easily be wasted through duplication, conflicts or lack of contact." It recommended that a "strong interdepartmental committee" be set up.

The quality campaign is set to last over several years, being aimed first at senior industrialists and later to the consumer—perhaps by national advertising. The object is to try to emulate the kind of quality consciousness found in West Germany for example, where the DIN and other national marks are so well established that the public will not buy products without them. For example, the VDE mark is no longer mandatory stamp of approval until the EEC ruled that it was anti-competitive. Even though the VDE mark is no longer mandatory, German shoppers still look for it.

British Ministers have been at pains to stress that their initiative on standards is not protectionist. Nor can they advertise it as a buy-British campaign. Last November the European court ruled, in a case involving the Irish Government, that government financial or material support for "buy national" campaigns are outlawed by the Treaty of Rome.

But that governments do use national standards in order to keep imports out is well established and in many areas the EEC has made very little progress in eliminating technical barriers to trade as required under Article 100 of the Treaty.

Many British companies have already welcomed the positive purpose of the Government's initiative. But there will undoubtedly be some who see the standards and quality drive in quite another light.

One company, heavily committed to standards work both in the UK and abroad, feels

spending an estimated £1m on its quality campaign. The launch has been somewhat upstaged by the decision of the Department of Industry last week to broadcast its own "Design for Profit" campaign (see this page, January 7). Although good design is clearly closely associated with "quality," there seems to have been no co-ordination between the two Ministries.

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Brilliant campaign seeks perfect product.

ALRIGHT, SO NOBODY'S PERFECT

There are actually 4 types of product in Anderson & Lembke's business-to-business advertising book. The 'this-is-better-and-here's-why' type of product. The 'there's-something-better-about-this-and-a-good-agency-will-find-out-what-it-is-and-tell-the-world' product. The 'there-must-be-something-good-about-this-although-nobody-can-quite-put-their-finger-on-it' product. And then there's the 'frankly this product is a four-legged-creature-that-barks'.

In our experience this last breed of product is very rare. We can almost always find some clearly defined benefit—it's mainly a matter of determination and hard work.

So, we welcome the first two, roll up our sleeves and tackle the third, and hope the fourth will go away.

THAT BRILLIANT CAMPAIGN To begin at the end: we produce a rather special type of creative product.

Its main purpose (it does have others) is to plant decision making information in the minds of would-be buyers. And then to make the best

prospects physically respond—by phone, coupon, card, or whatever.

Its merits are the merits of clear thinking and plain speech spiced with imagination and leavened with wit.

And that's just the copy. Anderson & Lembke's art direction also lays it on the line. No purely cosmetic touches, no whimsical self-indulgence distorts its purpose, which is to further the power of an ad to communicate.

Together our words and pictures have garnered over 100 international creative awards in the last 5 years.

But the really brilliant part is that each year our campaigns reap a harvest of over 500,000 sales leads from potential buyers all over the globe.

YOU'LL START WITH A REALISTIC TARGET

With our planning techniques (which include an A&L developed computer based profitability calculation system known as PROCAL) we can tell you whether a target is realistic and what it will take to reach it.

What's more we can predict the outcome of the campaign with reasonable accuracy.

We're not talking about a "Yep this'll work" type of prediction.

We mean actually predicting how many new customers a campaign will locate.

How many sales those customers will generate.

What those sales will be worth to the advertiser.

And what % return you can expect on the money you invest in advertising.

(In fact properly planned business-to-business advertising —i.e. campaigns planned by Anderson & Lembke—can produce a return on investment of well over one hundred percent and sometimes even more.)

WHO WE ARE

Here comes a mouthful: Anderson & Lembke is the world's largest wholly specialised business-to-business advertising agency.

We started in Stockholm in 1963.

Today we have nine offices in London, Scandinavia and the United States.

The Group bills around £38 million. MIND IF WE NAME DROP?

AccuRay, Alfa-Laval, Asea, Atlas Copco, Bofors, Chubb, Ruberoid, Saab-Scania, SKF and Thom Ericsson to name but ten of many major European companies A&L works with.

HOW WE CAN HELP YOU If you want to improve your sales results for the last quarter of 82/3...

If you think that your perfect product deserves more productive advertising...

If you think your less-than-perfect product's sales appeal could be enhanced...

Then come to Anderson & Lembke's business-to-business advertising seminar (if you're in a big hurry to boost sales an A&L seminar will come to you).

In any case, complete the coupon, return it to us and we'll get in touch within 24 hours.

Just think, with your perfect product, and one of our brilliant campaigns we can't help but make money.

I'd like to come to your seminar. "How business-to-business advertising finds customers creates sales, makes profits" at 20 Bruton Place, London W1X 7AA. JAN 28 FEB 11 FEB 25 12.30 pm-2.30 pm. Tick choice of date. Lunch (wine and sandwiches) provided.

I'd like you to present your seminar at my office. Please call me to arrange it. Please arrange for me to see a case study of A&L's work in the UK. I've got a problem I'd like to talk over NOW! Please call me.

Name _____ Position _____ Company _____ Address _____

Postcode _____ Telephone _____

Mail to: Anderson & Lembke Limited, 20 Bruton Place, London W1X 7AA. Telephone: 01-629 4913

سكنا من المرحل

TECHNOLOGY

FOLLOWING IN THE STEPS OF THOMAS EDISON

The quest for perfect sound

BY ELANE WILLIAMS

EVER since Thomas Edison recorded voices for the first time on his primitive phonograph, engineers have been obsessed with the quest of reproducing sound perfectly. Now another step towards that end has been taken.

Britain's less than three months away from the launch of a new type of audio record designed to produce superb stereo sound. Philips, the Dutch electronics group, and Sony in Japan will be first to introduce the system whose progress is reaching the market has been rather a stop-go affair with many delays.

The digital disc is the audio equivalent of the LaserVision video disc which Philips introduced in the middle of 1982. However, the audio disc can play up to one hour of music on a single side and is only 12 cm in diameter.

Controversy

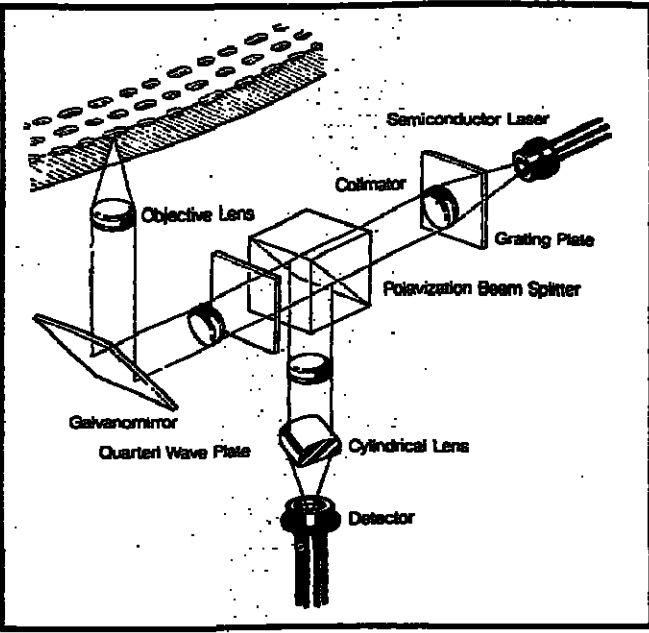
The compact disc, jointly developed by Philips and Sony in Japan, is claimed to give consistently good quality sound production which is beyond all but the most expensive hi-fi systems available today. In theory the discs have unlimited life and are impervious to dust, dirt and scratches.

Much controversy has been a feature of the disc's development. Sony was to have launched its system at the end of last year but then changed its mind. Sony claims the postponement was due to the time to introduce sufficient players to coincide with the launch. It estimated that the first year's market in the UK would be around 25,000 units.

However, many observers felt that the delay was also influenced by uncertainty about the market coupled with a lack of suitable recording material to be sold with the disc. This is a crucial snag for the disc's launch should allow a sufficient build-up of music to suit all tastes.

Philips plan to launch at least three models this year, two of which will be ready for the launch date. The first two are the CD 200-1, top loading model—and the more compact version, the CD 100. They will cost between £50 and £400.

By the end of this week Philips will have demonstration models of the players in 26 shops in the south-east of England.



The standard for audio compact discs has now been adopted by more than 30 companies. The laser beam stylus reads the pits and spaces between as a digital code.

About 30 other major hi-fi manufacturers including Grundig, Bang and Olufsen, Hitachi, Sanyo, Akai and Sharp, have agreed to adopt the system as a worldwide system. Only JVC remains out on a limb as far as the digital disc is concerned. It had planned to launch an audio disc which could be played on its videodisc system. But JVC has shelved its plans to introduce the videodisc system and with it goes the audio disc. Sony JVC is having a major rethink about its plans though it has already spent many millions of pounds on the development of its system.

With the Sony/Philips system sound is encoded on the disc in the form of microscopic pits along a 2.5 mile long helical track on the disc surface. Each compact disc contains more than 500 digital sound signal bits.

These signals are protected by a thin transparent plastic layer. Dirt and surface scratches do not affect the sound quality as the laser stylus which reads the disc is focused on the pits beneath the surface.

In the player, the disc rotates. Its speed varies from 200 to 500 revolutions a minute. While it spins the fine beam of laser light scans the sequence of pits and spaces. As well as sound information it is possible to code more data on the disc such as track titles and numbers.

This then allows the user to programme the player to play the tracks in any sequence. Alternatively the user has the ability to hunt for a required track at very high speed forward or backwards. These facilities which are not normally available on more conventional record decks.

The players will link into existing amplifier systems so the investment in new equipment is restricted to the player itself. Discs will be more expensive than most of the LPs available today retailing at around £2.

At present there are only two sources of disc production as many record companies are reluctant to commit themselves to the large investment in disc making equipment before they can see a large market for them.

However all the major record companies, with the notable exception of EMI, have agreed to provide materials for recording onto disc at one of the major plants already in existence.

Polygram, which is partly owned by Philips, will cater for the European market. It has invested more than £10m in setting up and running its disc factory which is based in Hannover. This can turn out about 5m discs a year. CBS-Sony will make the discs for the Japanese market. CBS in the U.S. is also believed to be committed to building a plant there but initially discs will have to be imported in the U.S.

The disc making process is far more complicated than the conventional methods for making LPs and is more akin to the manufacture of silicon chips.

The process involves preparing a master disc by coating a glass plate with photoresistive material which is sensitive to ultraviolet light.

Then a powerful laser beam cuts out the tiny microscopic pits which correspond to the digitally encoded audio sound signal.

After undergoing a silencing process, this glass master is pressed against a nickel plate to form a reverse copy. This nickel master is then used to make several production stampers.

Discs can then be made using an injection moulding technique or stamped out in a similar way to conventional discs. Once stamped, the discs are covered in a thin layer of aluminium so that it can be read by the stylus. Finally the protective plastic layer is added.

The disc comes at a time when audio record sales are at a low ebb and needs some new stimulus to sales. Though hopeful that the disc can provide a much needed boost to sales few companies are prepared to take the first step and make the necessary investment in the technology to make them.

SOLAR ENERGY

Cost factors impinge on self sufficient power supplies

BY GEOFFREY CHARLISH

WHETHER OR not we shall soon see electrically self-sufficient premises with their rooftops covered in solar cells (such predictions have already been made in Japan for the mid-1980s) hinges mainly on two cost factors.

One is the price of the cell itself per watt generated, and the other is the cell's efficiency in converting sunlight energy to electrical energy.

Most of the world's electrical groups are working on it. According to AEG, which has recently built a solar research station near Hamburg, a one-watt cell will cost only DM 5 (£1.25) "at the outside" in five years' time. The present price is about DM 25 (£6.25).

The AEG researchers believe that, on the DM 5 basis, and assuming a useful life of about 20 years, such units could produce a unit of electricity (one kilowatt-hour) for about 30 pfennigs (8p). Although this is twice the cost of power

generated by conventional means, AEG thinks it is low enough for areas where connection of a conventional supply is difficult or impossible.

The German company does not indicate the conversion efficiency upon which these figures are based, although levels between 7.5 per cent (Japan) and 10 per cent (RCA) have been announced.

Amorphous

In consultation with one of the world's largest silicon makers, Wacker-Chemie in Southern Germany, AEG aims to reach the DM 5 per watt manufacturing cost by 1985, followed by a two-year build-up of production plant.

Cells used will be based on amorphous silicon and will be about 0.3mm thick, with dimensions of either 5 x 5 or 10 x 10 cm. Such cells are about 10 per cent less efficient than

those cut from solid crystalline silicon bars and used in space technology. The process is cheaper, however, since it consumes less energy. But it uses vacuum deposition, involving batch production, and AEG engineers are aiming to develop a continuous process which requires no vacuum.

In complete systems, battery storage of the current from the cells is employed, the battery output being then converted to 50 Hz AC for most applications.

Some 19 solar energy pilot projects with outputs between 30 and 300 kilowatts are to be set up in Europe in 1983. One of the largest will supply the German North Sea island of Pellworm at 300 kW.

In the U.S. a 1000 kW solar plant went into operation last April in Southern California. In Japan, the Shikoku Power Company has built an experimental plant with an initial capacity of 954 kW, to be expanded eventually to 1000 kW.

PERSONAL COMPUTERS

'Look alike' computer at about two thirds of IBM price

WITHIN WEEKS of the official UK appearance of the IBM personal computer, the Egham, Surrey-based Computer Ancillaries has introduced a "look-alike" which, it is claimed, can do all the IBM machine can do at about two thirds of the price.

Designated CAL-PC, the machine has a twin processor structure allowing either eight or 16 bit processing to be undertaken, the assumption being that there is a good deal of eight bit software available but very little 16 bit. Users starting on an eight bit basis will be able to move up to 16 bit when more becomes available—with no operating upheavals.

The machine also has an RS422 interface that will allow networking.

In multi-user applications, four users can be supported with up to four programs. The machine can also link with

telex, Prestel and other information networks.

Two 400k floppy disc drives are incorporated, although optionally 1.6 megabyte floppies or 5.25 inch Winchester can be built in, the latter with five, 10 or 15 megabytes of storage.

The machine's keyboard is exactly the same as that used by IBM (it is made by the same manufacturer), which means that IBM software manuals will be suitable for existing IBM software manuals will be suitable for existing IBM users who decide to acquire a CAL-PC.

Operating systems for the new machine are CP/M, CP/M 86, MS-DOS and BOS, and a full language range for the various operating systems are supported by the company.

On the application side, software covers all the usual business requirements, including financial modelling and information retrieval. There are also specialist 16 bit multi-user packages for accountants, solicitors, doctors, insurance brokers, printers and estate agents. All CALs existing software for its Caltext Micro machine has also been transferred to the CAL-PC.

The machine will be sold through distributors, and some 2000 units have already been ordered by Computer Accessories and Peripherals, CAL's main outlet, for supply to dealers. CAL will handle major accounts itself.

The basic price of the machine, with 128k of random access memory, two floppies, screen, keyboard and two additional ports is £1,995. With the addition of a 17 cps daisy-wheel printer, any four user packages, training, installation and a one year guarantee, the figure rises to £2,945.

Contract Research & Development—Contact IRD

International Research & Development Co Ltd
Fossway, Newcastle upon Tyne NE6 2YD

Robots

Japanese range

THE TOSHIBA range of industrial robots is to be marketed in the UK and Germany through Evershed Robotics of Chertsey in Surrey.

The company's X1-S welding and transfer robots are widely used in Japan by manufacturers such as Toyota and Suzuki.

Toshiba recently announced what it claimed to be the world's first visual sensor-equipped robot system. It uses robots with two arms that interact with each other to duplicate the complex movements of an actual production line worker.

One of the robots is equipped with a charge coupled device (CCD) camera which monitors object positions enabling a variety of assembly tasks to be undertaken. Evershed Robotics is on 09328 61181.

Workstations

High speeds

EXCEPTIONALLY high processing speeds are claimed for a new generation of workstation displays put on the market by Intergraph.

Designated DSP041 (monochrome) and DSP042 (colour), the units deploy three processors for display computational work instead of the central processor. In addition, 0.8 megabyte of internal memory enables the units to hold complete engineering designs.

Thus specific designs are found, selected and positioned on the screen, again without burdening the host processor. The result for the design engineer is instant response at the terminal. More on 0635 49044.

GEOFFREY CHARLISH

FINANCIAL TIMES 11th May 1982

Digital's computers undercut competitors

BY LOUISE KENYON IN SAN FRANCISCO

DIGITAL EQUIPMENT (DEC) has sent a shock wave through the personal computer industry with its introduction of a new range of high performance personal computers. DEC has been expected to enter the personal computer market for over a year: yesterday, the world's leading minicomputer manufacturer made its move.

DEC is introducing three machines—personal computers or the business environment—each offering improved performance over "cray" competitors' machines. The shock was not so much the performance as the low prices of the DEC

machines, the same time offering more powerful computers.

DEC will sell its personal computers in retail outlets, as well as direct to corporate customers.

The "Professional" as DEC calls it, the top-level personal computer, is aimed at the executive who becomes his personal workstation. For \$5,000, the DEC machine offers twice the performance of the IBM personal computer at the same price, says Mr. Dale Kutnick, the industry analyst of the Boston Yankee group. A machine with a more equal performance to the IBM

stations of the DEC Professional will be introduced by 1983, he predicts.

The DEC Professional, and the widespread model which sells for \$2,500, are being introduced as a competitive response to the CP/M operating system.

Apple Computer is particularly vulnerable to the new DEC competition because it has to bring to market a comparable "16-bit" personal computer by 1983.

COMPUTING 13th May 1982

DEC makes waves in the personal pond

Digital Equipment (DEC) has thrown its personal computers into the pool, creating waves which will sink some other vendors and eat away at the shoreline of the market.

DEC's move has covered the bases with its personal computer providing the user with operational facilities which allow for major and minor software systems.

ENGINEERING TODAY 17th May 1982

DEC aims to bury its competitors

DEC's new personal computer will even put the heat on IBM

Having underwhelmed the world with its Office Plus announcement recently, Digital Equipment (DEC) seems to have delivered a big winner with its family of four personal computers launched last week at a teleconference linking London, Toronto and Boston.

DEC's founder-president, Kenneth Olsen, said before the launch that DEC intended to compete with IBM. But it looks as though even

News IBM USE July 1982

Personal level as DEC debuts

THE LAUNCH by Digital Equipment (DEC) of three personal computers has taken place simultaneously in Britain and the US.

The move by the world's biggest minicomputer maker is a major challenge to IBM, whose own Personal Computer (PC) is unavailable in the UK.

start at around £2,500.

Another entrant at the upper end of the personal computer market this summer has been announced.

US analysts have been reasonably impressed with DEC's new offerings. They believe that the

pet

MICRO DECISION July 1982

DEC's Rainbow offers good software choice

Digital Equipment's best known in the minicomputer world as DEC, has finally made its entry into microcomputers—and looks likely to make quite a splash.

The launch of the Rainbow 100 personal computer, combined with two microcomputer systems based on the company's minicomputer line, shows that DEC

that the customer does the widest possible choice of business software.

But for most people the first thing to notice is the pricing. DEC will offer the Rainbow between £2,000 and £2,400, including the two personal computer, display and keyboard.

DATA LINK 24th May 1982

Software firms eye new DEC micros

THE NEW microsystems with which Digital Equipment hopes to conquer the personal business computer market are already exerting a magnetic pull on software producers.

Two of the first companies in the UK to confirm that they have adapted their software to run on the DEC machines are Applied Data Research and Peachtree Software.

"We've signed a deal with DEC to provide it with suitable versions of our Empire accounting software suite," ADR's Nick Pollard told *DataLink*.

"There has been very close collaboration between the two companies."

At last there is something the experts are agreed on.

You can usually count on experts to agree only to disagree.

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Doubts on rewards of accountancy careers

BY MICHAEL DIXON

SOMEWHERE in Britain works a qualified accountant whose perks include dung for the garden. Or so the person in question told Professor John Small and Mrs Marilyn Stone of Heriot-Watt University when they were surveying the rewards of getting on for 700 professional accountants. The survey — covering the year to September 1982 and intended to be the first of an annual series — will be published by Gee (27-33, Charing Cross Road, London WC2H 0AU) next Monday.

Since I have not stumbled upon fertiliser as a fringe benefit before, my first reaction was to hope that it is supplied at the employee's request. Otherwise, if he or she just has an unsolicited sackful dumped on the desktop every payday... well, it's the sort of compulsion that could be taken two ways.

But after looking through the survey's findings, I began to suspect that the accountant in question did not intend the statement to be taken literally. It might rather have been meant as a metaphorical expression of discontent. For the Heriot-Watt findings suggest that in most instances the rewards of accountancy are a good deal less than they are popularly believed to be.

As is shown by the bottom line of the accompanying table (which also breaks down the

Professional Institute	Average pay (£)	Range covered by 1st 40% of sample (£)	Most frequent pay level (£)
Chartered, England & Wales	15,316	8,573-22,059	11,000
Chartered, Scotland	14,856	5,413-20,299	13,000
Cost & Management	14,284	7,978-20,590	11,000
Public Finance & Accountancy	14,224	9,092-19,256	11,000
Whole sample	13,633	8,317-17,549	11,000

figures under the five main qualifying bodies in Britain, including the one most prominent in the public sector) the average pay among all the people who took part in the study was £14,612 a year. The range falling within one standard deviation of the average, which included 68 per cent of the total, was £8,706 to £20,518. The most commonly found pay was £11,000.

Of the more usual, less exotic kinds of perk, company cars were enjoyed by 49.1 per cent, health insurance schemes by 38.1 per cent and an inflation-proofed pension by 28.6 per cent. But such valuable fringe benefits were largely the province of people with considerably more than the average pay.

So the rewards of an accountancy qualification are in general modest when one considers that the Wren survey of London banking staff in the first half of 1982 showed that

no fewer than 46 different categories of them had average salaries above the overall mean of £14,612 for Heriot-Watt's accountants. What is more, the average value of extra benefits among City bankers is about 50 per cent of salary.

It is true that about one in every 20 of the accountants was paid more than twice the overall mean. Those paid £30,000-plus included 9 per cent of the employees of professional accountancy practices, 5 per cent of those elsewhere in commerce, and a mere 2 per cent of the industrial variety. (One of the most opulent was a university lecturer who does a lot of consulting.)

But what is just as true and more surprising is that about 70 per cent of the total sample were paid less than the £14,612 average.

Another finding which is surely at odds with popular expectation is that accountants do not appear to prosper by

changing employers. Among those who had stayed with the same organisation for at least the previous 10 years, the average was £16,100. Those who had changed once during the period had a mean of £14,547, twice-changers one of £13,045, thrice-changers £12,754 and fibbertigibbets with four or more shifts in a decade an average of £12,133.

The most likely explanation of the survey results in Professor Small's and Mrs Stone's view is that accountancy is now a profession with a heavy concentration of members in the younger age groups. Perhaps, the two investigators suggest, the various professional institutes should be considering whether the realistic prospects of highly paid careers for accountants are sufficient to justify continuation of the headlong recruitment of trainees into the profession.

The extent of the recruiting is indicated by the work taken up by people leaving the United Kingdom's universities and polytechnics after completing bachelor-level degrees.

Of the 47,593 new graduates who became available for employment in the UK in 1981, for instance, 7 per cent were taken on by professional accountancy practices alone. That excludes the number who began studying for membership of the Certified, Cost and Management, and Public Fin-

ance institutes on starting work in other kinds of organisation. How many took this second route to qualification cannot be divined from the statistics. But it is likely that aspiring accountants of one sort or another made up the great majority of the total of 5,623 or almost 12 per cent of the available new graduates in 1981 who went into financial work.

By contrast only 8 per cent took up engineering research, design and development, and 6 per cent entered marketing, sales or purchasing jobs. Perhaps Britain would not be in such a pickle if the share of its most expensively educated young people entering the economic contest as producers and sellers were much instead of marginally greater than the proportion recruited largely to record the results.

Software

RECRUITER Nicholas St. John-Moore of Executive Appointments seeks a managing director/designate for a subsidiary of the Package Programs computer-software group. The subsidiary specialises in selling accounting systems. Candidates for the London-based job must have success both as managers and sellers in a comparable business and broad experience of, though not necessarily a qualification in, accountancy.

Salary at least £25,000. Parks negotiable. Inquiries to 18 Grosvenor St., London W1X 9FD; telephone 01-499 0513.

Mixed pair

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British Airports

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West of London

Our client is a highly successful international company marketing a wide range of advanced products in the field of business communications. Their Financial Planning Department is responsible for planning profitable growth and monitoring its achievement, and they now wish to strengthen this vital function by appointing several key professionals.

The role of the department encompasses financial planning, profit control, project analysis, the evaluation and pricing of marketing strategies and product and market sector profitability analysis and the review and control of multi-million pound cost and revenue budgets. Responsibilities encompass strategic thinking and basic financial control. Tight time-scales are a feature of the department's operation and it is often a highly pressurised environment.

The need is for business graduates or Accountants (fully or part-qualified) who are aged in their twenties. We want to hear from true finance professionals—people who understand both cost and revenue and most

importantly, the business decisions that make the difference between success and failure in a tough commercial marketplace. You will work closely with functional managers to ensure target achievement, so first-class interpersonal and communicative skills are essential. This area is seen as a prime management entry point and the visibility of your role can lead to fast career progression.

Salaries will vary according to qualifications and experience up to £13,500 per annum, plus the comprehensive range of benefits normally associated with a successful international organisation. Career prospects are excellent—if you have the drive and ambition to reach top management, we can promise you every opportunity to reach your potential.

If you are ready for this challenge, then please telephone for an application form or write with a comprehensive c.v. to: Kevin Long, Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 8TB, quoting ref. PS/948/FT. Tel: 01-631 4411.

**MOXON
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FINANCE MANAGER

London
Excellent salary + Car

One of Britain's largest international companies, we are seeking to recruit a high calibre financial analyst to join our corporate finance team. Responsibilities include long range financial forecasts, studies on financial restructuring, formulating and reviewing investment proposals, and research into matters of financial policy. Problems are diverse and complex, requiring innovative thought and solutions.

The successful candidate, aged 30-35, will have had experience in a demanding business environment, and have the personal skills to make recommendations to management at Chief Executive and Board level. Applicants should have a good honours degree, preferably in a numerate subject. A formal accounting qualification or an MBA is essential.

Please apply in writing giving full details of qualifications and experience to Miss A. Howland, The BOC Group, Hammersmith House, London W6 9DX.

THE BOC GROUP

Senior Credit Insurance Broker

City attractive salary + car

Credit Insurance Services Limited is the specialist credit insurance broker within the Fenchurch Group. An interesting vacancy exists within its team for a Senior Broker for the domestic market.

This opportunity will appeal to candidates 25-35 years of age with experience of negotiating at a senior level. A background of credit insurance, credit management, banking or accountancy is necessary.

The group benefits include company pension scheme, free life insurance, 4 weeks' annual leave and profit share review.

Please apply in writing to C. J. Brennan, Personnel Director, Fenchurch Group Services Limited, 69 High Road, South Woodford, London E18 2RH.

Fenchurch

COMPANY REGISTRARS

An individual with the qualification of Chartered Secretary or the equivalent, required to head the Company Registration Division of a Financial Group which is located North of London.

The ability to communicate and liaise with Chairmen and Financial Directors of Public Limited Companies, is of equal importance to that of a sound knowledge of Company Law and Stock Exchange Regulations.

The age preference is between 35 and 40 years, and the remuneration is commensurate with the importance of the appointment.

Reply in writing to: **DANE AND CO.**, Bank House, The Paddock, Handforth, Cheshire SK9 3HQ. (Ref: CSM)

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Operations Review



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Our clients are some of the world's largest companies operating in every continent. Their corporate review and operational audit teams carry out a wide range of investigations and management audits covering the manufacturing, marketing, distribution, administration, EDP and accounting functions.

The positions involve 50-100% worldwide travel and individual assignments at any one location can last from one week to three months. The companies offer a first-class remuneration package specifically tailored to these positions. Substantial capital savings can be made by those on 100% travel (c.£12,000).

In certain cases married applicants are not excluded as spouse may also travel. Second language ability is an advantage. Candidates aged 24-27 should be qualified accountants with large company experience and express the desire to undertake the extensive travel while making a positive contribution.

Interested applicants should contact **Martin Sims** at Michael Page International, 31 Southampton Row, London, WC1B 5HY. Tel. 01-405 0442. Telex 29609L

Treasury Management

Cadbury Schweppes, one of the world's leaders in confectionery and soft drinks, require a young Treasury Specialist to fill a challenging and responsible role within its active Corporate Treasury Team, which is making an increasingly important contribution to the group's international development.

The need has been identified for an individual with a bright creative mind and an innovative approach with at least 2 years relevant experience gained either within the Corporate or Banking sectors.

A good degree/MBA and/or a professional qualification are the minimum requirements sought. The position is London based.

The negotiable salary is extremely competitive and will reflect the importance we attach to this position. In addition we are offering the full range of benefits expected of a major international organisation.



Cadbury Schweppes

Please write with a full c.v. to Mrs. P. M. Carosso, Group Personnel Department, Cadbury Schweppes plc., Leconfield House, Curzon Street, London, W1Y 7FB.

INVESTMENT FUND MANAGERS

A leading Accepting House is seeking an outstanding and ambitious person to assume an important role in the management of substantial Private Clients funds.

The successful candidate will be a graduate with considerable experience of fund management with a leading stockbroker or financial institution. A good depth of knowledge of the U.K. and overseas markets is essential. The remuneration package will fully reflect the importance of this appointment.

A further requirement is for experienced investment managers to join its expanding International Fixed Interest and U.K. Pension Funds Department. Successful candidates must have had several years' experience of mixed portfolio investment.

Competitive salaries will be paid according to the experience and abilities of the successful applicants.

Please contact Peter Latham.

Jonathan Wren

BANK RECRUITMENT CONSULTANTS

170 Bishopsgate - London EC2M 4LX - 01 623 1266

CREDIT ANALYST

INTERNATIONAL MERCHANT BANKING

To £10,000 + Benefits

Our client is the City-based international merchant banking operation of a major U.S. banking group, with a well established and expanding presence in the Euro-Syndicated Loans market.

The immediate responsibilities of the young person the bank now seeks will revolve around corporate and country risk appraisal in respect of both potential new business and the existing loan portfolio. However, the real challenge and opportunity is that of early involvement in the negotiation and structuring of major transactions, contributing directly to the bank's business development effort. Travel outside the U.K. is a distinct possibility.

The ideal candidate would have a degree followed by around a year's thorough credit training and experience; alternatively, a recently graduated young M.B.A. might well be attracted to this entry into international banking. Essentially, however, the bank is looking for someone who is strongly motivated by an environment in which career progression will be entirely determined by personal achievement.

To discuss this opportunity in more detail, please telephone John Chiverton, A.L.B.

JOHN CHIVERTON ASSOCIATES LTD.

5, CASTLE COURT, LONDON, E.C.2, 01-623 3961



David Grove Associates
Bank Personnel Recruitment
60 Cheapside, London EC2V 6AX
Telephone: 01-266 1868

SENIOR DEPOSIT BROKER

c. £25,000 + ATTRACTIVE BONUS & OTHER FRINGE BENEFITS

Our client is an international money broking group which is currently strengthening its management to provide direction and impetus for impending future development.

Suitable candidates will have had a minimum of 5 years experience with particular involvement in the Swiss Franc deposit market. Experience in the Deutsche Mark deposit market would be an additional advantage.

Candidates will currently be team leaders or in line for promotion to team leader status in the near future.

Prospects for progression with this group are excellent.

Applications, which will be treated in the strictest confidence, should be addressed to David Grove at 60 Cheapside, London EC2V 6AX.

TOP APPOINTMENTS

Only Connaught offers a unique service to the executive and senior management of leading companies. We can help you to find the best people for your company. Contact us for a confidential service without obligation.

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CORPORATE FINANCE

Age 28/38

Close Brothers seeks an ambitious and talented recruit to join its small and expanding team.

Applicants must have practical experience to back up a good degree and professional qualification.

Confidential applications to:

Mr. R. D. Kent, Managing Director, Close Brothers Limited, 36 Great St. Helen's, London EC3A 6AP.

INVESTMENT ANALYST

London SW1

Because of considerable expansion of funds under management at Imperial Life, which is a well established Life Office with assets in the UK of £200 million, we require an investment analyst to join our equity fund management team.

This important appointment offers the opportunity of working in a stimulating environment as part of a highly professional group, where you will be expected to analyse and make recommendations on both a company and sector basis. Probably in your mid 20's with 2 to 3 years' experience with a stock-broker or institution, you must display the ability to develop original ideas and the confidence to accept responsibility at an early stage.

A competitive salary will be paid, commensurate with age and experience together with generous fringe benefits. Where necessary assistance with relocation expenses will be given.

For an application form and further details please telephone GUILDFORD 571255 or write enclosing a full CV to:-

IMPERIAL LIFE

Personnel & Training Department, The Imperial Life Assurance Co. of Canada, Imperial Life House, London Road, Guildford, GU1 1TA.

Computer Auditor

Cheshunt, Herts Salary neg. + car

This is a new created and highly challenging role within our Head Office Internal Audit Department - but before we talk about you and the job, let's talk about the background.

As you probably know, Tesco is one of the UK's largest and most progressive retail organisations. Committed to a policy of growth, development and diversification, we employ a variety of computer systems to handle an ever-increasing workload - hardware includes IBM 3081 and 3033, minis and word processors, while the introduction of EFOS equipment at store level expands our network.

In view of these activities, we now seek a computer auditor specialist to set up a computer audit section from scratch and to both advise and liaise with the Finance and Computer Divisions on a continuous basis.

To handle this opportunity successfully, you'll be aged late twenties to early thirties, a mature man or woman with in-depth experience in the review of systems with database and real-time applications. Experience of the subsequent design of audit programmes, preferably gained on large mainframe IBM computers, is also essential. Preference will be given to accountants of Assistant Manager status or above, who have at least two years' post-qualification experience.

The attractive benefits package includes a car, a pension/life assurance scheme, subsidised staff restaurant, and Country Club membership. Assistance with relocation may be available.

For an application form, please telephone or write to David Stockell, Personnel and Training Manager, Tesco Stores Limited, Tesco House, Delamare Road, Cheshunt, Herts EN8 9SL. Tel: Waltham Cross 32222.

TODAY'S TESCO

CREDIT MANAGER BANKING

Leading Middle East Bank, which is shortly to establish a branch in the City of London, has an opportunity for an experienced lending banker to head up its Credit and Marketing Department. The successful candidate will be responsible for evaluating new loan applications, structuring the financial requirements and making recommendations to the London Credit Committee, as well as being in overall management control of the whole loan portfolio.

Candidates should be business graduates, or have other qualifications of a similar standing, with extensive experience in credit analysis, appraisal and loan documentation.

Salary is negotiable and benefits are those normally associated with a large international organisation.

Applications should be sent to:

Box A.5119, Financial Times
10 Cannon Street, London EC4P 4BY

NEW VENTURES EXECUTIVE

CITY c. £14,000

We have a vacancy in our small team responsible for maintaining the acquisitions and disposals of this substantial multi-national group, for monitoring the markets in which the group operates and for developing strategic thinking within the group.

We are looking for a numerate graduate who is in the late twenties; a creative and analytical thinker, who can read balance sheets, knows all about business financial ratios and likes dealing with people.

The job offers considerable variety with potential for personal development within the group.

A salary of at least £14,000 based on qualifications and experience will be offered.

Please reply with CV to:
Box No. 8249 c/o Exel Advertising
Haxfield House, 4 Bourville Street,
London EC2Y 8AB.

150 من الاصل



THE ROYAL LONDON

AN OPPORTUNITY IN INVESTMENT MANAGEMENT

The Royal London Mutual Insurance Society has a vacancy within its small but active investment management team. Applicants should be in their early twenties and have a good honours degree in Economics.

As a member of this team the successful applicant would be engaged, after a short period of training, in both research and dealing in connection with a large portfolio of Stock Exchange Securities.

This opening offers a competitive salary, interesting and varied work and the prospect of an attractive career to the right person.

If you are interested, please write, giving brief details for:

The Investment Manager
ROYAL LONDON MUTUAL INSURANCE SOCIETY LTD.
Royal London House
Finsbury Square, London EC2A 1DS.

Senior Client Executive

Midlands

£ Negotiable

Our Client is the autonomous subsidiary of a Major Investment Group whose business involves transactions relating to World Stock, Commodity and Financial Futures markets. They are well on the way to becoming a leader in their field and this growth of the business now necessitates the appointment of an Executive to handle the Company's Stockbroking, Commodity Broking and other Institutional Clients.

Key responsibilities will include the development and on-going relationships with new and existing clients; handling their day-to-day dealings and executing their instructions efficiently.

Although most of the contact will be by telephone or letter the position will allow the scope to make face-to-face presentations, where this will be beneficial.

It is essential that the successful candidate, male or female, has had the background in either Stockbroking, Commodity Broking or other related Financial fields and must be able to present a professional image to all types of organisation. A knowledge of Hedging would be useful, but is by no means essential. Preferred age 25-35.

An excellent package will be negotiated and the position is based in an extremely pleasant part of Warwickshire.

Please write to Malcolm Silver with full details of your background or telephone him for an application form at: Silver & Robb Associates, 4-6 Victoria Terrace, Leamington Spa, Warwickshire CV31 3AB.

SILVER & ROBB ASSOCIATES
Management, Selection & Training Consultants.

FINANCIAL TIMES BUSINESS ENTERPRISES

General Manager

Business Reports Division

FTBE is a major provider of international business publishing and information services. We are looking for a general manager for the Business Reports Division, which consists of 20 newsletters and a range of business publications. It is a most profitable area in FTBE and is poised for further expansion.

The successful candidate is likely to have a publishing or editorial background and should be able to demonstrate entrepreneurial flair, a successful record of profit centre management and familiarity with production techniques. Experience of newsletter publishing would be an advantage.

Salary: £18,000-£20,000 plus car and other benefits.

Applications to:

Peter Sabine
Director, Business Reports Division
Financial Times Business Enterprises Ltd
Bracken House
10 Cannon Street
London EC4P 4BY

CHAIRMAN

An Anglo-continental financial group based in London (LDT) wishes to appoint an experienced City Banker for the position of chairman. The ideal candidate should be in his/her late fifties or early sixties. A negotiable salary along with banking benefits will be offered.

Applications together with a comprehensive career resume should be sent in strictest confidence to:

Box A.8031, Financial Times, 10 Cannon Street, London EC4P 4BY

Sterling Money Market Dealer

The Royal Bank of Canada is Canada's leading international bank and the fourth largest in North America with financial interests in over 100 subsidiaries and affiliates throughout the world.

We are currently seeking a Sterling Money Market Dealer for our International Money Markets operation in Bishopsgate.

The ideal candidate will have a sound knowledge of the domestic sterling market and have actively

traded the various market instruments. A competitive salary will be offered, together with an excellent employee benefits programme which includes low interest mortgage, non-contributory life assurance and pension schemes.

Write giving details of age, background and experience to: M.C.P. Beales, Manager, International Money Markets, The Royal Bank of Canada, 99 Bishopsgate, London EC2M 3NQ.

THE ROYAL BANK OF CANADA

Group Pensions Manager

We are a multinational with interests in mining, smelting, trading and general industrial activities seeking a successor for the Group Pensions Manager who is involved also in general employee benefits. Interested applicants, aged at least 30, with relevant professional qualifications and both UK and overseas pensions experience, who would enjoy an international pensions policy rationalisation programme, should send details of their career to date and present salary to: The Director of Corporate Personnel, Amalgamated Metal Corporation PLC, Adelaide House, London Bridge, London EC4R 9DT.

Amalgamated Metal Corporation

Assistant U.K. Representative

FOR FRENCH BANK

We seek an Assistant to the head of our U.K. Office in the City. The successful candidate will have current U.K. banking experience and be in the late twenties. Fluent French is required.

Reply in confidence with full c.v. to: Box A.8086, Financial Times, 10 Cannon Street, London EC4P 4BY

Management Consulting

Research Analyst

London

Rapidly growing UK office of US strategy consulting firm needs research analysts to help support its expanding practice. The job involves working as part of a team of professionals on business problems of corporate magnitude, for large international clients. An ideal candidate would have a good degree in a quantitative area e.g. economics, the sciences, engineering with some experience in a major company, and a desire to work on challenging problems with broader dimensions than those encountered in most positions. He or she might be considering studying for an MBA at some time in the future.

Starting salary would be highly attractive. Please forward a full CV in strict confidence to: Salina Carter, PER, 4-5 Grosvenor Place, London SW1X 7BS.

Applications are welcome from both men and women

PER
Executive Selection

Financial Analyst

Circa £11K

required by profitable electronics engineering client in the South East. Excellent conditions and prospects. Phone or write, quoting ref. FR01, Michael Quest Associates, 596 Chiswick High Road, London W4 5RS. Tel. 01-995 3246/7.

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Accountancy Appointments

ACCOUNTANCY APPOINTMENTS ARE CONTINUED ON FOLLOWING PAGE

FINANCIAL CONTROLLER

FOR CITY BASED
LLOYDS BROKER

Circa £20,000+ negotiable

The ideal candidate (30-40) will have previously held a senior Financial Management Post with a Lloyds Broker and will have extensive experience in cash management, foreign exchange dealings and all aspects of accounting.

The successful candidate will have full responsibility for the day-to-day financial management of this company and as the accounts are fully computerised, an in-depth D.P. knowledge is considered necessary.

Our clients envisage an early board appointment and essential personal qualities are a 'shirt sleeve' approach to work and the ability to lead by example.

In the first instance telephone:

Byfield Associates
73 Grosvenor Street, London W1X 0DU. Telephone: 01-493 8501

Financial Director

Hampshire

to £25,000 + car

Our clients, a multi-location, capital-intensive service company (T/O £45m.), part of a major U.K. Group are seeking to fill the newly-created role of Financial Director. Working closely with the Managing Director, the successful candidate will be given every encouragement to participate in the general management of the company which is going through an interesting stage of development. Management services are in their infancy and a considerable amount of scope exists for introducing more sophisticated reporting systems. Applicants, male/female, must be Chartered Accountants, in their mid to late 30's, who have already gained experience of a senior nature in a similar type of operation. Ref. 1262/FT. Apply to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel. 01-493 0156.

Phillips & Carpenter

Selection Consultants

ACCOUNTANT

CITY

c £15,000

A London (City) based Company in the Sports Goods manufacturing and distributing business with overseas interests has a vacancy for a qualified Accountant, aged approximately 40-45, to take control of costings, budgeting and complete accountancy functions utilising and developing a computerised system.

For the right person there will be the opportunity to join the Main Board as Financial Director in due course.

Pension scheme and BUPA available.

Apply in writing to:

D. M. Maxton (Managing Director)
L. GATHER & CO. LTD.
2/3 Charterhouse Square, London, EC1

ACCOUNTANTS

GROUP HEAD OFFICE (MIDLANDS)

The group accounts department of an expanding public company require two accountants to form part of the team involved in the preparation of group financial information and assisting its business development department in appraising the acquisition of new companies.

The successful candidate will have a recognised accountancy qualification and be aged between 25-30 with a minimum of 3 years' post qualification experience in a high level of commitment is expected and rewarded accordingly.

Salary will be: £12,000-£14,000 plus car and other benefits, depending upon experience.

Please include full cv and send to Box A8033, Financial Times, 10 Cannon Street, London EC4P 4BY

ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY

QUALIFIED ACCOUNTANT ADMINISTRATOR REQUIRED

Qualified Accountant with shipping experience, capable of overseeing installation of computerised accounting system.

Reporting to Managing Director, his/her duties will include responsibility for day-to-day business, future planning and preparation of regular financial reports.

Expanding company engaged in shipping, ship owning, transport and property with turnover of £15 million and good expansion prospects. Salary circa £15,000+ p.a. with car.

Apply in writing to

The Managing Director
WESTGATE SHIPPING LIMITED
Parkgate House, 33 Parkgate Road
London SW11 4NP

Retail Audit Supervisor

C. London Base

c. £15,000 + 2.0 car

This recently restructured International Retailer, with 70 large outlets throughout Western Europe, seeks to recruit an experienced Auditor to head up its European team.

The job will be mainly operational and will involve the control and establishing of internal procedures, audit programmes, shrinkage investigation, Head Office audits and liaison with external auditors.

Candidates will, preferably, be qualified accountants, but where not, they must have gained their experience in Retail Audit.

The requirement dictates that the successful individual will have spent at least two years in audit and should be capable of controlling a small team with constant liaison at senior management level.

For further details, please contact I.J.B. Gordon on 01-629 8332 quoting ref. 1363 or write to him at:

RHB

SELECTION

71 Duke Street, Mayfair, London W1M 5DH.

MANAGEMENT ACCOUNTANT

Middlesex

Package c. £12,000 plus car

We are a £20 million turnover contracting company with 20 depots. Candidates, aged 26-35, who should have positive personalities and be good communicators, will be qualified ACA/ACCA/ACMAs with all-round management accounting experience and, in particular, capable of putting in a management accounting system to report monthly profit and loss accounts for each depot against budget. The role will also require the successful candidate to monitor each depot's trading performance and suggest any action to be taken to improve performance. Curriculum vitae to:

Box A.8026, Financial Times
10 Cannon Street, London EC4P 4BY

COMPUTACAR LIMITED
(part of the international Thomson Organisation)

FINANCIAL DIRECTOR

(DESIGNATE) c £13,000 + CAR

Due to internal promotion, Computacar, the leading computerised matching service for the sale of used cars, requires a Finance Director. The successful applicant will initially head up the accounting function as Chief Accountant and should progress to a board appointment within 12 months. We require a resourceful, young qualified Accountant with at least one year's commercial experience. He/she will be responsible for all accounting matters and in addition will be expected to make a positive contribution to the general management of the company.

Write with details to

John Cook, Finance Director,
COMPUTACAR LIMITED,
Station House, Harrow Road, Wembley, Middlesex.
Tel: (01) 962 8817

Accountancy Appointments

Have you considered Consultancy?

Financial Managers
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In planning your future, have you considered the benefits that a career or a spell in consultancy could bring to you? Arthur Young McClelland Moores & Co. is the UK arm of one of the major international accounting and management consultancy practices. Our consultancy division provides a wide range of services to the senior management of a variety of organisations in the UK and abroad, ranging from major government departments and multi-national corporations to the small and medium-sized business.

We offer you the opportunity to develop your career by working on a wide variety of assignments. These may include: profit improvement programmes, the design and implementation of management information systems, management of large projects, business appraisal, organisation studies and strategic planning exercises. Overseas work provides further opportunities and attracts generous allowances. Our requirements are for qualified accountants aged 28-38 holding a senior management position who can demonstrate above-average career progression in industry or commerce. Our work requires you to take a high degree of personal responsibility and you must have a capacity to diagnose problems, propose changes and implement workable and economic solutions. Self confidence, a lively mind, managerial ability, skill in communication and the ability to apply data processing techniques are essential. Training will be given to those without previous consultancy experience. If you meet our requirements and are interested in working in a stimulating and challenging environment, write to Peter Williamson, quoting Ref. FM/IFT and enclosing a detailed CV. Please indicate your preferred location. Arthur Young McClelland Moores & Co., Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.

TAXATION

Has the current economic situation taken the challenge from your career? A number of major 'BLUE CHIP' companies are seeking committed tax professionals for a variety of roles:-

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ROBERT HALF

LEE HOUSE, LONDON WALL, EC3A 3ET

DIVISIONAL ACCOUNTANT

c£11,000 + Mortgage Subsidy + Relocation

New acquisitions and rapid growth have led to an ideal opening for a recently Qualified Chartered Accountant. Our client is a major U.S. Finance Corporation with diverse interests in the U.K. and Europe. The position will offer broad exposure to all areas of the finance function and the opportunity to gain an in-depth knowledge of the operation, leading to the development of sophisticated management information systems. Candidates should be aged 25-28 with excellent communication skills and the ability to operate effectively in a lively and pressurised environment. BASED W. SUSSEX Ref. SC/1045G

Please apply directly to:

ROBERT HALF

LEE HOUSE, LONDON WALL, EC3A 3ET

Assistant Financial Controller -Europe

Central London

to £18,500 + car

This highly profitable and rapidly expanding international company is a major supplier of materials to the construction industry and also has interests in minerals and energy. Turnover worldwide is approaching £1bn, of which the European group accounts for some £200m. The small central finance team is located at group headquarters in the West End and co-ordinates the financial policies and reporting of the seven national subsidiaries. The person appointed will work closely with the Financial Controller, Europe, on a very wide range of issues and periodic visits to the countries concerned will be required. Candidates, aged 30 to 35, must be professionally qualified and have had

experience of international corporate operations. Some fluency in a second European language, ideally Italian or Spanish, would be an advantage. Salary is negotiable to £18,500 and a car and range of executive benefits will be provided.

Write for an application form or send brief CV to the address below, quoting ref. AA51/834/IFT on both letter and envelope, and advising us of any other applications you have made to PA Personnel Services within the last twelve months. No details are divulged to clients without prior permission. Initial interviews will be conducted by PA Consultants.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



A member of PA International

EUROPEAN CONTROLLER £18,000+Car

An excellent opportunity to gain international experience is offered by this US engineering company. You will be involved in expanding operations in the UK, France, Germany and the Netherlands. Candidates, aged c30, should be Chartered Accountants possessing good 'hands-on' experience. A European language would be an advantage. HANTS. Ref. JG/1011G.

PLANNING & ANALYSIS £12,000+Car

This US subsidiary seeks a young, recently qualified accountant to co-ordinate various planning functions and undertake financial analysis. The role offers considerable contact with general management. Candidates should be effective communicators and possess analytical experience gained within a multinational company.

ROBERT HALF

LEE HOUSE, LONDON WALL, EC3A 3ET

LASMO

c£15,000 + Car

This major British independent oil company with significant international interests offers real career prospects to a qualified ACA, ACCA or ICMA, aged 28-34, seeking involvement in the group's expansion. As Group Management Accountant, key responsibilities will be for the group's budget, consolidations and supervision of joint venture audits. Candidates should have a minimum of 3 years post qualifying experience and a proven track record, preferably within an oil environment. Ref: VMD/1095F CITY

ROBERT HALF

LEE HOUSE, LONDON WALL, EC3A 3ET

Financial Director

Our clients are a large, international engineering and contracting group, with headquarters in central London, whose record of growth and profitability is impressive. They seek a qualified Accountant of the requisite stature to become Financial Director within one of their major subsidiaries.

The subsidiary is a substantial business operation in its own right and its Financial Director must therefore be able to contribute high level financial expertise to the abilities of a strong technical management team. The man or woman appointed will be able to demonstrate progressive career development; not only as an Accountant but as a decisive business manager. An appreciation of the International process engineering industry would be an added advantage and the successful candidate will need to be internationally mobile, have a demonstrable flair for

managing and communicating with people and be conversant with the latest electronic information systems.

The salary envisaged will attract candidates in the 35-45 age group currently earning in excess of £20,000 per annum. Benefits, which include a company car, are all those expected of a successful organisation and this expanding Group can offer excellent future prospects.

Please write initially with career details to W. J. Stanton, Director, Austin Knight Limited, 20 Soho Square, London, W1A 1DS.

Applications will be forwarded to our client, therefore any company you do not wish to approach should be listed separately.

Austin Knight Advertising

APPOINTMENTS WANTED

QUALIFIED ACCOUNTANT

(CPA IN U.S.)

with extensive DP and consultancy experience, seeks 6-12 month job on MIS project in London area.

Write Box A8030
Financial Times
10 Cannon Street
London EC4P 4BY

FINANCIAL CONTROLLER (Director Designate)

Kent

Marley Extrusions Limited, one of the fastest expanding and most successful companies within the Marley organisation, manufacture and market a wide range of plastic building and consumer products with an annual turnover rising to £30 million.

Against this background and dynamic future plans, we are now seeking a Financial Controller who can take full responsibility for the overall financial control and strategy which will lead us into the 90's.

This will mean taking a wide commercial view, working closely with the other directors in developing financial strategy and playing a leading part in preparing and presenting Company reports. Ideally you will be aged 30 to 40, fully qualified with extensive management

accounting experience within manufacturing, and the natural flair to bring an 'un-blinkered' approach to financial management problems.

The position, based at our Lenham Head Office near Maidstone, carries an attractive negotiable salary that will not be a restriction to the appointment of the right person. The benefits package includes a company car and relocation assistance. The position also offers really excellent prospects for career development, including promotion to the Board of Directors.

Please write including a full CV to: The Deputy Managing Director, Marley Extrusions Limited, Lenham, Kent ME17 2DE.

Marley Extrusions Ltd

Consultancy is Challenging

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After graduating in Mathematics and qualifying as an accountant he gained significant accounting and operational research experience in the public sector before planning and implementing financial and accounting systems for both UK and US industrial companies. Since joining he has carried out an organisational review for a major retail company and has designed computer systems for a new City financial institution.



"I joined PWA because I felt it presented me with an excellent opportunity to make the best use of the experience I had gained in various fields since starting my career. This has been borne out in practice - projects I have recently undertaken have enabled me to consolidate and expand my knowledge and experience. I am continually stimulated by the challenging and testing nature of assignments and am always confident of the solid back-up available within the organisation. Effective teamwork has proved a prime factor in making the job a rewarding one."

Successful Accountants up to £19,000 plus car

Price Waterhouse Associates is one of the leading management consultancy practices in the UK and worldwide. We have a continuing need for experienced accountants to complement our multi-discipline consultancy team.

You will have gained at least two years significant post-qualifying experience and should demonstrate the potential to manage assignments within 2-3 years of joining us. Direct experience of working with computer based management information systems is essential.

Our work involves the design and implementation of information, planning and control systems, viability studies and financial modelling. Above all, we work closely with our clients to provide practical solutions to business problems in a variety of commercial and industrial enterprises and in the public sector.

Our standards, like the assignments we undertake, are demanding and you will already have acquired diagnostic and innovative skills coupled with the flair and personality to deal effectively

with management at all levels.

Aged 26-34 you will have an accounting qualification. A degree would be a distinct advantage.

Salaries and conditions of employment are competitive. Substantial allowances are paid for work undertaken overseas. Our excellent in-house training will enhance your knowledge and skills. If you match the experience outlined and would like a challenging career in consultancy, please write in confidence for a personal history form, quoting reference MCS/3943 to: David Prosser, Executive Selection Division, Price Waterhouse Associates, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse Associates

Finance Officer Cranfield, Beds. c.£20,000

The Cranfield Institute of Technology is a unique university institution specialising in advanced teaching and applied research in technology and management.

We now seek an experienced Finance Officer to provide full accountancy services to all departments of the Institute, including monthly management accounts, budget formulation and control. Reporting to the General Secretary of the Institute he/she will control a staff of around 30.

The successful candidate will be a graduate holding recognised accounting qualifications, preferably chartered, and have a minimum of ten years' post qualification experience. Knowledge of computerised systems is essential. The salary will be around £20,000. Assistance may be given with relocation expenses.

Further details and an application form (to be returned by 14th February 1983) may be obtained from: The Personnel Officer, Cranfield Institute of Technology, Cranfield, Bedford, MK43 0AL. Tel: Bedford (0234) 750111, ext. 3338.

Accountancy Appointments

Financial Controller

Aviation Industry

Surrey
£17-20,000+car & benefits

The Company is a successful independent operator with turnover now exceeding £30m. It provides a range of services from a number of locations in the UK and on the Continent.

Reporting to the General Manager, responsibility is to manage the finance and accounting functions, including related DF facilities. Developing controls and advising on financial policy and planning will be major tasks. Success in the role should lead to a Board appointment.

Candidates, male or female, must be qualified accountants, preferably Chartered, with several years' experience of financial control in a commercial environment. Personal qualities

required include energy, enthusiasm and the ability to communicate effectively at Board level and with divisional managers. Preferred age range is 30-45.

Please reply to Duncan MacDonald, in strict confidence, with details of age, career and salary progression, education and qualifications, and quoting reference 1147/ET on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants
128 Queen Victoria Street, London EC4P 4JX

Reed Executive

The Country's most successful Recruitment Service

Finance Director

North Yorkshire

c £14,000 + car

An opportunity has arisen for a commercially aware accountant to join the Board of this small, independent public company. Reporting to the Chairman, the Finance Director will manage a team and further develop financial control and management information systems: stress will be laid on the ability to oversee the development of in-house computer facilities including point of sale equipment. The successful applicant will be able to demonstrate an investigative and energetic approach to problem solving and decision making, combined with enthusiasm and the ability to motivate staff.

Telephone: 0532-459181 quoting Ref: 3229/FT. Reed Executive Selection Limited, 24/26 Lands Lane, Leeds LS1 6LB.

This vacancy is open to both male and female candidates

London Birmingham Manchester Leeds

SENIOR TAX MANAGER

Our clients are a busy, rapidly growing practice of Chartered Accountants West of London offering a high quality of service to their clients. They require an experienced Tax Manager to head up the tax department. Assistance should be well versed in all aspects of taxation including in particular, tax planning for clients, both personal and corporate.

The successful applicant will be a Chartered Accountant in his 30s and every encouragement will be given to his achieving partnership within two years. The package is negotiable in the region of

£15,000 p.a.

In the first instance contact the advisor to the practice:

Michael Stanford
PERSONNEL SELECTION ASSOC
Norfolk House, Peninsula Court
Guildford, Surrey
Tel: Guildford (0483) 65383

Ambitious Accountants for Management Consultancy

Age 28-35

£ by agreement plus car



Peat, Marwick, Mitchell & Co.

As one of our senior consultancy managers, Stanford Miller has many years of experience of clients in the manufacturing and retailing sectors of industry. His job involves supervising the work of others on projects and carrying out high level consultancy work with leading companies from a variety of industries. His recent assignments have involved him in aerospace, electronics, mechanical engineering, food, dairy products and clothing. He enjoys the pressures involved in consultancy and can adapt quickly to different environments. Each assignment is different but each demands careful assessment of the client situation, identification of options and effective solutions and the ability to communicate and implement his ideas.

We seek qualified accountants to work with Stanford and other members of our team. Some assignments are as sole consultants, others as part of a multidisciplinary team. Opportunities arise for working overseas.

The ability to get on well with people and to communicate effectively, both orally and in writing, are vital. Applicants must also demonstrate an ability to lead projects and make effective changes in organisations and systems. A degree and post-qualification experience in a well-managed organisation are essential. We are particularly interested in people with first class experience in manufacturing, retailing or banking.

Life with PMM offers excellent career development opportunities. For those who wish later to return to industry, consultancy can be a stepping stone to a senior management position.

For an application form, please write in confidence, to M. J. H. Coys, quoting reference MCIAL, 165 Queen Victoria St., Blackfriars, London EC4A 3PD, or telephone 01-236 3561 (24 hour service).

Financial Director (Designate)

South Coast

£14,000 + Bonus + Car

Our client is a £4 million turnover manufacturing subsidiary of a major public group.

The position controls the total financial and accounting function with particular emphasis placed on the manufacturing aspects. The ability to implement systems both manual and computerised is essential.

Candidates must have large company manufacturing or industrial experience. A positive personality and the ability to communicate effectively with people from diverse disciplines is essential. Age indicator is 28-32 and an A.C.M.A. qualification is a necessity.

It is anticipated that the successful applicant will be appointed to the Board within the first six months.

Applicants should write, enclosing a comprehensive curriculum vitae, to Philip Cartwright, A.C.M.A., quoting ref 901, to 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester Glasgow

Young qualified accountants

Corporate and financial management
Up to £16,000 + benefits



As a result of reorganisation, a number of opportunities have arisen for young qualified accountants to join the International Finance Division of a UK financial multinational. Applicants should be qualified accountants who wish to widen their experience in a large group with career opportunities.

Corporate finance/treasury - to £16,000 + benefits

An additional member is sought for the small corporate finance department which deals with worldwide acquisitions, disposals and financial strategy for the group.

A replacement is also sought for the head of the Treasury department with responsibilities for cash and foreign exchange management of the group, banking relationships and negotiation of bank facilities. The successful applicant must be able to communicate effectively at all levels.

Financial information - c£11,000 + benefits

As a result of the need to improve financial information and controls in a fast changing industry, opportunities have arisen for financial/management accounting and systems development staff.

Preference will be given to those with relevant experience and in addition to the stated salaries, subsidised mortgages and other benefits are included in the remuneration package for the above posts which will be located at Croydon.

Resumes, stating which position is being applied for and which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to R C Henry, Executive Selection Division, Ref. H005.

Coopers & Lybrand associates

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management consultants
Reetway House 25 Farringdon Street
London EC4A 4AQ

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You will be joining the company at its international H.Q. as an assistant to the V.P. Finance and will be responsible for the company's reporting and budgeting functions.

We require a young recently qualified chartered accountant who wishes to play an important role in a dynamic company with excellent prospects.

Apply To:
SIMON GURNEY, F.C.A.,
VICE PRESIDENT FINANCE,
MASSTOR SYSTEMS INTERNATIONAL INC.,
SHIRE HALL, READING, BERKS. RG2 9XY



Financial Director (Designate)

Hunting Gate Homes Limited

Our client is the important and rapidly growing house building subsidiary of this leading British property development and construction group. The appointment is a new one necessitated by the company's ambitious development plans.

The immediate task will be to strengthen the management reporting and computerise the accounting systems. More significant in the long term is to make a pro-active and responsible contribution towards managing the company's profitable expansion.

Candidates, male or female, aged 27 to 34, will be fully qualified with line accounting experience preferably in the building, construction or contracting industries. Their careers will already show positive evidence of a strong commercial understanding of the finance role.

Salary c.£18,000 plus executive car and generous fringe benefits. Location Hitchin.

Please write in complete confidence, quoting reference 1350, to David Thompson who is advising on this appointment.

Odgers

MANAGEMENT CONSULTANTS
Odgers and Co Ltd, One Old Broad St,
London WC1A 3TD 01-693 8821

Management Accountant Central Lancashire

c£10,000 + bonus

Our client, a specialist precision engineering subsidiary of a major international group, wishes to recruit a young qualified accountant of graduate intellect aged 24-30.

Supervising a staff of 20, the position carries broad responsibility for the production of management accounting information, active involvement in the development of computerised management accounting systems and participation in the general management of the site.

The successful candidate will be self-motivated and ambitious with senior management potential allied to previous management accounting experience in a manufacturing environment.

The company's career development policy ensures that promotional prospects are excellent. Relocation facilities are available where appropriate.

Interested applicants should telephone Alan Dickinson on 061-228 0396 at Michael Page Partnership, Faulkner House, Faulkner Street, Manchester M1 4DY.



Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester Glasgow

Project Accountant

C. London

c. £11,000

Due to restructure, the need now arises within this International Retailing organisation, to appoint a Young Qualified Accountant to join its new management team, based in their European Head Office.

The position involves close liaison with the European centres, preparation and consolidation of financial reports, some systems involvement and miscellaneous accounting work in the European Headquarters, which will provide the successful candidate with a wide range of experience.

Ideally, aged in your early 20's and recently qualified you should be ambitious, prepared to work the hours the job may dictate, and be looking for promotion in two years.

For further details please contact J.J.B. Gordon on 01-629 8322 quoting ref: 1364 or write to him at:

RHB

SELECTION
71 Duke Street, Mayfair, London W1M 5DH.

Accountancy Appointments

Group Financial Accountant

West End
c.£14,000 + car & benefits

Are you a young, enthusiastic, qualified accountant, preferably Chartered? Do your personal qualities include the ability to work under pressure, and good oral and written communication skills? If so, then this challenging appointment, which has arisen as a result of internal reorganisation, should appeal.

Reporting to the Group Chief Accountant you will be responsible for all financial accounting functions. Your main tasks will include control of a staff of 11, computerisation of accounting systems and, of course, the preparation of statutory accounts and group consolidations.

You will be joining a publicly quoted Group which is engaged in property investment, development

and dealing, with particular emphasis on the redevelopment and letting of commercial properties. Its activities also include insurance broking. Total revenue exceeds £15m per annum and Shareholders' funds are over £230m.

Please reply to George Cross, in strict confidence, with details of age, career and salary progression, education and qualifications and quoting reference 1132/FT on both envelope and letter.

Deloitte Haskins + Sells
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

Top Financial Appointment

Nr. Manchester
c.£17,500

For an enterprising marketing company with an impressive growth record. Turnover is approaching £35 million and further vigorous expansion is envisaged.

An experienced and energetic controller is needed to join the top management team to help with the further development of the company's business and to control its financial affairs.

Initiative and drive are essential qualities. Candidates, who should be qualified accountants, should have at least ten years' broad industrial/commercial experience in well managed enterprises. Responsibilities must have included all those normally expected of a financial executive of a medium sized industrial group. Candidates in their mid thirties should be able to justify early appointment to the board.

Write in confidence, giving details of qualifications and experience, and quoting reference 51691L, to E. M. Neil, 105 Queen Victoria Street, Blackfriars, London, EC4V 3PD.

Peat, Marwick, Mitchell & Co.
Executive Selection Division

Reed Executive

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Chief Accountant

Service Industry to £17,000 + car

A market leader in its particular field, this long established and profitable £12m turnover company, part of a major quoted British Group, has recently doubled its size by acquisition and is currently involved in new developments which offer substantial growth potential. Reporting to the Financial Director you will be responsible for the control and development of the financial accounting function and overall supervision of 26 staff. There will be the additional challenge of integrating the acquisition and, working with the DP Manager, the change to a new mainframe computer. Applicants, aged about 35 and qualified, will have computerised accounting experience and most likely a service industry background. Location South Buckinghamshire.

Telephone: 01-247 9431 (24 hr. service) quoting Ref: 0475/FT. Reed Executive Selection Limited, 122 Whitechapel High Street, London E1 7PT.

This vacancy is open to both male and female candidates

London Birmingham Manchester Leeds

ACCOUNTANCY APPOINTMENTS

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Accountancy Appointments

Cash Manager

Qualified accountant, preferred age about 35. The ideal candidate will have broadly based experience, ideally in a service industry, which must include detailed familiarity with: Treasury; Credit Control; Money Markets; relations with Banks and Investment Advisers; Cash Planning. Management capability of a sizeable department must be demonstrated and an out-going personality is looked for which can motivate people in a period of change through computerisation. The opportunity for promotion clearly exists. Salary indicator circa £16,000 plus car.

Financial Accountant

A qualified accountant (A.C.A. preferred) in the 30s age range. The requirement is to produce statutory and management accounts to strict timetables and to official as well as internal requirements; preparation of consolidated accounts; improvement of systems; control of payroll procedures. The person appointed will have had demonstrably effective experience in managing a large department and must be a motivator in a changing environment. Salary indicator £14,500 plus car.

The Organisation is nationally renowned. Its total annual cash flow is over £100m. Location: South London. Apply in strict confidence with full career details to P. K. Marlow, Selection Thomson Ltd., 115 Mount Street, London W1Y 5HD.

Selection Thomson
London and Glasgow

FINANCIAL DIRECTOR

£16,000 + Car London

Our client, an established and fully recognised agency with billings approaching £5 million, has a vacancy for a Financial Director.

This is an opportunity to join the Board of a reputable and profitable company and the appointed candidate will report directly to the Chairman.

Duties will be those expected of a Financial Director in a small company and will include monthly Profit and Loss Accounts, Budget Control, and Forecasting. A vital function will be the maintenance of the company's profitability and management of its financial resources. It must be emphasised that this will involve close personal involvement in every aspect of the company's accounting and records. Applicants, will probably be aged over 30 and must have sound experience in an advertising agency or similar organisation. This is a senior appointment and the successful candidate will receive an excellent starting salary, a good car, bonus and additional benefits.

Please write with full CV including personal details, professional qualifications if any, and career to date to Ref. NF, Leigh Carr and Partners, 27-31 Blandford Street, London W1H 3AD.

c.£16,000 pa.
Financial Controller
LONDON
FMCG

A qualified ACA, aged 30-40, male or female with at least 5 years functional responsibility in FMCG. Must be commercially oriented. An excellent career opportunity. Fringe benefits include company car, contributory pension, medical/life cover and relocation expenses.

Suitably qualified candidates please phone 01-631 1444 for an application form quoting MRD 20030 (24 hour service).

MRD

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TORONTO AND OFFICES THROUGHOUT THE USA.

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A major distributor of domestic appliances with sales of £35m per annum require a Financial Controller who will be responsible for:

- Developing and managing the accounting function
- Preparation of monthly management accounts within a strict timetable
- Preparation of bi-annual budgets
- Preparation of short-term cashflow projections and the management of cash within defined facilities
- Involvement in corporate planning
- Statutory accounts and associated matters
- The completion of ad hoc projects.

The successful candidate will be an accountant with a recognised accounting qualification and will have had industrial accounting experience commensurate with that at senior management level. Past experience must also include the implementation of computerised financial and business management systems as this is an area of high priority. Salary will be £12,000-£14,000 plus car and other benefits, depending upon experience. Please include full CV and send it to Box A8024, Financial Times, 10 Cannon Street, London EC4P 4BY.

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- strategic and financial planning
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- development of computer based management information systems
- appraisal of business prospects and financial viability.

Our clients range from small private companies to multi-national groups and public sector bodies.

These are senior appointments and you should be a graduate and a qualified accountant aged 28-34, with a record of success with a large group or company. This should prove an excellent career move with very fast progression for the very good. There are opportunities for both short or longer term travel overseas.

Resumes including a daytime telephone number to R C Henry, Executive Selection Division, Ref. 20/71.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited,
management consultants

Fleetway House, 25 Farringdon Street,
London EC4A 4AQ.

Head of Management Information

£18 - £20,000

Our client is a well established and expanding Management Consultancy, providing a wide range of services to industry and commerce. Principally these are concerned with strategic planning, finance, cost control, marketing, sales, production, distribution and personnel.

This newly created role is a significant opportunity for a seasoned financial specialist to head the Management Control Reporting function within the consultancy. Primarily your role will be to develop Management Control Reporting services, within client organisations and to establish MR procedures allied to budgetary control systems.

In addition you will be required to define control information requirements and to design and install management performance reporting.

Essentially you will need to:-

- Be qualified to FCMA/ACMA/FCA level.
- Have been exposed to a large organisation and corporate HQ MR functions.
- Have a working knowledge and direct involvement in financial control and related systems in a multi site environment.

In addition to a highly negotiable salary package, the Group can offer excellent career prospects, which are not confined to the financial sector. The position is multi locational.

For an initial and confidential discussion, please call Newbury (0635) 48709 quoting ref 570/JM, or write in strict confidence to:

Larkfield Recruitment Advertising
Mill Reef House, 9-14 Cheap Street,
Newbury, Berkshire. RG14 5DD.

LRA

Financial Director (designate)

International Lloyd's Broker
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Our client, a profitable and expanding Lloyd's broker has successfully completed a three year development programme and now requires to strengthen their top management team with the appointment of a Financial Director designate. The person appointed is likely to be over 30 and a chartered accountant having sound all-round management experience in the Lloyd's broker market and should be desirous of taking full responsibility for the day to day running of a busy and efficient financial department, its future planning and development. The growth of the company will necessitate a heavy involvement in computerisation, therefore a knowledge of computers and their 'profitable' use would be of particular advantage. The general conditions of employment are such that the successful applicant will have ample opportunity to create a satisfying career through personal endeavour and achievement.

Please write in strictest confidence quoting Ref. LL/1/83 and giving full details of experience and career progression to date to: Stuart Rochester, Neville Russell, Chartered Accountants, 30 Arbury Lane, Bishopsgate, London E1 7LT.

Neville Russell
Chartered Accountants

SAINSBURY'S

Audit Manager

To £13,000 + Car

Our client, SAINSBURY'S, has seen a dramatic growth performance over the last 4 years. Sales have increased by 140% and net profit by 220% clearly demonstrating the Company's trading strength. This success is based upon a highly professional approach to the total operation in which the Internal Audit Department plays a key role.

A qualified Accountant, aged 25-35, with at least three years' audit experience is sought, to be responsible for a small Audit Team. Candidates must be confident, innovative and have excellent communication skills, as reporting to senior management is a vital factor in this position. Based at Streatham, the Audit Manager will be responsible for the planning, review and results presentation of systems based audits and also for the undertaking of some investigative project assignments.

The competitive remuneration package includes BUPA and profit share.

Interested applicants should contact Philip Price, A.C.A. on 01-242 0965 or write to him at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY.

MP
Michael Page Partnership
Recruitment Consultants
London Birmingham Manchester Glasgow

International Appointments

INTERNATIONAL APPOINTMENTS
ARE CONTINUED ON
FOLLOWING PAGE

Financial management role in an expanding growth industry...

FINANCIAL CONTROLLER

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+ accomm., use of car, etc.

Our client is a catering services management company jointly owned by a Saudi organization and a multinational UK-based concern. The company provides services to hospitals and construction projects throughout Saudi Arabia, operating through two branch offices in Jeddah and Riyadh, the head office being in Dammam. Formed in 1977, the company has already experienced rapid, profitable growth and is currently planning to expand its operations further, throughout the Kingdom.

The appointment, to be based in Dammam, and reporting to the General Manager, encompasses responsibility for all financial and management accounting, sales contract costing, planning and operations budgets, systems and administration procedures. The successful candidate will be supported by a direct staff of four, plus an Accounts Department in each of the two branch offices.

Candidates should be chartered accountants in their late 20's or early 30's with experience in a similar post preferably within a service industry. Appointment initially single status.

Written applications containing career details should be forwarded, in confidence, to Robert N. Collier or Richard Norman, F.C.A. at our London address quoting reference number 3871.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PF. Tel: 041-226 3101
3 Coates Place, Edinburgh EH3 7AA. Tel: 031-225 7744

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Public Relations Executive

Brussels

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To apply you must have a good knowledge of and experience in PR and the media; sound business and political judgement, the mental speed to think on

your feet, a good presence and the ability to write finished copy in English. As a member of a small department, you will also need a congenial personality and flexible work approach, together with the willingness to become totally committed and involved. Fluency in German is desirable as is previous corporate experience. This position has high visibility within the corporation as well as outside and remuneration is therefore unlikely to be a stumbling block in attracting the best possible candidate.

Ref: W4061/FT
Replies will be forwarded direct, unopened and in confidence to the client unless addressed to our Security Manager listing companies to which they may not be sent. They should include comprehensive career details, a phone number for speedy contact and current or last remuneration, not refer to previous correspondence with PA and quote the reference on the envelope.

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Write Box A 1121, Financial Times, 10, Cannon Street, London EC4A 3DF.

Munich, Germany

DM 65,000 +

Management Accountant

Raychem is a broadly based materials science company that develops, manufactures, and markets a wide range of high-performance polymeric and metallic products. These products are supplied throughout the world to builders and operators of electric power systems, telecommunication systems, process plants, pipelines and transportation systems and to manufacturers of electric and electronic equipment, aircraft and defence systems.

Headquartered near San Francisco, USA, there are also major manufacturing operations in Europe. At its fast growing German subsidiary near Munich, Bavaria—with worldwide responsibility over one Division's activities—we wish to appoint a highly motivated ACA or ACMA who clearly carries the potential for an ultimate Controllership/ Financial Directorship within a competitive international environment.

The successful applicant will initially be responsible—with a small team—for:

- Manufacturing Accounting and Variance Analysis
- Inventory Systems Control and Evaluation
- Sales and Product Margin Analysis
- Expense Performance Analysis and Reporting
- Monthly Reporting (for US Consolidation)
- International Projectwork (Systems Design)

It is envisaged that he will advance to Department Manager within two years (part of our progressive personnel planning process).

Furthergoing excellent promotion opportunities exist within Europe (incl. UK) and the USA; Raychem's proven growth record and determination to continue investing heavily in R+D and operating facilities provide the basis for rapid advancement of outstanding people.

Practical experience in standard costing and US accounting is important, a working knowledge of German desirable. An attractive remuneration and relocation package will be offered. If this appeals to you, please send your c.v., photo and supporting details to: Mr. Eckhard Hofschä, Raychem GmbH, Werner-von-Braun-Str. 11, 80111 Putzbrunn/ Munich, West Germany.

Raychem

UNSERE ARBEITSPLÄTZE SICHERN IHRE ZUKUNFT.

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As a Bank Recruitment Consultancy specialising in overseas appointments we carry a wide ranging portfolio including the following:

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Investment-orientated Arab bank requires an experienced credit officer to head its credit and business development department. Knowledge of German market helpful.

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Major European Bank seeks a young but experienced deposit dealer to assist Chief Dealer and be responsible for the dealing room in his absence. Knowledge of German or French essential.

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Prime international bank seeks a young well qualified banker with a minimum of three years experience of credit assessment. Swiss Nationals or 'C' permit holders only.

PARIS

Well known international bank seeks a graduate banker with at least 3 years experience of all aspects of credit appraisal.

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THE ARTS



Josephine Veasey as Herodias in Salome



Marie McLaughlin in Rigolotto



Thomas Allen in Don Giovanni



Lucia Popp in Die Meistersinger



Janet Baker in Orfeo, her final opera

Opera in 1982

The year of the cash crisis

In the end, the money was found. After all the pleas directed at the Prime Minister himself (not forgetting Sir Claus Moser's in this newspaper), and all the graphic prognoses of the shattering of the operatic body that would surely follow hard upon the threatened allotment of a 1983-84 Arts Council grant well below the rate of inflation, the eleventh hour announcement was last month made that the size of the grant would after all be increased by 7 per cent, and that a £5m supplement would be held in trust for companies already in dire straits.

It was, it is said, the direct intervention of Mrs Thatcher herself that made possible the reversal of the Treasury's "hard-headed" calculations; and it is this can perhaps be reckoned an act of intervention of a kind the present government is committed to avoid, then so much the better for the arts in general, and opera and music in particular, which (with exceptions) have fared miserably under it. (So indeed has music education, under threat in all parts of the country, with effect on future generations of performing bodies as yet incalculable but already all too easily predictable.)

But, say, David Cairns so eloquently argued in a recent Sunday Times article, until there is official recognition that the arts are "one of things we do best and one of our most successful industries," the hand-to-mouth existence and the annual end-of-term panic as books have to be balanced and schedules made up, will remain one of the most dismal (and reliable) features of the British cultural scene.

Nearest of all those bodies forecasting doom—not just, it should be stressed, for itself alone but on behalf of all the leading arts groups—the Royal Opera House. It gave an immediate example of its own distress by cancelling the proposed 1983 season at Manchester, a visit that seems secure after all. Another example had already been made available by the schedule of the current season, which offers only two new productions. Sympathy for the plight of the Royal Opera—under an international house but funded (comparative to Paris, Munich, Milan, Vienna etc.) grotesquely unlike one—is not hard to come by.

And yet questions persist—and at the November Press conference were forcefully pressed—about the house's artistic policy, or the apparent absence thereof. Autumn rumours about the nomination of the next

musical director were, if any degree credible, hardly reassuring about the order and kind of artistic priorities that obtain there (the name floated was that of Riccardo Muti, who is said to have refused the offer—once again, at the close of a year by no means without its good features, the sense came across rather too strongly of an organisation rudderless and demoralised, surviving from performance to performance without larger artistic goals or schemes in view. There was provided, in instances of puzzling casting, justification for the suspicion that second-rate foreign singers can often contrive an easier entry to the Floral Street stage door than several first-rate British—how, for instance, was it possible that Ursula Kozart should be invited to show us her (singularly unworthy) Mozart Countess when Heather Harper never has?

The two new productions framed by 1982 were both major

American Kathleen Kuhlmann (the single *Semele* performer to penetrate all the pretensions). In the first cycle of the now sadly passed Friedrich Ring, it was to Linda Esther Gray's glorious *Sieglinde* and Gwyneth Jones's *Brünnhilde* vocally unruly but unimpaired of ardour and commitment, that most of the stage interest was owed. With *Tristan, Meistersinger*, and a *Ring* newly energetic and unimpaired, Colin Davis provided some, it not all, of his listeners—that his Wagnerian credentials are securely assembled; now might we perhaps be allowed a plurality of Wagner conductors in the future?

Passing no less speedily over some English National Opera revivals of routine quality, if not even worse (*Carmen*, *Pigaro*, and the first *Bohème* series, *Aida*, all with inferior or unimpaired casts), I must note that the partnership of Mark Elder as principal conductor and David Pountney as principal producer began in 1982 to produce

contrast to the Royal Opera's), Russell Smythe, all quicksilver to sequence and youthful passion. Atoning for the dramatic "dotiness" (Rodney Milnes' *not taste*) of previous seasons, the Welsh National had one of its shining years—an over-whelming new *From the House of the Dead* and candidly cast *Kubo Kubomura* revival (headed by Söderström and the great Rita Cori), much-liked new stagings of *Ballo, Chener*, and *I Puritani* (by Andrei Serban, a genuine *tour de force* of theatre, and from an earlier period, the *Traviata* that at the Edinburgh Festival consisted with the *Piccola Scala's Ariadne* to delight Dominic Gill and to infuriate the ranked Nardellian scholars. I loved the new *Bartered Bride*, plain, honest, exhilarating and leashed. Michael Gellert's triumphantly *Don Giovanni*, the year's single resounding WNO flop.

Money shortage enforced severe restrictions to Scottish

nel chiostru Zeide, Mozart "re-invented" by Italo Calvino, at the Old Vic of *The Beggar's Opera* by both Kent Opera and Opera Factory (the second a vulgar travesty compensated for by the controversial but extraordinarily gripping *Birtwistle Pasch and Judy* that David Freeman's company gave in tandem); of J. C. Bach's *Adriano in Siria* among the Camden concert performances; and of an *Idomeneo* pilgrim's encounter with the Ponnelle production in both Zurich and New York (where Luciano Pavarotti reclaimed for himself true artistic seriousness). But perhaps the single most valuable rediscovery of 1982 was Gluck's *Armide*, returned to bizarre but unforgettable life in Wolf Siegfried Wagner's excellent illuminating production for the Spitalfields Festival, with Felicity Palmer a heroine of fierce, furious power.

Even if its programme included revivals of *Il barbiere di Siviglia* and *Der Rosenkavalier*, and a new *Love of Three Oranges* that let rip a prolonged and tiresome burst of producer's High Jinks, Glyndebourne's best work was reserved for this period: *Die Entführung aus dem Serail*, *Hall's Don Giovanni*—conducted by Halkin, led by Thomas Allen (magnificent in the title role), Carol Vaneas, and Richard Van Allan—came back in triumph, quite the most exciting and dis-turbing *Don* of my experience. In Sir Peter's new staging of *Gluck's Orfeo*, there were unexpected lapses into sentimentality and artifice, and un-expectedly leading soprano in Elizabeth Speiser and Elizabeth Geth; in the conducting of Raymond Leppard and the Orpheus of Janet Baker, the performance touched greatness all the same.

With *Orfeo* and the *Mary Stuart* revived for her at the Coliseum earlier in the year, Dame Janet secured her final withdrawal from the stage—after a career of more than 40 years and justly lamented. But 1982 saw the sudden withdrawal from the scene, without fuss, at the end of the Covent Garden *Salome*, of another leading British mezzo-soprano, Josephine Veasey. The opportunity having been lacking earlier, let me pay a belated tribute to one of the best British voices produced this century, and to an artist of wonderful strength, firmness, and clearly moulded style. Veasey was underrated by the record companies, and under-employed in Britain in the last decade; those of us with experience of her Wagner (*Venus*, *Brangäne*, *Fricka*, *Walttraute*) and above all of her *Berlioz Dido* at its noble best must never be sad but grateful farewell.

Samson et Dalila/Covent Garden

Ronald Crichton

Moshinsky's sympathetic presentation of *Samson et Dalila* was revived on Tuesday night with Jon Vickers and Shirley Verrett once again in the title-roles. Well worth a second visit. With strong support from Sidney Nolan's sun-baked stand-stone setting (a nice change to be able to praise operatic scenery for being "painting") and costumes, biblical or gaudy—the latter vying in their eclecticism with the musical orientalism of the score—Moshinsky has achieved one of the Royal Opera's most successful offerings. Production and performance rehabilitate an opera once widely popular but more recently spurned, at least by those who only knew it from the over-familiar excerpts.

Vickers this time was less compelling in the tub-thumping exhortations of the first act, happier in the seduction of the following act, much more impressive than before in Samson's abject monologue at the millstone. How this tenor contrives to weld several varieties of rough tone and mannerisms, such as the frequent taking of notes from below, which one would hardly find acceptable in other singers, into a final impression of powerful integrity, goodness knows. Yet the magic still works.

Verrett's Dalila remains an intelligent, skilfully sung portrait, visually most striking. She was in better voice than when I heard her in the role last season, so much so that she could surely afford to relax the tempo in her arias. What Summers is greatly improved, but the difficult second act duet with Dalila, in part a clever tribute to Verdi, needs still more incisive treatment from both partners. The chorus obviously enjoyed the grateful writing that owes not a little to the English



Jon Vickers and Shirley Verrett

French cast. Richard Van Allan now sings the satrap, Abimelech, delivering his short theme with a will to David Bintley's choreography, an improvement on most of today's efforts to reanimate opera ballet. Georges Prêtre conducts the revival, often sensitively, especially in act three, elsewhere sometimes pushing the pace so that the sound went narrow—wrong in music so clearly written that not a word or note need be lost.

oratorio tradition, about which Saint-Saëns knew more than most French musicians. The dancers responded with a will to David Bintley's choreography, an improvement on most of today's efforts to reanimate opera ballet. Georges Prêtre conducts the revival, often sensitively, especially in act three, elsewhere sometimes pushing the pace so that the sound went narrow—wrong in music so clearly written that not a word or note need be lost.

Dirt/Cockpit

Rosalind Carne

Half way through this unpremeditated little entertainment, one of the four female participants sweeps the stage clear of debris. More clutter quickly accumulates; frilly underwear, playing cards, money, raw eggs, assorted bits and pieces which give some indication of the confused satire and gimmicky presentation which characterises the evening.

The company, Blood Group, attacks an attack on sexual double standards by taking a series of apparently pleasing lulls and turning them inside out. Ten years ago their methods and preoccupations might have appeared provocative and bold, now they are simply dated. We may still be fighting the same battles, but the

time has long passed when shoddy feminist theatre can expect to be taken seriously on the strength of its political message.

That said, the performances are not exactly bad, rather they are uninteresting. There's little scope for comment when the sum of dramatic expression lies in occasional indications of outrage or shock, unexceptional movements and the odd physical contortion. What interest there is lies in the use of objects and human imagery, but the result looks and sounds like a debased version of a production by Hesitate and Demonstrate.

At the start, birds twitter, wind sighs, and three Edwardian ladies disport themselves on a patch of grass. They pour tea into doll's house china, shed

their voluminous clothing and strike suggestive poses with croquet mallets, a motorbike roars by. Scene two puts them under the red light as they demonstrate the sleazy side of prostitution. Marriage, show-biz and childhood each receive the debunking treatment. Stained Jones is the versatile musician, on violin, cello saxophone and percussion. Her moment of triumph comes when she takes on the surprising role of air stewardess and delivers a long, extraneous speech in Welsh on how to fix a life-jacket in case of mid-air emergency. At least I think that's what it was about. She mimes the procedure with nice deliberation—the only spark or originality in the entire affair.

Zappa/Barbican Hall

Dominic Gill

Pierre Boulez conducting a concert of music by a well known American pop star ranks high in my list of the Most Unlikely Musical Events of the Decade. But it is so: next season in Paris Boulez is scheduled to conduct the Ensemble InterContemporain in a concert of works specially commissioned from Frank Zappa. There must be some explanation.

The explanation, however, after Tuesday night's concert of "various musics for large orchestras" by Frank Zappa—played by the LSO, and paid for in its entirety, with characteristic reluctance, by the composer himself—is not immediately apparent. Among his many roles—rock-star, group-leader, iconoclast, lyric-writer, video film-maker—Zappa also cherishes the guise of "serious"

composer. It's unfortunate that the orchestral works which are the consequence of this interesting indulgence are so much less vivid than the man himself. They are in fact, if you first take the chewing-gum out of your ears and the cotton-wool out of your brain, quite remarkably uninteresting and tedious. None of the five pieces of various durations given on Tuesday was in any way unpleasant or in any way admirable or characterful, and each one was very much like the other. The longest, *Mo'n Herb's Vacation*, at nearly half an hour, was atypical only for its length; a mish-mash of manner and style (I should guess both intentional and unintentional)—flashes of Gershwin, swirls of Vaughan Williams, glints of Berg and Mahler, bits of Bernstein and chunks of Cecil B. De Mille.

The eclectic is oddly conservative; nothing here which even hints at the raw insistence of pop (welcome as that would have been) or the rhythmic energy and variety of jazz. Instrumentation is heavy, unimaginative; colours are monotonous; technique generally is exuberant, but used to little point. Kent Nagano, a witless Japanese from California, conducted. A large and enthusiastic audience was by and large, plentifully prepared with gum and wool. In the evening's last piece, *Pogus Pomp*, Zappa offered his fans—cool cat that he is—Lots o' Fun for the Bar-B-Que. But like the rest, the fun too was sham: the kind of pretentious guff which in my book is the musical equivalent of 40 miles of bad road.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

January 7-13

Exhibitions

PARIS

Ireland's Art Treasures: Dublin's National Museum has loaned 81 of its most precious possessions from a sculptured stone dating from 300 B.C. to the Ardagh Calice, the Tara Brooch and Brian Boru's harp testifying to the originality and exquisite workmanship of Irish art through the ages. Grand Palais, Closed Tue. Ends Jan 17.

From Carthage to Kairouan, 1,000 years of art and history in Tunis. Magnificent mosaics and a vast model of the Kairouan Mosque retrace the succeeding Phoenician, Roman and Islamic influences on art in Tunisia. Petit Palais, Closed Mon. Ends Feb 27.

Fantasia-Latour (1896-1904). 150 paintings, pastels, drawings and lithographs bring home some unsuspected facets of his art. Best known for his rather sombre collective portraits of the intellectual elite of his time, his poetic flower compositions charm with luminosity and colours. Fascinated by music, his illustrations of Wagner and Beethoven escape into the world of dreams and phantasy. Grand Palais, Closed Tue, ends Feb 7. (280 3928)

"Le Festin d'Ari". Crystal glass cut, engraved, enamelled vases with gold and flowers painted on the finest porcelain in recreating the festive atmosphere of receptions at the court of the Habsburgs. Louis-Philippe or Czar Nicholas II. There is also a group of goblets and bowls of

rare 17th century German goldsmith work, but less than 200 bits, by the Vienne Museum of Applied Arts. The Louvre des Antiquaires, 2 Place Palais Royal, open Tue to Sun. Ends Jan 15. (267 2706)

WEST GERMANY

Berlin, Martin-Gropius-Bau, 110 Stresemannstrasse: International trends in contemporary art are represented through about 50 artists. Their 250 paintings, sculptures and environments highlight the feeling, the consciousness and subconscious tendencies at the beginning of the 1980s. Ends Jan 16.

Stuttgart, Staatsgalerie, Konrad Adenauer Strasse: Late 18th and early 19th century Italian, masterpiece reflects the beginnings of Baroque. Ends March 1983.

Munich, Haus der Kunst, 1 Prinzregentenstrasse: Oil paintings and drawings from 1903 to 1982 and 1938 by Giorgio de Chirico, the Italian artist. Ends Jan 30.

Berlin, Bauhaus Archiv, 13-14 Klinkelfoderstrasse: Furniture, industrial products, models, sketches and photographs from between 1923 and 1934 by Ferdinand Kramer, the German architect and designer. Ends Jan 22.

Hannover, Kestner Gesellschaft, 10 Wambührenstrasse: The first venue of an exhibition on New York New touring the Federal Republic at present. It comprises more than 100 works from the last five years by 20 New York painters and sculptors. Ends Jan 23.

Munich, Villa Stuck, 60 Prinzregenten-

strasse: Vienna around the turn of the century is the topic of rough 200 graphics and book illustrations by the so-called Austrian Secessionists. Among them Gustav Klimt and Oskar Kokoschka. Ends Jan 30.

LONDON

The National Portrait Gallery: Van Dyck in England—if not unquestionably the greatest, pace Holbein, certainly the most prolific and lastingly influential of our Court Painters, establishing the image of romantic, doomed Cavalier grandeur in its final years. He could not have done this without in any of studio assistants and it is easy enough to recognise the fruits of the production line, but he was a wonderful artist for all that. He is a painter's painter, steeped in the works of the earlier Italian masters, and the worthy successor to his own master, Rubens. Ends March 20.

ITALY

Rome, Campidoglio: An exhibition of 12 paintings and six drawings by Andy Warhol inspired by de Chirico. Ends Jan 31.

Florence, Palazzo Pitti: One hundred works from Dresden Picture Gallery. Ends March 4.

Rome, Accademia di Francia: "Mediterreanum Picasso", a collection of about 100 works inspired by Mediterranean life. Ends Feb 12.

NEW YORK

Guggenheim Museum: Selections from Peggy Guggenheim's Venice

collection will be displayed for the first time in New York. The exhibition works by Braque, Chagall, de Chirico, Picasso, Mondrian and Duchamp. Ends March 13. A retrospective of Yves Klein includes 100 paintings and sculptures and personal letters and photos. Ends Jan 9. (880 1200)

WASHINGTON

National Gallery: On the centenary of Edouard Manet's death, a hundred paintings, pastels and photographs show the growing interest in Paris among artists of that time, including Manet, Monet, Caillebotte, Degas, and Vuillard, in this thematic exhibition. Ends March 6. Seven major series by sculptor David Smith are represented in the 80 large works in welded metal included in the exhibit. Ends April 24. (357 2700)

VIENNA

Kunsthistorisches Museum: Stones of the Pharaohs. An exhibition of works of art starting from pre-historic days, using a wide variety of materials from precious and semi-precious stones to various types of stone. Geologists have brought together 1,000 varieties of stone from 400 quarries in Egypt to identify the source of materials used as long as 2,500 years ago. Samples of rock are displayed alongside the statue or smaller work of art. Ends Jan 23.

Historisches Museum: Oskar Kokoschka: the early years. Ends Jan 30.

F.T. CROSSWORD

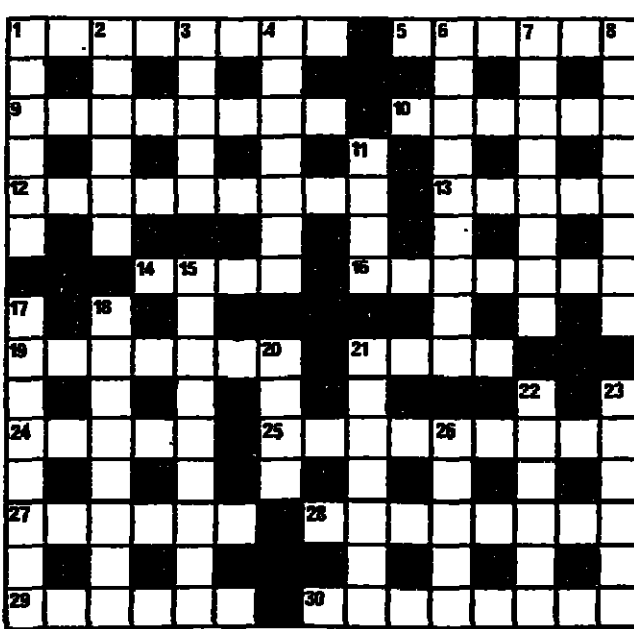
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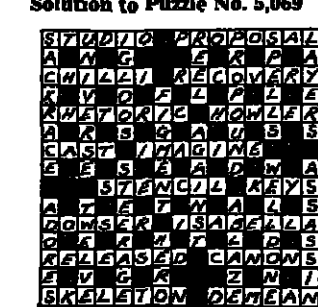
- Harbour where one doesn't pay dues? (8)
- Small freethinkers from the old Southwest (6)
- Remove hair plaited strangely to a point (8)
- Farm worker's handle? (6)
- Box spectacle (5-4)
- Have the right name (5)
- Rapid pace of hawk's prey (4)
- They shouldn't appear in the newspaper (7)
- School loses house grant (7)
- Irishmen taking English cross (4)
- Striking engineer exaggerated (5)
- He leaves the dock a free man (8)
- Dexter tossed by a daughter of Nereus (6)
- Many on road by haystack come across stray cat (8)
- Tell clergyman has no capital (6)
- Five sides in Washington (8)

DOWN

- Headgear for iron lady (6)
- Once the drink to send abroad (6)
- Left in time to see the Spanish sign (5)
- Pale blue material from Somerset (7)
- Oriental gun and French for a short letter (9)
- Fighting—may be a 15 (8)
- Calls Ron up to meet Scandinavian (8)



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ECONOMIC VIEWPOINT

Fiddling while money burns

By Anthony Harris

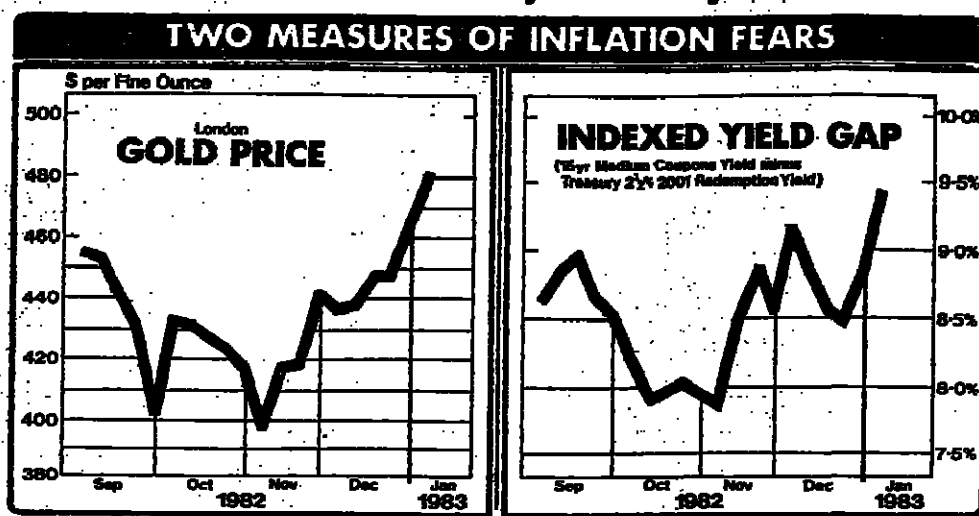
SPACED OUT would, at a guess, be the current slang for it. Like, innocent. While the dollar and the pound slide or plunge, according to your taste in melodramatics, Mrs Thatcher is busy collecting the Freedom of the Falkland Islands, while President Reagan looks in at the White House on his way from a week's holiday in California to a well-earned rest at Camp David. In short if there is a crisis, as the headlines on some market reports would suggest, some people in high places don't seem to have noticed. Is this coolness well-founded, or is it based on the strategy of Nero?

So far as exchange rates are concerned, the coolness seems to be well justified. In the last two years both the dollar and sterling have become grossly over-valued, through a combination of policy mistakes and special circumstances. In both countries, a combination of lax fiscal and tight monetarist policy led to excessively high interest rates. In addition, the UK's position as a net debtor, and the financial strength of the U.S. in a world of potential financial crisis

Stage was set some weeks ago

gave the two currencies an attraction quite independent of interest rates. During recent weeks, all these props have been weakened or kicked clean away. Interest rates have been reduced, through a better balance of policies in the UK, and more or less by main force in the U.S.—where the present policy mix does pose problems which could turn nasty. We will see. Weak demand for oil has simultaneously reduced the attractions of sterling and, by wiping out the Opec surplus, reduced the influence of interest rates in the exchange market. The sense of crisis over world debt has abated, for the time being, at any rate.

Financially, then, the stage was set some weeks ago for a major adjustment of dollar and sterling parities. The performance of the pound has been audibly prompting from the U.S. authorities, and the Opposition in the UK. An adjustment of this kind is inevitably uncomfortable, since it tends, in its



early stages, to provoke a panic rush for the exits. The surprise, with the benefit of hindsight, is that the panic set in so late, and has partly for that reason not been too difficult to contain.

As far as sterling is concerned, this is partly a matter of luck. Opec holds its major meetings in December, a time when sterling is just entering its period of maximum seasonal strength, as funds are brought home to pay taxes. The move has also occurred at a time when the UK current account is still unexpectedly strong. While the flight of long-term capital has been strong enough to carry us off what might have been our chosen course—weak on the effective rate, but strong against the dollar—things might have been much worse. The celebrated "heavy intervention" of December involved less support in a month than a routine crisis morning a decade ago.

In short, an aloof attitude to the present "crisis" seems well justified, provided that the Government is reasonably comfortable with the pattern of exchange rates which is liable to emerge. There could still be some nerve-racking days ahead, as the markets overshoot in their characteristic fashion (the pause as this is written may well prove to be technical); but such overshooting is normally followed by something of a bounce back.

With good luck, the rate should be floating quite comfortably somewhere near its present level by the summer—when the seasonal weakness of the short-term capital account

could be offset after the present very large portfolio outflows have spent themselves. A lot could go wrong with this cheery script, of course, and the Prime Minister's financial advisers could make quite a strong case for a move to go to the country much sooner than otherwise planned to get the market's political worries settled one way or another. All the same, on present evidence, there is precious little to go on for calling the present overdue adjustment a crisis. It is going rather well.

The foregoing paragraphs beg the question, of course, of whether the adjustment itself is desirable, and the emerging rate is a satisfactory one. It would be hard to find any two officials either in the Treasury or the Bank of England, who would offer the same answer to this question. Between the Governor, who tends to take a gloomy view of any depreciation, and the covert Peter Shore supporters who are worried about corporate prospects and import penetration, almost any outcome would find a supporter.

My own view is that although I might have preferred to settle somewhere near Samuel Brittan's chosen 84 on the effective exchange rate, 80-ish is quite tolerable. There has been a very sharp competitive gain against Europe, and especially Japan, which should be welcomed for the margins of efficient exporters. At the same time, competitive pressure in the home market is likely to remain fierce, because many exporters to the UK have been earning

super-profits during the period of sterling's abnormal strength, and are likely to absorb much of the change in their margins. This is one good reason for hoping that the impact of the depreciation on domestic prices will not be nearly as bad as many people seem to fear; and it is not the only one. The Common Agricultural Policy is another (and an opportunity to proclaim the merits of even the worst aspects of the EEC), since the Green Pound is adjusted independently. The weakness of the dollar, the denominator of most commodity prices, is a third. On all these counts, the feed-through to UK inflation should be quite modest initially; too weak to affect the course of domestic wages and costs at all dramatically. The rise in interest rates is the main item in the immediate debit account.

Some readers may not share this cheerful judgment; but the important point is that the argument is not worth pursuing in depth. It is an illusion to suppose that we have very much choice in the long run about the level of the real exchange rate. We have sooner or later to learn again to live with a sustainable competitive rate, even if it is uncomfortable in some ways, and we might as well start now.

So far, so good; but now we come, as I suggested parenthetically above, to the nasty bit. The early alarm signals can be read in the chart: the markets are beginning to discount rising inflation.

The implied medium-term inflation expectation of the UK gilts markets, which can be read from the redemption yield gap between indexed bonds and medium-term gilts with a coupon near the yield, now stands at well over 9 per cent. The dollar price of gold has also risen quite sharply from its lows, though it is less easy to derive an inflation forecast from the Wall Street numbers. These warning trends started some time ago, and can be read either as a cause or as an effect of the weakness of the two currencies. This is another riddle not worth solving.

These trends are disturbing, for a number of reasons. The first bit of bad news, in this context, is that the forecast rise in inflation is not actually seen likely to happen, for some time at any rate. The markets are simply pushing real interest rates up again—long-term rates in the U.S., both short and long in the UK.

This is the last possible thing we want to see at a time of economic activity; and it is even less welcome to developing debtor countries. Indeed, were the rise in real rates to be sustained, we would be on our way to a still more unpleasant replay of the confidence crisis of last year. The markets are clearing their throats for an unfavourable judgment on Anglo-Saxon economic policies; and this ought to be a problem, unlike the "prohibition" of the real exchange rate, to which politicians can address themselves.

It will not be easy, though, because the root of the trouble seems to be the persistence of monetarist expectations in the markets. The Fed and the politicians may have abandoned rigorous monetarism (though the UK is producing deceptively well-behaved money numbers just as we have stopped really trying); the markets have not. This is a genuine dilemma, since when financial confidence is weak, the demand for money actually rises; it seems that the market is liable to bid rates up whether the demand is satisfied or not.

It might be possible to surmount this problem if the markets were convinced that the authorities were following a sound long-term strategy; but this is at present an empty hope so far as the U.S. is concerned. The Administration is dithering and backtracking, and it

seems unlikely that even George Shultz can quickly put it together again.

We in Britain, then, may have to put some visible distance between ourselves and the Americans, and indeed between sterling and the dollar. This is a strong reason for arguing that once the present waves have calmed, the Government should adopt a firmly declared policy for the exchange rate—for in this respect the appearance of a policy vacuum in London has been demoralising.

This does not necessarily imply that a fixed target can be enforced in our special circumstances. It would in many ways be sensible to join the EMS at near the present parity, but it might prove impracticable; our current account is not nearly as oil-sensitive as the markets seem to suppose, but oil is an inevitably perverse influence, pushing sterling one way and the Continentals the other.

What it does imply is that the Government is actively concerned with the rate, and is prepared to put other objectives at risk to pursue its policy. Interest rate policy imposed, to

Prepared to put other objectives at risk

all public appearance, by the clearing banks, is not a substitute for Government commitment where market confidence is concerned. It is odd to see a Chancellor who has been so boldly and constructively committed to proper, stable funding of long-term debt at home flying around the world preaching just the opposite solution for foreign deficits.

If only he could be prevailed upon to recognise the problem. Sir Geoffrey is better qualified than any other finance minister to prescribe solutions—fund- ing including an ingenious use of suitable indexed securities. The sight of a British Chancellor trying to stabilise the world financial structure might even do quite a bit of good for the pound.

Lombard

A way out of the fish dispute

By John Wyles in Brussels

NOW THAT Mr Kent Kirk and his fishing circus have departed from the scene, it is time for the politicians to study the simplest and speediest means of ending the agony over an EEC fisheries policy. The nearest solution lying close to hand if West German mediation efforts should fail, is to put the Commission's final proposals—which are more generous to Denmark than those now being applied through national law—to a majority vote. This is legally permissible on most people's reading of the Treaty of Rome, and politically desirable since it would establish a common EEC policy beyond legal peradventure.

The current situation is fraught with legal and political uncertainty. If, as is quite possible, Denmark succeeds at the European Court in invalidating the protection the British have erected with Commission waters, then the existing agreement favoured by nine member states could be seriously unravelled.

To postulate a majority vote is by no means unthinkable. As a precedent we have the adoption of common farm prices last May against the objections of Britain, Greece and Denmark.

Fisheries Ministers discussed the possibility of voting at their last abortive meeting here on December 21. Nothing happened for several reasons. The Danes were in the chair and fearful of retribution by the Parliamentary majority. In any case, the necessary majority was then lacking for adoption of the policy. Having spilled political blood last May, the British Government opposes majority voting against the wishes of all governments pleading vital national interest—as Denmark did on December 21. Greece took the same position. However, France proved to be pivotal. Mr Louis Le Penec, Minister for Fishing, betrayed signs of lack of preparation and surprise and sheltered behind the "no majority voting against vital national interest" formula, which is sometimes the French position on the issue.

With France, there would have been the necessary 45 out of 63 votes for a qualified

majority in the Council of Ministers, given that Britain, France, Germany and Italy have 10 votes each, the Netherlands, Belgium and Greece five each, Ireland and Denmark three each and Luxembourg two. Without France the effort was not worth making and in any case could not have been sensibly made by the Danish chairman.

However, there is a changed and changing political situation which points to the possibility of a majority vote when the Ministers meet again on January 25—unless the Danes capitulate gracefully beforehand.

We have a German presidency which is on record as favouring a greater use of majority voting in line with the Treaty. We also have a president of the Fisheries Council—Herr Josef Ertl—who is a Free Democrat facing Parliamentary extinction on March 6.

He ought to see some domestic political advantage in using a "communitaire" procedure to secure a new Community policy. He is not going to try, however, unless there is a change of view in Paris.

Looking closely at recent history, Paris might question how this Danish Government can simultaneously advise its key Common Market parliamentary committee to accept the fishing proposals, and then reject the same proposals on grounds of vital national interest. Mr Schluter and his colleagues may think their political survival a matter of vital Danish interest, but there is no reason why anyone else should. Indeed, as a Conservative and pro-European, would Mr Schluter really mind being outvoted?

This logic should present no difficulty for the Cartesian mind, particularly when it is keen to have an EEC fisheries policy safely locked up before the world's third largest fleet—Spain—claims part of the action. The only negative aspect might be that supporting a majority vote would be doing the British a favour. Recent history in Brussels and current prejudice throughout the UK, precludes British betrayal of the Luxembourg compromise. But there are few opportunities in this Community to be simultaneously on the losing and winning sides... and to be able to blame it all on the French.

Letters to the Editor

Merits of mergers—getting the questions right

From Mr A. Sutherland
Sir—The continuing controversy about the Charter/Anderson merger decision illustrates once again that the basic problem with current UK competition law is that it asks the wrong question about mergers. The Monopolies and Mergers Commission, in that handful of cases sent to it each year, has to look at the Act and decide whether a merger would be contrary to the public interest. The Chairman's dissent in this case is in line with most of the published reports of the Commission in apparently supporting the views that not only does the Act thus put the onus of proof on the Commission to show detriment rather than on the merging parties to show benefit. Further, the evidence must go so far as to show that large net detriment is overwhelmingly probable before a merger should be found to be contrary to the public interest.

EEC fishery policy

From Eva Roth and Hans Frost

Sir—Jens Holberg-Nielsen—How Danes can benefit from the fishery dispute (December 23) does not seem to be acquainted with the structure of the industry and the importance of flexibility to its profitability. It is not possible to turn the fish used for industrial purposes into cod and the like. Species caught only for industrial purposes can be taken without depleting the stock. They provide a useful high-protein product and there is no sense in prohibiting such fishing—only in putting forward a proper management scheme. The problem arises when species for human consumption are caught for industrial purposes. The Danish Government subsidises sorting machines on board the cutters to prevent part of the problem and there are strict limits to prevent misuse of juvenile fish. Nielsen proposes that the fishmeal factories are taken over by the EEC and scrapped and that the fleet is restructured so as to catch fish for humans only (also on EEC grants). Are the other EEC countries supposed to raise the Danish quotas and donate loans and subsidies to restructure the Danish fishing industry? What about the EEC and the British trade deficit on fishmeal? The problem is not how much the Danes can squeeze out of the EEC it is about

Since the Act is worded and interpreted with this strong pro-merger bias it is not surprising that the effects of the control have been small. That sits badly with the cumulative evidence that mergers by companies already absolutely large or dominant in particular markets typically do not produce even shareholder benefit (Mr Sharpe, January 11, please note), let alone public benefit. It also follows that when the Commission, constrained to apply this mis-directed approach, reports that the evidence quickly accessible to it is not weighty enough to prove beyond reasonable doubt that a merger would operate against the public interest, it emphatically does not follow that even the Commission thinks that the merger would be positively beneficial.

As the evidence about post-merger performance has accumulated there has been no shortage of advocates for change

means of regulation. The Danish fishing fleet has undergone great changes in the last decade. Increasing oil prices and technical development have forced specialisation. Capital input per head has been raised but that does not mean fewer hands at work—especially in the service sectors. For the common benefit it must be sensible to balance the exploitation of fish resources and use certain species for oil and meal production. The question is how to construct a proper management of fishery for both human and industrial needs. Eva Roth, Hans Frost, *Fiskerierkonomisk Institut, Gienleevej 7, DK-6700, Esbjerg.*

Crisis in the foundries

From Mr S. Finch

Sir—In the next decade important and far-reaching changes in operating procedures must, and indeed will, take place in the steel foundry industry. Current research—which fortunately most of the industry has continued to support loyally—is pointing a way to some of these new and exciting developments. But unless capital is available within the industry then the present progress will be for naught. For the industry's future and security of employment its present structure must change and change rapidly. The only solution is careful rationalisation. Undoubtedly there are those in the industry plus advisers who

ing the basic question. The Liaison Committee (1978) recommended a shift to a "neutral" as opposed to "pro-merger" policy—which, if it had happened, would have had most of the right effect.

Could a merger between Charter and Anderson be shown to be likely to be in the public interest? Whatever else it was doing, the over-ruled majority of the Commission seems to me to have been trying to say that it did not think it could be shown—and in the process not to be guilty of the "poor reasoning" that Mr Sharpe charges it with. The time is ripe now to abolish the Monopolies Commission but to change the law so that in future the Commission is allowed to ask the right question: will the merger be actively beneficial to the public interest?

Alister Sutherland, Trinity College, Cambridge

Taxation for jobs

From Mr E. Whitting

Sir—Malcolm Rutherford (December 31) says Mrs Thatcher can do little about the most important issue: unemployment. But she could. The tight balance of fiscal measures can do much to reduce unemployment, if that is seriously taken as an object of policy. In his April Budget statement, reaffirmed in November, Sir Geoffrey Howe acknowledged that the national insurance surcharge was "a tax on employment." It is now clear that lowering of Government-imposed employment costs is a policy objective independent of the level of wages, but there appears to be still no thought for positive redistribution of taxes in favour of employment. This should be considered irrespective of the amount which may be available to "take away" at the next Budget.

Employers' national insurance contributions could be reduced still further by increasing other taxes which have little effect on employment. For example, capital transfer tax and tobacco tax are both historically low as a proportion of total revenue; income tax relief on mortgage interest and the very high threshold of investment income surcharge could be lowered; the tax-base could be broadened into new fields with effective licences on dogs and other pets, levies on cassettes and video tapes, etc.

In VAT the scope for redistribution is enormous. The zero-rate and exempt categories have remained basically unchanged since 1972. The VAT categories should now be re-examined with a focus on employment. The criteria for fixing VAT rates should be: (a) the labour intensity of the industry; (b) the extent of part-time employment in the industry; and (c) the proportion of the market for the product served by imports.

Only services, with which we are notoriously badly equipped compared with many other countries, and other labour-intensive activity will provide the employment inevitably lost through the decline of our major industries.

Edwin Whitting, Manchester Business School, Booth Street West, Manchester.

Japan-EC Symposium

Towards Further Development of Japan-EC Economic Relations — Prospects of Industrial Cooperation —

Date : 20-21 January 1983
Venue : Hilton Hotel, Brussels
Sponsored by : The Japanese Government-Ministry of International Trade and Industry (MITI)
The Commission of the European Communities
The Japan-EC Symposium Committee
Cooperation of: The Financial Times

Issues to be discussed:

- Economic policy in Japan and in the European Community and the World Economy
- Japanese Investments in Europe and European Investments in Japan
- Exchange of Technologies
- Research and Development: Role of public and private sectors for Japan-EC Cooperation

Speakers and Panelists taking part:

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Mr. H. Sugiyama Chairman, Honda Motor Co.	Mr. U. Colombo President, Ente Nazionale Idrocarburi	Mr. M. Misu Advisor to the Board Hitachi, Ltd.
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REAGAN'S PROPOSED \$8BN DEFENCE CUTS

Congress likely to cut more off defence

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

WITH HIS acceptance of the Pentagon's proposed \$8bn cutback in defence spending in next year's budget, President Ronald Reagan is attempting to have it both ways.

He is acknowledging the political necessity of demonstrating that defence must bear its share of austerity (though less perhaps than its fair share), at a time of continuing recession and soaring budget deficits. Equally, however, he is insisting that the move does not in any way mean that "we are reversing our course" in rebuilding America's military strength. "It is not cutting back in any substantive way in our defence programme, because that still remains our top priority," he says.

The approach, predictably, has satisfied neither of the entrenched sides in the guns-v-butter debate that has been raging in Washington, as the delicate finishing touches are put to Mr Reagan's fiscal year 1984 budget, due for publication at the end of the month.

Republican leaders have flatly told the President that he must scale back his defence build-up, at least symbolically, if he is to persuade Congress to make the cuts in other areas. Domestic spending areas needed to make a meaningful dent in the projected \$200bn deficit for fiscal year 1984, which begins on October 1.

But the proposal to shave \$8bn off planned outlays of \$247bn (a decrease of 3.2 per cent) - or \$11.3bn off the \$284.7bn originally projected for total defence spending authority - is undoubtedly in for a rough ride.

Proponents of the arms build-up are already accusing the President of yielding to political expediency in agreeing to any defence cuts at all. This is despite the fact that under the new figures, both actual defence spending and total budget authority would still rise nominally by over 14

per cent above the levels approved by Congress for fiscal year 1983.

The new \$239bn for actual spending is the more relevant figure, since it is that which will directly affect the 1984 deficit. Authorisations include some spending commitments for the so-called "out-years" beyond 1984.

The hawkish Mr John Tower, the influential chairman of the Senate Armed Services Committee, and one of the staunchest supporters of Mr Reagan's military build-up, has already complained of the enormous pressure brought on the President "against his basic instincts."

He and his right-wing supporters will strongly oppose the cuts, which he has described as "a suicidal political approach to the issue."

The Democrats, on the other hand, are determined to use the proffered \$8bn as the thin end of the wedge. They say that the cut-

back is not only inadequate but falls in the wrong places.

Even senior Republicans admit that the \$8bn is likely to be only the first step and that Congress is going to cut significantly deeper.

As usual, Mr Caspar Weinberger, the Defence Secretary, is insisting that the new budget figures represent the absolute minimum necessary to respond to the Soviet threat. Even the \$8bn, wrung from him largely against his will, will result in some impairment of the armed forces' effectiveness, he says.

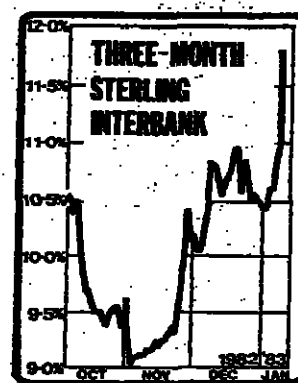
In at least one respect, the cuts are at best shadowy. The \$8bn has not yet been precisely shared out, but a major part of it is to come from reduced estimates of inflation and fuel costs. Mr Weinberger has said that he will ask for the money back again if these estimates subsequently have to be revised upwards. The rest is to come from a reduction in the 7.8 per cent increase in

service pay scheduled for October (and probably its cancellation, if Mr Reagan agrees to a complete freeze for all government personnel); the postponement of some military construction projects and reduced spending on training and manoeuvres. Mr Weinberger insists that no major weapons systems, such as the controversial B-1 bomber and the MX missile will be affected.

Mr Weinberger's cuts are all likely to affect the state of readiness of the armed forces, already dangerously low, according to the Administration's critics, and could well seriously affect enlistment in the all-volunteer force.

In wheeling out his sacrificial cow for the Pentagon, Mr Reagan can only stimulate the debate over the size and efficiency of U.S. armed forces when his critics are already accusing him of trying to end the arms race by accelerating it.

THE LEX COLUMN

Nothing on trust
in gilt edged

The proliferation of rumour in London's financial markets gives a fair indication of how far sterling's weakness has undermined confidence. Yesterday morning, the choice item of conversation was that Midland Bank would leap-frog the other clearers and set its base rate at 12 per cent. Interbank rates duly moved to anticipate this improbable event and the pound recovered more of its recent losses.

In the event, Midland - which was losing its share of advances last month on a base rate differential of only a quarter point - fell into line and the money market, together with the Bank of England, adjusted to reflect an 11 per cent base rate structure.

The gilt-edged market, remembering how temporary was the stabilising effect of the previous base rate rise on sterling, remains preoccupied with the immediate political and inflationary uncertainties. Yesterday, even index-linked were in retreat and there was no comfort from the wholesale price figures for December. The 1 per cent increase in output prices over November may already be reflecting sterling's decline, particularly in the area of petroleum products, but the impact will be far more marked in the current month, which will also bear the brunt of the customary New Year price increases.

Yesterday, the biggest loser from the change in the gilt-edged market was the Kingdom of Sweden which, earlier this month, had been hoping to price its £50m building bond on a yield base of around 13 per cent. The yield of 13.99 per cent on which the issue was eventually set conveniently allowed the Swedes to avoid paying a full point more by the merest whisker.

Magnet & Southern

For Magnet and Southern the UK recession has had a silver lining. Although profits have slipped over the past two years from the 1980 peak, the squeeze on the building industry has forced several competitors out of business. Magnet has taken the opportunity to pick up market share through an aggressive policy of new depot openings which places it in a strong position for the upturn.

The 14 per cent increase in pre-tax profits to £12m for the half year to September gives the first solid evidence that the strategy is beginning to reap benefits. Pre-tax margins, at around 15 per cent, have firmed slightly on last year, but the

Discounted bonds

The scarcest document in the City of London last night was the Inland Revenue consultative paper on deep discounted stock. Published yesterday - in theory at least - the document reveals that the Revenue is standing absolutely firm on its insistence on "symmetry". It is prepared to be flexible elsewhere, but this constraint means in practice that capital appreciation on low-coupon stock will be treated as income for tax purposes. So any Government hope that companies will push the bond out on these issues looks pretty forlorn.

It is small compensation to learn that double taxation - possible if

the full discount were to be charged to income-tax on redemption without taking account of charges on earlier disposals - is to be avoided. More to the point, the Revenue has moved to cut off the obvious loophole. Investors will not be able to switch their liability from income tax to capital gains tax by selling in the secondary market just before redemption.

The paper also deals with the knotty issue of how taxation on an accruals basis might work. The straight approach, now out of favour in the U.S., produces greater advantages in the early years and the Revenue would probably lean towards the more neutral geometric basis. There is pressure, however, from the Bank of England, among others, for companies to be able to choose between the different approaches.

Cash management

The City has not been slow to cotton on to the enormous initial success of the U.S. "super now" accounts, which offer rates close to those available on pure money market instruments. Together with cheque-book facilities, Robert Fleming in conjunction with its sister company, Save & Prosper, has come up with a similar account which looks set to attract substantial deposits.

Such a fast reaction is uncharacteristic. In the past, the banks have argued that regulatory distortions such as interest rate ceilings explain the phenomenal success of cash management. Style accounts catering for personal customers in the U.S. and elsewhere. Such distortions do not apply in the UK, so the argument goes.

This line of reasoning has always looked rather thin given the big gap between retail savings deposit rates and wholesale money rates, and this new account may help to put it to the test.

One drawback of the High Interest Bank Account, as Fleming calls it, is that cheques cannot be drawn for less than £250 and, as there is no "cheque" guarantee card, this might change. It is not much use trying to draw cash at the local branch of a High Street bank. However, these are minor obstacles and if the new account maintains the current interest rate differential vis-à-vis banks' seven-day deposit account and building society accounts, it looks like attracting far more than the £50m or so its founders conservatively predict.

Australia
may order
carrier
from UKBy Bridget Bloom and
Alain Cass in London

AUSTRALIA appears likely to spend as much as £300m on British defence equipment, including a new aircraft carrier.

The deal would also include at least 12 Sea Harrier jump jets and a number of Sea King helicopters. Also HMS Hermes, one of the two aircraft carriers used in the Falklands campaign, would be leased to Australia until the new Invincible-class carrier is built.

Australia has been considering five possible options for the replacement of its only carrier, the HMS Melbourne, which entered service in 1955 and has now been decommissioned. Mr Malcolm Fraser, the Australian Prime Minister, is expected to call a meeting of the Defence Council to reach a final decision within the next month.

The five options, which included purchasing similar equipment from Spain, Italy and the U.S., or converting a suitable merchant ship, have been under consideration since July, when Britain decided to withdraw its offer to sell HMS Invincible to Australia for £175m.

Although Australian and British officials stress that no final decision has been taken, even Australia is understood to be attracted by the new British deal partly because of what are described as the "favourable terms" being offered on the Hermes. The sale of Sea Harriers and other associated weapons systems is also attractive. Britain's traditional ties with Australia are likely to be an important factor in the final decision.

It is understood although not confirmed, that Britain is offering to lease Hermes for not more than £5m a year.

Mr Fraser could still defer a final decision to order a new aircraft carrier from British yards because of economic problems in his country.

But he is under considerable pressure from the U.S. administration to upgrade Australia's naval capabilities as part of the western effort to counter Soviet naval expansion in the Pacific and Indian Oceans.

A new Invincible-class carrier is likely to cost at least £250m (£385m) and the Sea Harriers about £7m each. Sea King helicopters sell at around £4m each. Australia had negotiated to buy four to six from Westland to accompany the purchase of the Invincible.

Three Invincible-class carriers have been built by British Shipbuilders and a fourth order would obviously be welcomed by an industry which has suffered serious redundancies. However, the main yards might experience scheduling problems following orders for four new frigates to replace ships lost in the Falklands, and the building of the Trident nuclear submarines and nuclear-powered SSN submarines.

Reagan courts women voters
with another Cabinet choice

BY ANATOLE KALETSKY IN WASHINGTON

PRESIDENT Ronald Reagan has nominated the second woman in as many weeks to join what is currently his all-male cabinet.

Mr Richard Schweiker, Secretary of Health and Human Services, announced yesterday that he was moving to the private sector from his job as head of the world's biggest spending government department.

The president lost no time in proposing Mrs Margaret Heckler, a loyal Republican Congresswoman defeated in the November election, to join Mrs Elizabeth Dole, nominated last week as Transport Secretary, and the 11 men who make up the U.S. Cabinet.

Mr Reagan was consciously responding to what Republican political strategists have identified as one of their party's most serious electoral burdens - the President's appalling unpopularity among women voters.

Mr Reagan appointed two other women - Mrs Jeanne Kirkpatrick, an ambassador to the United Nations, and Mrs Sandra Day O'Connor, a Justice of the Supreme Court - to very senior positions in

the early days of his administration. His public utterances, to say nothing of his social policies, have, however, branded him as a male chauvinist of the old guard.

Contrary to a view widely held among Mr Reagan's more conservative advisers (especially those with links to the "moral majority", the women of America appear to have been profoundly offended, rather than relieved, by a President whose devotion to "traditional family values" extended to preserving the traditional dominance of men in American life.

In particular, the Republican Party is believed to have suffered considerable harm because of the President's vocal opposition to the Equal Rights Amendment (ERA). The amendment would have inserted into the U.S. constitution a simple clause stating that "equality of rights under the law shall not be denied or abridged by the U.S. or by any state on account of sex."

For many American women the failure of the 10-year campaign to ratify the ERA last year was the last straw which pushed them more decisively than

ever before into the Democratic camp in last November's elections. Opinion surveys taken as voters left polling stations, showed that while men divided 52-47 in favour of Republican candidates, the split among women was exactly reversed.

Mr Reagan's personal standing has shown an even greater male-female split. Last summer, when the ERA ratification campaign was at its climax, 52 per cent of women disapproved of Mr Reagan's handling of his job, compared to 40 per cent who approved. Men gave the President an approval rating of 52-40.

The President's political advisers have become increasingly alarmed at this "gender gap," especially since other studies have suggested that women are tending to vote in greater numbers, while male voting declines.

It was no coincidence that the first act of the new Democrat-dominated House of Representatives when it assembled last week was to reintroduce the Equal Rights Amendment in its original form.

Anderson Strathclyde cleared
to fight Charter bid in court

BY RAYMOND HUGHES AND RAY MAUGHAN IN LONDON

ANDERSON Strathclyde, the Scottish mining equipment manufacturer, was given leave in the High Court yesterday to seek an order quashing the controversial decision taken last month by Mr Peter Rees, the UK Minister for Trade, which allowed Charter Consolidated to renew its unwelcome takeover attempt.

Mr Rees had overturned a majority recommendation by the Monopolies and Mergers Commission that a bid for Anderson by Charter, a mining finance group, would adversely affect the public interest. Lord Cockfield, the Secretary of State, had not been responsible for reviewing the Commission's finding because of his small financial interest in Charter.

Anderson had proposed to make only Lord Cockfield and Mr Rees respondents to a judicial review of the decision but, at the suggestion of Mr Justice Gidwell, Charter has been added as a party to the review.

Mr Justice Gidwell also recommended that, in view of the obvious importance of the case, the review should be heard by a full Queen's Bench divisional court of three judges.

Anderson expects the review will be brought on in the week starting on January 31 and the Scottish group's counsel, Mr John Swift, indicated yesterday that Anderson's case could be presented in two or three days.

Charter is to hold a board meet-

ing today to discuss the terms of a new bid for Anderson which it had intended to present tomorrow.

However, Mr Justice Gidwell has also suggested that Charter should give undertakings that it will not make a new offer before the High Court review has been completed. Anderson will not decide until today whether to pursue the judge's recommendation by applying for an injunction if such undertakings are not given.

The 22 local union leaders at Anderson added their voice to the sharp criticism of Charter and Mr Rees' findings already expressed by Scottish MPs, local councillors and the executive of the Scottish Labour Party.

Grundig may lift Telefunken stake

Continued from Page 1

tention to sell a 75 per cent stake in the company to the French electronics giant, Thomson-Brandt.

Apart from the company itself and Dr Max Grundig, the owner of the 75 per cent holding, there is little sign of support in West Germany for the merger with Thomson-Brandt.

The deal would give the state-owned French company a dominant share of the West German television market.

In the middle of last year, just be-

fore the financial collapse of AEG-Telefunken, its parent company, a rescue package was planned for the Telefunken subsidiary which would have given Grundig a 26 per cent stake in Telefunken and management control.

This would have left the parent with 25 per cent and placed the remaining 49 per cent of the equity with a banking consortium which would continue to finance the company.

It now appears that discussions

are under way which could lead to Grundig taking a larger stake. Exactly how this is to be accomplished remained confused yesterday. Some participants were talking about a reduction in the banking consortium's stake while others were suggesting that it was AEG's stake which was to be reduced.

Officially, none of the companies would go beyond confirming the discussions, but there were suggestions that Grundig would not want to acquire a majority stake in Telefunken.

Japan agrees
\$4bn aid for
South Korea

Continued from Page 1

rea in 1983 is likely to be small, since many details remain to be worked out. The loan from the Japanese Export-Import Bank includes a \$350m bank-to-bank loan.

The aid is to be used for projects such as education, medical facilities, dams, sewage systems and pollution prevention, and not apparently for major development projects such as the planned ultra-speed train, which the Koreans prefer to offer for international tenders.

Discussions at various government levels will continue on ways to resolve other pending issues between the two countries, including the large trade imbalance in Japan's favour and the treatment of Koreans resident in Japan.

On questions of security and defence in the region, Mr Nakasone indicated that Japan would promote stability and welfare in the area through economic and cultural co-operation, drawing upon its sophisticated technology, rather than through military means.

He stated that the Japanese constitution barred Japan from participation in any collective security group such as a tripartite arrangement between Japan, the U.S. and South Korea.

£ steadies in London

Continued from Page 1

1 point yesterday were common, even after a rally in the afternoon, and some longer-dated stocks have fallen by 6 points in the past week.

One analyst said yesterday: "The election has become the dominant factor in the currency market, and currency dominates the gilt market."

Mr Parkinson's statement that there were plans for an early election had not perceptibly reduced uncertainty yesterday afternoon.

There appears to be no question of an election before late May, since this is about the earliest date that the Conservative Party will be ready and have all its candidates in place, following the implementation

of the changes in constituency boundaries.

These shifts, which the Labour Party is challenging in the appeal court today, would benefit the Tories by between 20 to 30 seats, compared with now.

Beyond late May, the argument for a summer election is that after the annual inflation rate will begin to rise again, by comparison with last summer's flat level of prices, and that the unemployment total will be boosted by the summer influx of school leavers.

The counter view is that a June date would be seen as an artificial appeal and that October would be a more natural time.

World Weather

Location	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Amman	12	SE	10	Amman	12	SE	10	Amman	12
Algiers	13	SE	10	Algiers	13	SE	10	Algiers	13
Antananarivo	16	SE	10	Antananarivo	16	SE	10	Antananarivo	16
Asmara	16	SE	10	Asmara	16	SE	10	Asmara	16
Bahra	16	SE	10	Bahra	16	SE	10	Bahra	16
Bangkok	21	SE	10	Bangkok	21	SE	10	Bangkok	21
Bombay	21	SE	10	Bombay	21	SE	10	Bombay	21
Buenos Aires	18	SE	10	Buenos Aires	18	SE	10	Buenos Aires	18
Calcutta	21	SE	10	Calcutta	21	SE	10	Calcutta	21
Cairo	16	SE	10	Cairo	16	SE	10	Cairo	16
Cardiff	11	SE	10	Cardiff	11	SE	10	Cardiff	11
Chennai	21	SE	10	Chennai	21	SE	10	Chennai	21
Columbo	21	SE	10	Columbo	21	SE	10	Columbo	21
Dhaka	21	SE	10	Dhaka	21	SE	10	Dhaka	21
Durham	11	SE	10	Durham	11	SE	10	Durham	11
Edinburgh	11	SE	10	Edinburgh	11	SE	10	Edinburgh	11
Geneva	11	SE	10	Geneva	11	SE	10	Geneva	11
Hong Kong	21	SE	10	Hong Kong	21	SE	10	Hong Kong	21
Hyderabad	21	SE	10	Hyderabad	21	SE	10	Hyderabad	21
Jaipur	21	SE	10	Jaipur	21	SE	10	Jaipur	21
Kuala Lumpur	21	SE	10	Kuala Lumpur	21	SE	10	Kuala Lumpur	21
London	11	SE	10	London	11	SE	10	London	11
Los Angeles	11	SE	10	Los Angeles	11	SE	10	Los Angeles	11
Lyons	11	SE	10	Lyons	11	SE	10	Lyons	11
Madras	21	SE	10	Madras	21	SE	10	Madras	21
Manila	21	SE	10	Manila	21	SE	10	Manila	21
Mumbai	21	SE	10	Mumbai	21	SE	10	Mumbai	21
Nairobi	21	SE	10	Nairobi	21	SE	10	Nairobi	21
Paris	11	SE	10	Paris	11	SE	10	Paris	11
Rangoon	21	SE	10	Rangoon	21	SE	10	Rangoon	21
Reykjavik	11	SE	10	Reykjavik	11	SE	10	Reykjavik	11
Rome	11	SE	10	Rome	11	SE	10	Rome	11
Singapore	21	SE	10	Singapore	21	SE	10	Singapore	21
Sri Lanka	21	SE	10	Sri Lanka	21	SE	10	Sri Lanka	21
Taipei	21	SE	10	Taipei	21	SE	10	Taipei	21
Tokyo	21	SE	10	Tokyo	21	SE	10	Tokyo	21
Yokohama	21	SE	10	Yokohama	21	SE	10	Yokohama	21

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 13 1983

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Renault and VW link up to produce gearbox

BY DAVID WHITE IN PARIS

RENAULT and Volkswagen, two of Europe's largest car producers, are joining forces to make a new kind of automatic gearbox to be installed in models two years from now.

It is the first production pact between the two groups, which are competitors on both the European and the U.S. markets. Renault is the largest car exporter to Germany, while Volkswagen is battling with Ford to hold the same position in the buoyant French market.

The agreement signed here yesterday follows up a 1980 letter of intent to develop an energy-saving automatic gearbox.

Renault plans to invest around FF 300m (\$45m) in the new four-speed gearbox and Volkswagen, DM 200m (\$25m).

Each partner is to take charge of

specific parts of the gearbox and assemble the finished product for its own use. Renault, which will make the electronic control system and the converter, will specialise in a longitudinal version and Volkswagen, which will make the mechanical parts, in a transversal version.

The state-owned French group has made clear it is open to other forms of co-operation with Volkswagen, but has not revealed what this might involve.

The two companies reckon that the joint venture will lead to savings of around 10 per cent in production costs for automatic gearboxes. Economies in development and investment costs are calculated by Volkswagen at about 20 per cent.

Renault intends to produce 800 units a day under the agreement. It

will also continue producing automatic gearboxes at its plant near Calais, but may reduce the rate there from the present 575 units a day. Volkswagen plans to assemble 1,000 new gearboxes per day at Kassel.

Future expansion of the venture depends on the development of the U.S. market, where both groups are active, and on possible agreements to produce for other manufacturers.

Renault has production agreements with American Motors, in which it has the biggest shareholding, with Mack Trucks of the U.S., with the private sector Peugeot group on car engines and with Bendix of the U.S. on electronic components. It already supplies the Peugeot group with some manual gearboxes.

SNCF deficit more than doubles

By Our Paris Correspondent

FRANCE'S SNCF state railways suffered an operating loss of some FF 5bn (\$750m) last year, more than twice the previous year's deficit of just over FF 2bn.

The loss comes after special state subsidies covering railwaymen's pensions, concessionary fares and freight rates, uneconomic local services and other items.

The SNCF came under full state ownership after the expiry at the end of last year of its 1957 statute which gave the state 51 per cent. Its accumulated deficit is put at around FF 12bn.

The company said that passenger traffic had been satisfactory, partly because of the new TGV high-speed train, and was expected to progress next year. But freight traffic had been disappointing and continued to be hard hit by the recession in the steel industry.

The SNCF is discussing new financial arrangements with the state, and is pressing for a redemption fund to ease its debt burden. It borrowed about FF 8bn last year, half of this sum was from abroad.

The railway was expected to run up an operating deficit of less than FF 3bn under the 1982 transport budget. This formed part of a total budgeted cost of the state of FF 23bn, compared with FF 19bn for 1981.

COMPUTER GIANT OPENS UMBRELLA OF PROTECTION OVER CHIP MAKER

IBM and Intel join forces

BY LOUISE KEHOE IN SAN FRANCISCO

IBM's purchase of a 12 per cent stake in Intel, one of the leading U.S. semiconductor chip companies, will have an impact far beyond the two companies. It will upset innumerable customer-supplier relationships in the worldwide electronics market and will bolster U.S. competitiveness against Japanese chip makers.

The deal, announced late last month, is a coup for Intel, cementing its growing involvement with IBM. The computer giant's initial investment of \$250m will give the California company financial muscle closer to that of Motorola and Texas Instruments, two of its arch-rivals. It will also protect it from unwelcome takeover bids.

IBM is Intel's single largest customer accounting last year for 13 per cent of the chip maker's \$700m sales. Intel supplies IBM with, among other things, the microprocessors that power its highly successful personal computer. Last summer, Intel agreed to sell IBM not just chips but also the process technology that goes into making them. Further technology deals are expected to follow.

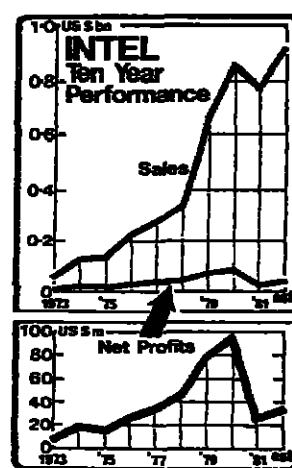
Several industry analysts have characterised the IBM move as an effort to protect the U.S. lead in semiconductor technology from the "Japanese threat".

The combined strengths of IBM's resources and Intel's famed technology will readily match those of the Japanese electronics conglomerates that have become tough competitors for U.S. chip makers.

Mr Andrew S. Grove, Intel's president, said that the cash infusion will provide Intel with a long-term capital fund, while denying that his company was in immediate need of cash.

"We need not just capital, but the certainty that we can embark on multi-year projects and not be subject to quarter-to-quarter business conditions," said Mr Grove.

The development of Intel's most advanced "micro-mainframe" - a set of chips that offers the computing power of a mid-range mainframe computer - has already cost Intel around \$40m and is expected



to absorb another \$30m before it begins to return a profit.

IBM's relationship with Intel is one of a growing number that the computer company has developed with other electronic companies. Although IBM is the U.S.' largest maker of chips, incorporating virtually all of them in its own products, it is also the largest buyer of other company's chips. It has turned increasingly to outside help to maintain its technological edge and to satisfy its appetite for components.

Both Intel and IBM will, however, face some new problems in smoothing out relationships with other customers and suppliers. Digital Equipment Corporation, for example, may not take too kindly to Intel's newly found ties to IBM. As a minicomputer manufacturer, DEC competes with IBM in the huge office automation market. DEC is a major Intel customer and has developed close ties with the chip company in the areas of local area networking and other technologies.

Similarly, it is difficult to imagine Intel's competitors in the chip business showing off details of future memory or microprocessor chips to IBM - as they might normally - without concern that their designs might filter through to Intel.

Mr Grove maintains that his company and IBM will be at pains to keep their relationship at arms length and that Intel will be "very sensitive to our obligations to the rest of our customer base."

Another important question is what will become of Intel's declared plans to become a computer systems company? Inevitably several of Intel's computer systems will compete with products sold by IBM. That will not raise any conflicts, Intel management maintains.

IBM has an option to increase its shareholding to as much as 30 per cent. It will be represented on the Intel board of directors by one new member, but "will not participate in the day to day operations" of Intel according to Mr John Opel, IBM's president. The agreement will "preserve the independence we feel is critical to Intel's success," said Mr Gordon, Intel chairman.

Despite such statements some industry observers see IBM's move as the first step towards an IBM takeover of Intel. Insiders confirm that top Intel management regards IBM as possibly the only company that could afford to take over Intel on favourable terms.

Intel is one of the few independent makers of large volume standard chips left after a string of takeovers such as that of American Microsystems by Gould, Intel by General Electric, Fairchild by Schlumberger and Mostek by United Technologies.

For Intel, which is more than 30 per cent owned by its employees, the picture has changed with the IBM deal. The key question for Intel, though, is whether it can maintain its self-determination and entrepreneurial drive.

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Rohm and Haas to reorganise

BY PAUL TAYLOR IN NEW YORK

ROHM AND HAAS, the Philadelphia-based plastics and chemicals producer, yesterday announced a reorganisation of its European industrial chemicals operations resulting in the loss of 500 jobs in Italy and the UK including 130 at the company's Jarrow plant on Tyne-side.

The company blamed its decision on the disappointing profitability of its European operations which currently employ 2,300 and represent about 20 per cent of its \$1.65bn worldwide sales. Rohm and Haas will take a \$5bn after-tax charge

against 1982 earnings to cover the severance pay and asset writedown costs of the reorganisation.

Rohm and Haas said the action, which follows a year-long study, was designed to "ensure that the region recovers and maintains its traditional levels of profitability."

Dr Donald Felley, Rohm and Haas's president, said, "It has become evident the chemical industry will not enjoy the same growth during the next decade as it experienced during the 1970's. This outlook requires careful analysis and planning for the long run so that we

maintain competitive and profitable businesses in every geographic region of the world."

Rohm and Haas currently has manufacturing operations producing a range of agricultural chemicals and fluid process chemicals in Jarrow, England; Lutterworth, France; Mozambique and Treviglio, Italy; Grangemouth, Scotland; and Tula, Spain.

The cutbacks at Jarrow which will effect both salaried staff and production workers will reduce the current workforce of 237 by more than 50 per cent.

KEVIN DONE LOOKS AT A PROFITABLE OPERATION WITHIN A TROUBLED GROUP

Telefunken to lift overseas TV kit sales

TELEFUNKEN, the consumer electronics subsidiary of AEG-Telefunken the struggling West German electrical and electronics group, is expanding its foreign-based colour television sales operations, with contracts to supply kits for local assembly in Turkey and Portugal.

Telefunken will also export colour sets assembled in China to other Asian markets beginning with Hong Kong and Singapore in January. The company is the only European colour television producer with assembly interests in China, and is using this base to fight Japanese competition in Asia.

The expansion of overseas sales of colour sets in kit form contrasts with the run down of Telefunken's own foreign-based manufacturing operations, which have proved to be one of the company's biggest loss-makers.

Consumer electronics losses helped drag the whole AEG-Telefunken parent company into insolvency earlier last year. The deficit accumulated by Telefunken alone in 1981 was about DM 200m (\$25m) with manufacturing operations in Mexico, Brazil, Italy and Spain suffering the biggest losses.

The Mexico plant has since closed down and Telefunken is negotiating with a potential partner in



Herr Heinz Dürr

Brazil with a view to reducing its interests in that country. In Italy it is hoping to dispose of its plant to the Italian company Philco.

Telefunken itself is involved in negotiations with Grundig, West Germany's leading consumer electronics group. The group still holds a letter of intent to take over management control of Telefunken with an equity stake of 26 per cent, with West German banks holding a further 40 per cent.

But progress has been delayed by Grundig's takeover discussions

with Thomson-Brandt, the giant state-owned French electronics group.

Telefunken - the colour television pioneer which has sold its PAL system to more than 60 countries - is pressing ahead with the expansion of television kit sales abroad, virtually the only part of its business which is running at a profit.

Kit sales should total around DM 120m for 1982 in an estimated Telefunken turnover of DM 1.1-1.2bn. Total exports should amount to around DM 550m. In 1981 the company had a turnover of more than DM 1.7bn including foreign manufacturing operations.

Last year, under the burden of continuing heavy restructuring costs at home and abroad, Telefunken made a further big loss. It does not expect to be out of the red before the end of 1983 - provided that negotiations with Grundig are completed successfully.

The volume of television kit sales averaged 140,000 units last year in addition to the 580,000 finished sets produced at Telefunken's Celle plant in northern Germany.

Colour sets are now assembled in Greece, Yugoslavia, Tunisia, Egypt, South Africa, Nigeria, Malaysia, Indonesia, Syria, China, Uruguay, Peru and Argentina.

Except in Argentina, where Telefunken holds a 25 per cent stake in the local assembler, the company has no equity interests, earning its money from the sale of know-how, its trademark and the delivery of components. The local content of components supplied is on average around 60 per cent rising to 90 per cent in South Africa.

Telefunken has entered into an assembly contract in Turkey with Elektro Aüstül, a subsidiary of Transurk, one of the largest Turkish industrial and trading groups.

The PAL colour system was introduced in Turkey in June last year and the two companies are hoping eventually to raise production to around 50,000 sets a year. Transurk is hoping from next year to manufacture several components locally with Telefunken technology, including printed boards, coils, transformers, cabinets and plastic components. Chassis parts will continue to come from the Federal Republic.

A similar deal is being structured in Portugal with the Lisbon-based components manufacturer, Vitrohm. Telefunken is hoping to supply 10,000 sets to Portugal this year. Sales to China could reach DM 12m this year and DM 20m in 1984.

St Regis sees better results in 1983

NEW YORK - St Regis Paper, the fully integrated U.S. forest products company is expecting sharply improved operating earnings in 1983. It will, however, be at least another year before results return to 1981 levels, according to Mr William Haselton, chairman.

The gains this year from 1982's severely depressed levels would partly reflect a gradual improvement in the economy as well as major cost cutting efforts, he said.

The company would make a provision in its 1982 results for the disposal of its Jacksonville, Florida, paper mill, which it has been trying to sell.

Analysts believe much of the mill's book value of about \$30m is "vulnerable" to a writedown.

"We expect to benefit quickly from a turn in the economy, once it appears, because of our cost-cutting efforts, but the recovery will be a slow one," said Mr Haselton.

"Our troubles are not over in 1983, but our operating earnings will show a very large improvement over 1982."

The company reported net earnings of \$85.9m or \$2.53 a share, in the first nine months of 1982.

St Regis has recently been operating at about 87 to 88 per cent of capacity. Analysts estimate that the industry, which normally needs to maintain operating rates at more than 90 per cent for reasonable profit levels, is now at an average of about 86 per cent of capacity.

Reuter

Ford's 'high hopes'

BY OUR FINANCIAL STAFF

FORD MOTOR Company has "high hopes" of returning to profits in 1983, Mr Donald Petersen, its president, said.

Ford last made a profit in 1979, when it reported net income of \$1.17bn. It lost \$1.54bn in 1980, and \$1.06bn in 1981. In the first nine months of 1982, Ford's loss was put at \$422m, or \$3.50 a share, down

sharply from the previous nine months loss of \$713.8m on sales of \$27.9bn, against \$29.23bn.

The company then said the results, which compared with a second quarter profit, were depressed by the cost of introducing new models. It expected the costs, however, to be recouped in increased world market share in 1983.

Profits fall forecast

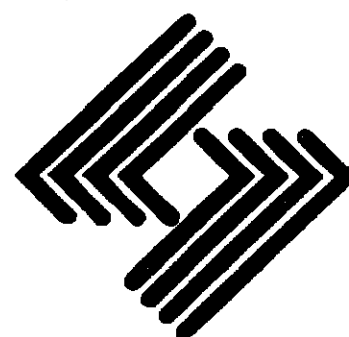
BY RICHARD LAMBERT

GENERAL FOODS, the leading U.S. packaged foods group, said that results for its third quarter would be below expectations because of a shortfall in its volume sales.

The group had been anticipating earnings from continuing operations in the three months to January to be roughly unchanged at \$1.08

per share. But it now thinks its results will be "somewhat down" as a result of the shortfall in shipments.

"The full fiscal year continues to look like one in which we will deliver a solid increase, compared to fiscal 1982, with modest gains expected in the final quarter," General Foods added.



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November 1983

BEAR STEARNS

Hittman Corporation

has sold the assets and business of its wholly-owned subsidiary

Hittman Medical Systems, Inc.

to

Leadenhall Sterling, Inc.

We initiated this transaction and acted as financial advisor to Hittman Corporation.

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Members New York Stock Exchange, Inc.
New York Atlanta Boston Chicago Dallas Los Angeles San Francisco
Amsterdam Geneva Hong Kong London Paris

Net profit	36.7m	37.1m	Net profit	17.8m	2.4m
Net per share	0.70	0.59	Net per share	1.21	0.43

Companies and Markets **INTL. COMPANIES & FINANCE**

Pick-up in U.S. housing starts gives a boost to Canada's forest products

A RISE in demand for lumber on the back of a pick-up in U.S. housing starts has sent a wave of optimism through the depressed Canadian forest products industry. Last year's news of lay-offs has shifted to news of re-employment.

Many of the recalls had been planned for some time. But the fact they were not postponed has encouraged an industry that has been severely depressed for the past two years. In some cases demand has recovered faster than expected. Mills that were to be shut down until the middle of this month were re-opened early. Shiftwork has increased, and even some log shortages have occurred.

But industry experts are concerned that the enthusiasm for the recovery is, as Mr Dick Bryan, chief economist of the Council of Forest Industries of British Columbia puts it: "A little overblown. There is a genuine improvement and an air of increased optimism."

The Toronto Stock Exchange has got the bullish message that analysts have been preaching for some time. One day last week, the paper and forest products index rose by 5.37 per cent — its largest single-day gain for some seven years.

The enthusiasm for the improvement in lumber spilled over into a rise across the board of the market. MacMillan

Bloedel, Great Lakes Forest Products' and Consolidated-Bathurst, all with widely different product ranges, joined the general upsurge.

Newsprint, pulp and paper all face a fairly grim 1983, but the broad view seems to be that conditions cannot get any worse.

"I think we are at the bottom," says Mr Calvert Knudsen, chairman and chief executive of MacMillan Bloedel, the West Coast company. "For those of us who cover the whole spectrum, it is a rolling recovery" with one product group after another joining the upturn.

But the recovery is at a very early stage. Analysts do not expect any significant rise in profitability on pulp and newsprint until 1984. As a whole, the forestry industry which employs one out of every 10 Canadians, either directly or indirectly, remains very depressed.

The lumber pick-up is one that has a low starting point. Some 60 per cent of Canadian lumber is exported to the U.S.

So the number of housing starts there is crucial to the Canadian producers. In the 1970s, new houses were started at an average rate of more than 2m a year. By November, 1981, the annual rate had fallen to a mere 863,000, with the Canadian producers losing half their market.

Housing starts recovered to a rate of 1m last September

and October, and by November they had shot up to 1.42m, as falling interest rates helped the market. There are doubts about the reliability of the November statistics, but most analysts believe that the market has turned the corner, and that the industry is on the edge of at least two years' growth. Lumber prices have picked up, and some producers are making profits again.

Analysts' forecasts are for about 1.4m U.S. housing starts this year, and 1.6m next. Canadians have increased their U.S. market share to between 30 per cent and 31 per cent, which compares with some 25 per cent a few years ago. As U.S. lumber producers have been forced out of business, complaints have grown that the Canadians are in receipt of an effective subsidy.

U.S. producers have pushed for tariff barriers which would severely damage the Canadian industry. But the more prices and demand improve, the less likely tariff action is.

While Canadians have been gaining market share in lumber, they have been losing it in newsprint. In 1980, they had 90 per cent of the U.S. market, but changes in technology and increases in capacity, with new U.S. mills fed by fast growing southern U.S. forests, have cut the Canadians' share to 56 per cent.

The Canadians are now vying with American Paper

Institute figures show that for the first 11 months of 1982 U.S. production slipped 3.4 per cent, while Canadian production was down 9.3 per cent.

While competition in the U.S. has got fiercer, exports overseas have run up against the recent 15 per cent devaluation of the Swedish krona, and the installation of new capacity in countries which used to be significant importers.

The Canadians likewise have sharply increased capacity, helped by Government grants and tax incentives and spurred on by big profits and fast growth in newsprint consumption in 1978-79. Over the past five years, Canadians have increased their capacity by around 20 per cent.

Demand has not met the increase in capacity. "Consumption has been flat for three years at a time of expansion," says Mr Bernard Koken, a vice-president of Abitibi-Price of Toronto, the largest newsprint producer in the world.

The excess capacity has given rise to price cuts led by Kimberly-Clark and International Paper of the U.S. For the first time, they have stolen the initiative from the Canadians who will have a tough fight to maintain their market share.

"I think the lot of the industry will not improve for two years," says Mr Koken. "This year will be worse from a profit point of view, and although 1984 will see some recovery, operating rates will still be below 90 per cent."

That is the level at which the industry in the past has been able to pass on cost increases.

One area with potential for rapidly increasing profits is pulp. But the question is when. Last year was bad for pulp producers. The Swedish devaluation gave Swedish producers a cost advantage of \$5 a tonne over the Canadians. Canadian and American producers were hit hardest in the area that over the past decade has provided the best growth—Western Europe. Prices plummeted. By the third quarter of 1982 Canadians were getting 15 per cent less, and the Americans almost 13 per cent less for their pulp than in 1981.

High stocks continue but pulp capacity has hardly increased. When the U.S. economic recovery does get under way (and a world recovery with it) pulp prices could rise very rapidly.

Nicholas Hirst



River drivers on the St. Anne River, Quebec, pole through logs on their way to the sawmills

December 1982
This announcement appears as a matter of record only

Indonesia

£125,000,000

Medium Term Acceptance Facility

Lead Managed by **Lloyds Bank International Limited**
The Hongkong and Shanghai Banking Corporation
The Industrial Bank of Japan, Limited
Midland Bank International
Samuel Montagu & Co. Limited
Morgan Guaranty Trust Company of New York
National Westminster Bank Group
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Standard Chartered Bank PLC
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The Dai-ichi Kangyo Bank, Limited
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Mellon Bank
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Grindlays Bank plc
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Standard Chartered Bank PLC
The Sumitomo Bank, Limited
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Agent Bank **Lloyds Bank International**

SEOUL METROPOLITAN GOVERNMENT SEOUL METROPOLITAN SUBWAY CORPORATION

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U.S. \$204,671,000

Medium Term Loan

Finance for contracts placed with
GEC Transportation Projects Limited and **GEC Transportation Projects International Limited**
for Seoul Subway Lines 3 & 4

Arranged by

LAZARD BROTHERS & CO., LIMITED

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KOREA MERCHANT BANKING CORPORATION

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Japan International Bank Limited, The Saitama Bank, Ltd.,
The Sanwa Bank, Limited London Branch,
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Union de Banques Arabes et Françaises (U.B.A.F.), Banque Paribas (London),
The Hokkaido Takushoku Bank, Limited London Branch,
Dresdner Bank Aktiengesellschaft, London Branch, UBAF Bank Limited.

Agent Bank

Lazard Brothers & Co., Limited

July 1982



Kingdom of Sweden

Issue on a yield basis of

£50,000,000 Loan Stock 2010

The Issue Yield (as defined by, and calculated in accordance with the terms of, the Prospectus published on 11th January, 1983) on the above Stock is 13.98 per cent.

Subject to the provisions of the above-mentioned Prospectus, the Stock will, on issue, bear interest at the rate of 13 1/2 per cent. per annum, payable half yearly on 22nd January and 22nd July. The issue price is £96.550 per cent.

The application list will open at 10.00 a.m. today, Thursday, 13th January, 1983, and will close later today.

S.G. Warburg & Co. Ltd. **Morgan Grenfell & Co. Limited**
on behalf of

Kingdom of Sweden

13th January, 1983

Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

Carma seeks to restructure its debt

By Nicholas Hirst in Toronto

CARMA, a property development group based in Calgary with interests throughout North America, has become the third Canadian property company in the past six months to seek to restructure its debt.

The company said the continued delay of an expected recovery in the real estate business had forced it to open talks with its bankers to restructure its debt.

While the talks are underway principal payments are being deferred. At the end of 1981 Carma had outstanding long-term loans of C\$789m (US\$442m) and additional bank debt of C\$103m against equity of C\$140m and C\$130m of preferred shares.

During 1982 it sold off assets worth C\$175m. In August last year Daon Developments, a Vancouver-based group, asked Carma to restructure its debt and Nuwest, which owns 48 per cent of Carma, made a similar request last month.

WARDLEY REPORT ON CARRIAN SHIPPING UNIT

Grand Marine case put to bankers

By Robert Cottrell in Hong Kong

GRAND MARINE HOLDINGS (GMH), the shipping subsidiary of Carrian Investments, had debts at December 31 1982 of around US\$450m, while net assets at September 30 1982 were about HK\$100m (US\$15.3m) according to a confidential document sent to its lenders last week.

GMH, in common with the rest of the Carrian group, is suffering critical cashflow difficulties, and is being advised by Wardley, the merchant banking arm of the Hongkong and Shanghai Banking Corporation. The GMH document says the survival of Grand Marine, which has 37 ships and a further 10 under construction, is in grave doubt "unless bankers agree to a debt restructuring plan effective from April 1."

Carrian bought Grand Marine in September 1981. Until recently, it was reckoned to be one of the more promising elements of the otherwise ailing conglomerate. Its shares, suspended since Monday last week, were trading before that at around 82 cents, having touched more than HK\$4 earlier in 1982.

On January 3 GMH announced that it would be seeking a financial restructuring independently of Carrian Investments and that financial information was being sent to its bankers.

The major shock for minority GMH shareholders is a revised

estimate of its net asset value. A former book net asset value of HK\$35.10 per share at September 30 is slashed to just 55 cents after heavy write-downs of assets.

The book value of HK\$2.46bn for Grand Marine's fleet is revised downwards to HK\$1.73bn.

The effect on the group's balance sheet as of September 30 is to transform retained earnings of HK\$154.8m into a deficit of HK\$679.7m.

GMH also has share capital and share premium accounts totalling HK\$685m and a

cashflow is an accumulated deficit peaking at US\$144m in 1980.

The rescue package proposed for Grand Marine combines debt restructuring with a quick cash injection from Hongkong Bank Contingent on guarantees from GMH, and from its lenders in proportion to their outstanding loans, the bank is willing to offer a US\$40m three-month overdraft facility to GMH to pay trade creditors.

The lenders are also asked to undertake that they will not enforce any guarantees given on GMH loans by Carrian Investments, and certain other parties, for at least two years unless the restructuring scheme collapses before that time, and that where a loan is secured that security will not be enforced unless a financial controller in GMH whose job will be to monitor expenditure.

The document's 10-year cash flow projection for Grand Marine shows commitments to repay debt principal of US\$50m in 1983, US\$42.4m in 1984, and US\$50.6m in 1985. The principal repayment profile dips to US\$36m in 1990 and US\$11m in 1993. The projected effect on

These notes were offered and sold outside the United States.
This announcement appears as a matter of record only.

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(Incorporated in the Kingdom of Norway with limited liability)

DnC

U.S. \$50,000,000

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Payable as to 30 per cent on 17th November, 1982 and as to 70 per cent on 15th May, 1983

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Morgan Stanley International Nomura International Limited Nordic Bank PLC
Orion Royal Bank Swiss Bank Corporation International Limited S.G. Warburg & Co. Ltd.

January, 1983

Twelve foreign borrowers plan Samurai bond issues

TWELVE foreign entities plan to float Samurai bonds totalling between ¥200bn and ¥250bn (US\$200m to US\$250m) in the January to March period of 1983, according to Japanese underwriters, *Reuters* reports from Tokyo.

The Asian Development Bank will in January offer a ¥20bn 12-year 7.8 per cent bond. The European Investment Bank and the New Zealand Government both hope to borrow ¥20bn and the Government of Ireland is seeking ¥15bn.

In February the World Bank, the French Electric Power Authority and the EEC are expected to enter the Samurai bond market, each seeking ¥20bn. The Kingdom of Denmark will seek between ¥15bn and ¥20bn.

The Governments of Malaysia, Austria and Sweden and the French Housing Finance Corporation plan to issue Samurai bonds in March.

Sweden and Austria hope to borrow ¥20bn each, and Malaysia and the French Housing Corporation want to raise

¥15bn each.

The Japanese Finance Ministry and securities firms underwriting Samurai bonds have changed, as from this month, the method of scheduling Samurai bond issues on to a quarterly basis from the previous annual basis.

The change should shorten the waiting list for the bonds considerably, according to the officials.

The underwriters have said they have agreed to set a coupon for the Asian Development Bank's 12 year bond at 7.8 per cent.

Foray Industries has reported consolidated net earnings up 49 per cent in the first half of fiscal 1983 ended September 30 from a year earlier, owing chiefly to a difference in foreign currency accounting procedures, AP-DJ reports.

Net earnings climbed to ¥6.14bn (\$26.8m) from ¥4.12bn in the same period last year, when the leading textile maker posted a 74 per cent profit fall.

Net earnings per share went up to ¥5.20 from ¥3.60.

Fletcher completes Crown Zellerbach Canada deal

BY OUR FINANCIAL STAFF

FLETCHER CHALLENGE, New Zealand's largest company, has concluded negotiations and signed agreements for the purchase from Crown Zellerbach, the U.S. paper and pulp group, of its 84 per cent shareholding in Crown Zellerbach Canada.

Fletcher said that following the agreements it will make an offer for the 16 per cent shareholding in Crown Zellerbach Canada held by the public. This will be a cash offer at a price that is at least the cash equivalent of the price received by Crown Zellerbach and is expected to be C\$5 a share.

The total nominal purchase price for the whole of Crown

Zellerbach Canada will be about C\$320m (US\$268m).

Crown Zellerbach Canada is a major timber, pulp and paper producer. Fletcher Challenge has extensive forestry interests in New Zealand.

In the year to June 1982 Fletcher reported net profits of NZ\$90.2m (US\$66.4m) on sales of NZ\$2.15bn. The takeover of Crown Zellerbach Canada would add some NZ\$270m in sales per year.

Fletcher announced preliminary agreement in November to buy Crown Zellerbach Canada and said then that the acquisition would substantially increase the group's presence in Pacific Basin markets.

LLOYDS EUROFINANCE N.V.

Copies of the Audited Accounts of Lloyds Eurofinance N.V. for the year ended 30th September, 1982, are now available from—

THE SECRETARY
LLOYDS BANK INTERNATIONAL LIMITED
40-46 QUEEN VICTORIA STREET, LONDON EC4P 4EL

These securities having been placed privately, this announcement appears as a matter of record only.

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December 1982

BfG

BfG Finance Company B.V.

U.S. \$100,000,000 Floating Rate Notes 1989
Extendible at the Noteholder's Option to 1994

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 13th January, 1983 to 13th July, 1983 the Notes will carry an interest rate of 9 1/4% per annum. On 13th July, 1983 interest of U.S. \$46.19 will be due per U.S. \$1,000 Note for Coupon No. 9.

Agent Bank:
European Banking Company Limited
13th January, 1983

US\$200,000,000 Guaranteed Floating Rate Notes
Repayable at the Option of the Holder at Par
Commencing October 1982

Citicorp Overseas Finance Corporation N.V.

(Incorporated with limited liability in the Netherlands Antilles)

Unconditionally Guaranteed by

CITICORP

In accordance with the terms and conditions of the above-mentioned Notes and Agent Bank Agreement dated as of April 3, 1980 between Citicorp Overseas Finance Corporation N.V., and Citibank, N.A., notice is hereby given that the Rate of Interest has been fixed at 8 1/4% per annum and that the interest payable on the relevant Interest Payment Date, April 13, 1983, against Coupon No. 12 in respect of US\$10,000 nominal of the Notes will be US\$217.19.

January 13, 1983, London
By: Citibank, N.A. (CSST Dept.), Agent Bank

CITIBANK

AFDB to raise \$350m on capital markets

By Peter Blackburn in Abidjan

THE African Development Bank (AFDB) is planning to raise \$350m on the international capital markets in 1983 as part of its stepped up \$1.8bn borrowing plan for the 1982-86 period, according to Mr Babacar N'Diaye, the bank's vice-president for finance.

AFDB, which is based in Abidjan, was set up to aid development programmes in Africa and has as members almost all the independent states in the continent with the exception of South Africa and Namibia.

The 1982-86 programme represents a sizeable increase over the \$1bn total borrowed since the bank was formed in 1966. The increase is part of a plan to greatly expand lending over the same period.

AFDB aims to quadruple its lending in comparison with the 1977-81 period, to \$4.5bn. The bank's two soft loan affiliates, the African Development Fund and the Nigeria Trust Fund, plan to lend a similar amount.

This would see the group's cumulative lending total tripling by 1986 compared with 1981.

The recent opening of the bank's capital to non-regional members has enabled it to expand its borrowing activities. AFDB's capital has been more than doubled to \$60m from \$27.7m, of which one-third is being subscribed by non-regional, mainly European, countries. One quarter of the bank's capital will be paid up with the rest callable.

Last September, AFDB launched a DM 100m bond issued by DG Bank. This, according to Mr N'Diaye, was done to test the bank's credit rating before non-regional members joined. He described the terms, a 10 per cent coupon and seven-year maturity, as "relatively favourable given the difficult international context."

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.

on 10th January 1983, U.S.\$65.12

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.

VONTBEL EUROBONDINDIZES

WEIGHTED AVERAGE YIELDS

PER JANUARY 11 1983

	Today	INDEX	Yield	Yield
		Last week	High	Low
US\$ Eurobonds	11.88	12.18	12.18	11.88
DM (Foreign Bond Issues)	7.44	7.42	7.42	7.42
HYL (Borrowers)	7.46	7.44	7.44	7.44
Cm's Eurobonds	13.20	13.50	13.50	13.20

J. Vontobel & Co. Bankers, Zurich • Tel: 01-406 7711

1521-1520

Copper market volatile

THE LONDON Metal Exchange copper market had a very busy day yesterday as prices fluctuated widely in response to a series of conflicting signals.

After opening very strongly, continuing the recent trend, values came under heavy pressure prompted by sterling's recovery and rumours of an imminent price cut.

After falling a little over £20, however, prices steadied again, and the abruptness of the halt in the decline was seen by analysts as a very encouraging sign that a clear support level had been established. Prices then moved ahead again strongly and the cash high grade price moved back close to the unchanged level after closing at the afternoon ring £12.25 down at £295 a tonne.

U.S. ORANGE production is forecast at 224.5m boxes, 26 per cent more than last season's harvest, the Agriculture Department said this week. This is also 1m boxes more than the USDA indicated a month ago.

Florida's harvest was estimated at 147m boxes, unchanged from December, but 17 per cent larger than last season.

THE SAUDI fisheries company has made SR 33m (£5.99m) in net profit in its first year of operations, the Saudi Agriculture and Water Resources Minister Dr Abdul-Rahman Al-Sheikh said yesterday. The company had exported fish worth SR 13m to the U.S. and Japan last year.

SPAIN'S imports of total grains in 1982-83 (July-June) will shrink to 6.3m tonnes from 8.4m in 1982-83.

MORE than £2.5m is to be spent promoting eggs in the next few weeks in the biggest promotion mounted by producers in Britain. It will be aimed at boosting sales among young people, whose lack of interest is blamed for a 2 per cent drop in the market last year.

EEC blamed for sugar price slump

BY NANCY DUNNE IN WASHINGTON

WORLD sugar prices were nearly half what they would have been last year due to the addition of subsidised EEC sugar to the market, according to a report released here by the National Corn Development Foundation.

The study, prepared by a Washington consultants, Economic Perspectives, said that EEC white sugar exports of about 5.1m tonnes represented a \$1.9 per cent addition to the world market.

"Since the EEC has a large disadvantage in sugar production, it could not export without subsidies," the report said. "The sugar it places on the world market can then reasonably be expected to depress the world price."

Without the EEC sugar, the world price would have been more than 21 cents a pound, the report said, and the U.S. would have imposed quotas to protect its internal sugar programme.

Three basic problems result from the EEC's subsidised exports — the high and annually escalating support price for beet sugar production; the discouragement of domestic consumption because of high consumer prices; the exorbitant growth in the use of export subsidies which prevents build-up of domestic market stocks.

A total of 55,800 tonnes of EEC white sugar was authorised for export yesterday at the weekly Brussels tender, reports Reuters. A maximum export rebate of 37.47¢ Ecu per 100 kilos was set.

UK farm prices ease

By Our Commodities Staff

THE TREND in UK agricultural last prices turned downwards last November according to figures published by the Ministry of Agriculture yesterday.

They show that the average price for vacant possession farmland sales in England and Wales in the three months ended November was £4,175 a hectare compared with £4,227 in the August-October period. The weighted price, which allows for area and size-group variations in the sample, was £4,244 a hectare, down from £4,311.

The figures are based on 415 sales totalling 16,500 hectares.

Another set of figures just published by the Ministry shows that the average price for vacant possession farmland sales rose 11.5 per cent in the year to mid-October to £71.59 a hectare.

The average is based on a sample covering about 55 per cent of (reputed) agricultural land. About 36 per cent had rent changes during the period and the average increase for these was calculated at 23.7 per cent.

Drought takes its toll of farm output

BY MICHAEL THOMPSON-NOEL IN SYDNEY

THE AUSTRALIAN wheat crop for 1982-83 is likely to total 9m tonnes, a drop of 7.33m tonnes, or 45 per cent, on last year. This will be the smallest harvest since 1972.

The main factor in the fall is drought, which has ravaged farm production in the eastern and central states. The Bureau of Meteorology said this week that the drought was among the worst this century. The main areas hit are central and southern Queensland, most of New South Wales, Victoria, north and central Tasmania, and most of south Australia.

The latest crop report by the Bureau of Agricultural Economics, published in Canberra this week, puts the wheat harvest in the three southern states at 2,53m tonnes, the worst since 1957, and only a quarter of last year's yield.

The wheat received by state bulk-handling authorities is estimated at 7.8m tonnes, leaving approximately 1.2m tonnes (50 per cent more than usual) in the hands of farmers, to meet increased plantings and higher stock-feed levels.

The barley and oats harvest will also be much smaller, at an estimated 1.7m tonnes and 800,000 tonnes respectively, about half last year's output.

In its latest quarterly review, the BAE said that drought, allied to subdued export demand and rising costs, would affect Australian farm production dramatically in the current year, though export values would not be hit as hard as total production, due to wheat stocks and increased slaughtering of livestock.

It expected the gross value of farm production in 1982-83 to total A\$11.24bn (£5.74bn), compared with A\$12.45bn last year. In some export sectors, notably wool, the BAE expected a fall of 5 per cent in the volume of exports and a decline in some export prices, notably for sugar.

In real terms, this is well below the average for the past five years.

Though Australia is set to become a large world minerals

supplier, farm exports are still of crucial significance to the country's balance of trade.

Since the turn of the year, there have been promising falls of rain in eastern New South Wales and in central and eastern Queensland. But the Bureau of Meteorology says widespread follow-up rains are needed to break the drought.

An added danger for farmers is summer bush fires, which have raged freely in recent days. Last weekend four fire-fighters were killed in bushfires in NSW and Victoria, with fires destroying thousands of hectares west of Melbourne, north and south of Sydney and in Kananook Valley, NSW. In Victoria, 11,000 hectares of state forest were destroyed south of Sydney. 300 hectares were destroyed in the Royal National Park.

This week a lush fire in the Australian capital territories, south Canberra, was still out of control after five days. More than 12,000 hectares have been destroyed.

Western Europe, which uses the largest amount of animal feed, by far the largest market for Thai tapioca, but is slowly reducing the low-duty quotas.

Tapioca, which flourishes in poor soil, supports an estimated 5m people in Thailand and is the country's third largest foreign exchange earner after rice and tourism.

THE CORRECT application of water may double the yield from citrus groves, according to scientists of the Israeli Ministry of Agriculture and the Volcani Institute in Rehovot.

Experiments carried out at Moshav Nardiya in the coastal region of central Israel resulted in a boost of 45 per cent to 32 tonnes per acre as a result of monthly applications of fertiliser in place of half-yearly doses.

Correct irrigation, which will clearly vary according to weather conditions and area, are said to be another factor increasing yield.

Justifying over production

BY JOHN CHERRINGTON, AGRICULTURAL CORRESPONDENT

SUCCESSFUL British farmers believe that the best answer to the problem of excess production is to improve efficiency and produce more. By so doing their unit costs are reduced. This seemed to be the theme of the second day of the Oxford Farming Conference.

Mr Robin Mallin, chief executive of Velocut, outlined his plan for the farming of 20,000 acres by producing more and more cereals to compensate for any over-production levy or price fall.

A Scottish hill farmer, Mr J. McNaughton, underlined the improvements the sheep regime of the EEC was financing on his farm. But he wanted some control of New Zealand lamb imports — "if they would not control we should," he declared.

Mr John Taylor from Somerset, who milks 600 cows, was not satisfied with pouring all his milk into the milk market. He was looking for retail rounds, a cheese factory and real cream ice cream production. Showing equal initiative Mr Peter Smith runs a 200-acre dairy farm in different parts of the country.

But these last two are honorable exceptions. Far too many farmers believe that the fact that 20 per cent of the CAP population is going hungry is sufficient justification for pushing production to the very limit.

Even Mr David Curry MEP, while warning farmers of the budgetary costs of the CAP gave them comfort in the end by saying that the EEC could do nothing very positive to halt excess production.

Lower forecast for U.S. cotton

WASHINGTON — The U.S. Agriculture Department (USDA) has lowered its 1982 U.S. cotton production at 12.0m bales (490 lb each), 1 per cent lower than forecast in December and 23 per cent below the 1981 out-turn.

In a monthly crop report issued on conditions up to January 1, the USDA projected the average yield per acre at a record 582 bales compared with 543 in the 1981 season. Reuters.

Thai tapioca export quotas filled

BY JONATHAN SHARP IN BANGKOK

WITH THE new year less than two weeks old, the Thai Government has already issued export certificates for all the 1.6m tonnes of tapioca products that Thailand can sell to the EEC in the first quarter of 1983.

Not more certificates will be issued until April. The certificates allow tapioca to be admitted to the Community at the low duty of 6 per cent.

Two ships already loaded with tapioca are totalling more than 30,000 tonnes and are said to be stranded without certificates.

Under an agreement with the Community, Thailand limits exports of tapioca products to 5m tonnes each year for 1982 and 1983, plus a further 500,000 tonnes in 1984.

Thailand has decided to export 5.2m tonnes this year in quarterly quotas of 1.6m tonnes, 1.35m tonnes, 2m tonnes and 1.25m tonnes.

The fact that the export certificates for the first quarter have been snapped up so soon indicates that Thailand has not made much progress in persuading its farmers to switch to crops other than tapioca, which faces a declining market.

Thailand exported a record 7.55m tonnes of tapioca in 1982 compared with 6.26m tonnes in

Boost for Israeli citrus

By L. Daniel in Tel Aviv

THE CORRECT application of water may double the yield from citrus groves, according to scientists of the Israeli Ministry of Agriculture and the Volcani Institute in Rehovot.

Experiments carried out at Moshav Nardiya in the coastal region of central Israel resulted in a boost of 45 per cent to 32 tonnes per acre as a result of monthly applications of fertiliser in place of half-yearly doses.

Correct irrigation, which will clearly vary according to weather conditions and area, are said to be another factor increasing yield.

PRICE CHANGES

In tonnes unless stated otherwise	Jan. 12 '83	Jan. 13 '83	Month ago
Metals			
Aluminium	£10.615	£10.615	
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

BRITISH COMMODITY MARKETS

BASE METALS	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

BASE METALS

BASE-METAL PRICES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

NICKEL

NICKEL	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

POTATOES

POTATOES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

COTTON

COTTON	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

INDICES

FINANCIAL TIMES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

AMERICAN MARKETS

AMERICAN MARKETS	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

LONDON OIL SPOT PRICES

LONDON OIL SPOT PRICES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

GAS OIL FUTURES

GAS OIL FUTURES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

COPPER

COPPER	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

SILVER

SILVER	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

RUBBER

RUBBER	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

MEAT/FISH

MEAT/FISH	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

SOYABEAN MEAL

SOYABEAN MEAL	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

COFFEE

COFFEE	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

GOLD MARKETS

GOLD MARKETS	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

LONDON FUTURES

LONDON FUTURES	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

LEAD

LEAD	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

ZINC

ZINC	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	
Wool	£10.50	£10.50	

GRAINS

GRAINS	Jan. 12 '83	Jan. 13 '83	Month ago
Copper	£295	£295	
Gold	£381.5	£381.5	
Lead	£21.75	£21.75	
Nickel	£16.50	£16.50	
Platinum	£1,200	£1,200	
Silver	£15.50	£15.50	
Steel	£10.50	£10.50	

UK COMPANY NEWS

Financial Times Thursday January 13 1983

Magnet & Southern's shows 14% halftime rise

FOLLOWING THE chairman's report of a modest improvement in activity at the annual meeting, Magnet and Southern's, maker of prepared jellies, doors and auxiliary products, increased both sales and pre-tax profits by 14 per cent in the first six months of the current year.

With first-half turnover up from £70.66m to £80.4m, taxable profits were ahead at £12.07m, against £10.58m last time, and Mr S. Oxford, the chairman, says that second-half figures should be at least as good as those now reported. Sales for the first three months of the period show a satisfactory increase.

For the 12 months ended March 31, 1982 turnover rose slightly to £136.5m (£134.8m) but profits before tax slipped

from £22.62m to £19.11m. The chairman says that because of the substantial amounts of capital investment that the company has put into new branches, factories and machinery over the recession, it is in a good position to take advantage of an increase in demand for its products.

The company is still pursuing vigorously its programme of opening new branches and it is also increasing its production capacity for kitchen units, new windows and facilities for processing glass.

The net interim dividend is effectively being lifted from 1.33p to 1.7p per 25p share. However, the 27 per cent increase reflects the board's intention to make the interim and final dividends more equal and should not be taken as an indication that the final will exceed the previous year's payment—equivalent to 2p.

The tax charge for the first six months increased from £4.11m to £4.76m and with the preference dividend absorbing £28.09m (same), profits attributable to ordinary holders were up from £8.44m to £7.29m.

The two principal UK trading subsidiaries, Magnet Joinery and Southern's Evans both produced better results. Magnet Joinery's pre-tax profits rose from £7.35m to £8.36m on turnover of £47.24m (£38.89m), while Southern's Evans' profits reached £3.68m (£3.3m) on £43.54m (£40.86m) turnover.

Dividends shown pence per share net except where otherwise stated. † On capital increased by rights and/or acquisition issues. ‡ USM Stock. § To reduce disparity. ¶ For period from February 20 to September 30, 1981.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding for year	Total last year
Allied Colloids Int'l	0.85	March 25 4.8	0.85	2.58
Ashtedown Inv. Trst.	2.7	March 3 2.31	4.2	2.31
Emley-Tyas	1.33	March 18 1	3.3	3.3
Hales Properties	1.33	April 1	3	3
Hollas Group	12.35	March 12 1.1	21.75	21.15
M & G Dual Trust	1.7	March 31 1.33	1.75	3.3
Magnet & Southern Int'l	4.5	March 2 4.5	6.5	6.5
Moorgate Inv. Trst.	0.87	March 7 0.87	2.3	2.3
Oakwood Group	0.87	March 7 0.87	2.3	2.3
Ratners	0.87	March 7 0.87	2.3	2.3

See Lex

Sharp rise by Centrovincial in first half

An improved position in Australia and modest rental income improvements in the UK have enabled property company, Centrovincial Estates, to lift pre-tax profits to £12.1m for the six months to September 30, 1982, which was almost double last year's corresponding figure of £633,000.

Net income from properties for the period was marginally lower at £1.96m, compared with £2.01m. Pre-tax revenue was made up of £161,000 (£152,000) from the UK and £234,000 (£212,000) overseas.

The net interim dividend is being raised by 25 per cent from 2p to 2.5p per 20p share—last year's total payment was 4p on taxable revenue of £1.55m (£1.37m).

Interest payable, net of receipts, showed a reduction from £1.47m to £992,000 and costs would have been even lower but for the effect of the continued weakness of sterling.

ADVERTISEMENTS

DENISON MINES



CHARLES D. PARMELEE

Stephen B. Roman, Chairman and Chief Executive Officer of Denison Mines Limited, announces the appointment of Charles D. Parmelee to the new position of Executive Vice-President of the Company. Mr. Roman also announces the election of Mr. Parmelee as a Director of Denison and as Vice-Chairman of the Board of Directors of Lake Ontario Cement Limited. Mr. Parmelee will be based at Denison's corporate offices in Toronto.

A graduate of Royal Military College, McGill University and the University of Western Ontario, Mr. Parmelee joined Denison in 1968 and for the past year has been Executive Vice-President, Corporate Affairs. He is Chairman of the North American Petroleum Company in Greece and is a Director of Roman Corporation, Lake Ontario Cement, and several other companies. As well, he serves as a Director of the Canadian Chamber of Commerce and of the Ontario Chamber of Commerce.

Denison is a diversified Canadian company and a major energy producer, with extensive world-wide interests in uranium, oil and gas, and coal, as well as investments in other industries.

NSS £5.7m rights for further expansion

NSS Newsagents has launched a £5.7m rights issue. The company, which a month ago announced full year pre-tax profits of £3.3m, is raising approximately £5.7m net of expenses, by the issue of 6.17m new ordinary shares of 10p each at 93p per share.

The new shares are being offered to ordinary shareholders on a pro-rata basis of one new share for every five old shares. The company is a holder of convertible loan stock which would be entitled to a notional conversion (equivalent to one new ordinary share for approximately £4.07 nominal of convertible loan stock).

The company says the reasons for the issue are that worthwhile opportunities to acquire individual shops or chains of

shops continue to arise and that plans are to carry on the development by the retail division by acquisition and by enlarging its existing branches. It also pointed out that its continued growth involved increasing fixed and capital requirements. Capital expenditure last year was a record £6m, and by December 1982 NSS had outstanding borrowings totalling £3.1m.

In July last year the group paid out £2.83m for newsgroup G. Knight. Mr Alan Bowen, managing director, said yesterday that the Knight outlets "should make a substantial contribution this year."

NSS launched a rights issue as recently as May 1980, but Mr Bowen said: "Hope there will be a longer wait before the next one."

Mr Bowen added: "We aim to expand our branch network by

about 30 outlets this year. We have no current plans for diversification. In a not too easy trading environment it is a case of 'better the devil you know' than the uncertainty of unforeseen circumstances, the board expects to propose total dividends of not less than 3p net for the year to October 2, 1983.

The latest date for acceptance and payment in full in respect of the new shares will be February 7.

The issue has been underwritten by S. G. Warburg & Co. Brokers to the issue are L. Messel.

comment

NSS Newsagents is probably the purest CTN stock on the market, so it is characteristic that its main reason for the rights issue is the steady expansion of its retail chain, rather than funding

its video wholesaling business. With the inclusion of a full year's figures from the Knight acquisition, NSS should be capable of turning in about £5m pre-tax this year, although the company is more than usually apprehensive about what the Chancellor might do to "the noxious weed" in April. The cash call is not just about expansion: gearing had crept up above the 50 per cent mark, but after the proceeds of the issue have been absorbed that figure should drop to about 30 per cent. The audio and video wholesaling business was not a conspicuous success last year, but it now seems that NSS has got things under control, and a profit of about £150,000, from that source is on the cards. Yesterday's share price of 108p, indicating an ex-rights prospective yield of about 4 per cent.

Hollas dives to £412,000 at midway

A SHARP downturn in first-half profits is reported by Hollas Group and although progress in the second six months is more encouraging the directors warn that figures for the full year will be lower than those for 1981-82.

Profits at the pre-tax level for the first half, covering the period to end September 1982, tumbled by £394,000 to £412,000 when compared with the same half last year on turnover higher at £17.22m, compared with £15.53m.

Bearing in mind the longer term prospects of the group, whose activities include the importation and distribution of made-up garments and the manufacture of household textiles, the directors are effectively maintaining the net interim dividend at 19p per share, a final of 2p was paid previously.

First-half tax took £124,000 (£242,000) and extraordinary debits £292,000 (£485,000). Stated earnings per share were lower at 1.1p (2.2p).

In his last annual statement the chairman said he was confident the group would improve profitability given even moderately helpful trading conditions. He added that the order books were healthier than at the same time last year.

comment

Hollas's performance over the last year has highlighted the view that importing and distribution is the only branch of the textile sector which is profitable in the UK. The Fortwell subsidiary has started to chip in to the added value than most garment importers, from sending its designers to the Far East to financing, warehousing and steaming. Its customers include most of the larger stores and with its focus on the top end of the market the order book is up over last year. Long-term contracts and forward currency deals insulate the company from the fall in sterling until well into the next financial year. The sales of the imported garments division—nearly 60 per cent of the total—in the first half generated sufficient profit to cover up the increasing losses of household textile manufacturing, where the Threlks subsidiary, bought just before the downturn, is proving an embarrassment. The Leeds factory was closed down in the autumn and the workforce has been cut by nearly 100 since the year end. The higher interest payments reflect Fortwell's decision to pay less in cash and more with credit for its garments as interest rates have fallen. The total figure for creditors and short-term borrowings together has remained unchanged at about £9.5m. As the benefits of rationalisation and the consumer spending boom feed through, final pre-tax profits could reach £1.1m, to give a fully-taxed p/e of 16 on yesterday's share price of 33p (down 3p). The uncovered dividend on an inflation-adjusted basis gives a historic yield of 13.4 per cent.

Buoyant year for Equitable Life

A buoyant year for new life and business has been reported by the Equitable Life Assurance Society, the oldest mutual life company in the world. New annual premiums advanced from £23.2m to £45.2m, an increase of 95 per cent, while single premiums improved nearly 50 per cent from £16.6m to £24.4m.

The society continued its success in the individual pension funds, with new annual premiums for self-employed pension contracts rising 30 per cent to £24.6m. Annual premiums for executive pensions showed a similar percentage increase to £8.6m, while single premium payments to executive pensions were also strong at £8.9m.

The company experienced a good year for ordinary life business. New annual premiums jumped 20 per cent from £3.5m to £4.2m, while a total of £5m was invested in temporary annuities used to fund the successful 10-year regular savings plans.

The Society continued a leader in the growing field of Additional Voluntary Contribution pension schemes to supplement company pension schemes. This enabled it to show an increase in group pension premiums last year despite the recession.

New annual premiums jumped by a quarter from £5.9m to £7.5m, while single premium payments advanced from £1.5m to £1.8m.

National Mutual Life Assurance Society recorded a 22 per cent increase in new annual premiums last year from £5.2m to £6.3m, though single premiums were virtually unchanged at £4.85m against £4.85m in 1981.

The Society had a good year for self-employed pension contracts with new annual premiums up by nearly 80 per cent and single premiums showing a two-thirds increase.

New annual premiums for assurances were 23 per cent higher than last year, £3.9m to £4.8m. Group pensions business, however, was disappointing.

The final dividend is set at 1.7p net per 25p share making a total of 4.5p. In the previous accounting period from February 20 to September 30, 1981 a single payment of 3.31p was made. Earnings per share for the year are given as 15.1p (20.6p).

Mr A. Shuck, chairman, says the group now owns 84.35 per cent of the company and expects that it will become a wholly owned subsidiary within the next few months. The stated policy to dispose of certain assets and trading businesses is being actively pursued.

Tax took £381,000 (£203,000) and after minorities of £397,000 (£306,000) and extraordinary

Ratners plunges to £1.1m loss but sees turnaround

WITH PRESSURE on margins at Ratners (Jewellers), caused by the delayed effect of gold price fluctuations and the need to maintain competitive pricing, the group plunged from a profit of £234,000 to a loss of £1.1m in the first half to October 6, 1982. Sales excluding VAT fell ahead from £10.35m to £10.51m.

The interim dividend of this jewellery manufacturer, wholesaler and retailer, is being maintained at 0.67p net per 10p share; last year a total of 2.3p was paid.

Mr L. M. Ratner, chairman, says there was a sharp increase in turnover in the important Christmas period and this gives the directors confidence to expect the first half deficit should be substantially covered by second half profits.

A property sale produced an "extraordinary credit of £106,000 (nil). There was a tax credit of £175,000 (£122,000 charge).

Ratners' interim results must go to show that all that glitter is not profitable. In the short term, at least, the company claims that it will be able to make good its £1.1m pre-tax loss in the second half. Traditionally this is always much more profitable as it includes the Christmas period, and indeed, sales in the first three weeks of December 1982 were 12 per cent up on the corresponding period of 1981. The pre-Christmas spending spree seems to have rubbed off on jewellers as much as on department stores, and Ratners claims that the higher volume has con-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subsidiaries shown below are based mainly on last year's timetable.

TODAY

Interim—AIM: Greene King, James Stroud, London Investment Trust, Sykes, Lymington Engineering, John Widdows, Henry Wigfall.

Finals—Evoque, Hill and Smith, Robert H. Lowe, M & G General Insurance.

FUTURE DATES

Interim—Jan 20: Devy Corporation; Jan 20: De Brest (André); Jan 20: G. M. & J. L. (1); Jan 21: Gold Fields of South Africa; Jan 18: New White; Jan 18: Unilever; Jan 14: Bielefeld; Jan 14: Kellogg Trust; Jan 14: Reuben Investment Trust; Jan 19: Vogelstein & Metal.

continued in the past few weeks. The first half losses were due to a combination of factors, both from a fall in the gold price and competitive pricing from other retailers. Ratners is trying to move up-market where it feels demand is sturdier and has been particularly successful in sales of expensive diamond rings, which now account for 35 per cent of turnover. The balance sheet is healthy with very low gearing, so paying out a maintained dividend is not a problem. Assuming the same final dividend as last year, the yield is 8.6 per cent on a price of 39p, down 6p on the day.

Espley-Tyas ahead 21%

TAXABLE PROFITS of property investor, developer and construction concern Espley-Tyas Property Group advanced by 21 per cent to £2.25m in the year to September 30, 1982. This compares with a forecast of profits of not less than £2.2m made at the time of the group's offer for Howard Tenens last November. Turnover advanced from £28.65m to £30.81m.

The final dividend is set at 1.7p net per 25p share making a total of 4.5p. In the previous accounting period from February 20 to September 30, 1981 a single payment of 3.31p was made. Earnings per share for the year are given as 15.1p (20.6p).

Mr A. Shuck, chairman, says the group now owns 84.35 per cent of the company and expects that it will become a wholly owned subsidiary within the next few months. The stated policy to dispose of certain assets and trading businesses is being actively pursued.

Tax took £381,000 (£203,000) and after minorities of £397,000 (£306,000) and extraordinary

Yearlings total £14m

Yearling bonds totalling £14m at 103 per cent redeemable on August 1, 1983, have been issued this week by the following local authorities:

Basingstoke & Deane Borough Council £1.2m; Cheltenham BC £0.5m; Kings Lynn & West Norfolk (Borough Council) £1m; St. Helen's Metropolitan BC £1m; Harborough District Council £1.1m; DC 20.25m; DC 20.25m; South Bedfordshire DC £0.4m; Wellingborough DC £0.25m; West Oxfordshire DC £0.5m; Swansley (City of) £0.5m; Birmingham (City of) DC £1m; Pire Regional Council £1m; Lambeth (London Borough of) £0.5m; Matherwell DC £1m; Thamesdown (Borough of) £1.5m; Oldham Metropolitan BC £1.5m; Bedfordshire County Council £0.5m.

M. J. H. Nightingale & Co. Limited

27/28 Lovar Lane London EC3R 3EB		Telephone 01-621 1212			
1982-83		F/E			
High Low	Company	Price Change	Gross Yield div.(p.) % Actual tax	Fully Paid	
120	120	133	6.4	4.8	7.8
150	150	150	10.0	6.7	10.2
74	74	99	6.1	9.4	7.4
27	27	27	11.4	10.0	12.7
286	286	286	11.4	10.0	12.7
120	120	121	1.5	10.2	3.8
72	72	72	7.9	5.2	6.3
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
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151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
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151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	3.8
151	151	151	7.9	5.2	6.3
120	120	120	1.5	10.2	3.8
88	88	88	1.0	10.2	

Companies and Markets

WORLD STOCK MARKETS

Dow retreats from peak

THE DOW JONES Industrial Average surpassed the 1,000 mark for the first time before the market suffered a reversal that left prices mixed.

The average hit 1,000.17 at 14.31 local time, a 16.38-point gain. But selling set in immediately and the average finished the day off 0.18 at 1,000.01.

The rest of the market continued much stronger than the Dow, however. Advancing issues totaled more than 1,000, compared with declines of about 500.

AT MIDSESSION the average was up 12.05 points at 1,005.84. The New York Stock Exchange all-common index was up 1.10 at a record 888.21, while advances outpaced falls by a five-to-two ratio. Turnover totalled 75.97m shares, similar to the 75.33m recorded at 1 pm on Tuesday.

AT THE OUTSET of the day, there had been expectations that Blue Chips might stage a rebound, chiefly because of speculation that the U.S. Federal Reserve Board might cut the Official Discount Rate later this week. The yen's first retreat during the day dashed these hopes, however. Many foreigners were staying out of the market.

Video tape recorder and tape producers were sold on gloomy prospects for VTR sales here and abroad. Matsushita Electric fell ¥40 to ¥1,270 and Fuji Photo was down ¥100 at ¥1,700.

Transportation stocks showed fresh strength, boosting the Dow Jones Transportation Average by eight points to 479. Among the rail stocks, Burlington Northern rose on \$2 to \$64.1, Norfolk Southern \$2 to \$47.1 and Southern Railway \$1 to \$34.1.

THE AMERICAN SE Market Value Index improved 0.92 to 389.37. Volume 6.66m shares (19.63m).

Canada

Stocks were mixed at mid-session as Golds posted gains but other Resource issues tended easier. The Toronto Composite Index was off 5.5 at 2,082.8 at noon. Metals and Minerals lost 10.0 at 2,077.0 and Oil and Gas 23.8 at 3,062.5, but the Gold shares index rose 45.1 to 4,818.5.

Tokyo

Burdened by growing margin trading debt which has reached a record level, and a sharp decline by the yen against the U.S. dollar, Tokyo stocks generally lost ground yesterday, taking the market's retreat into a third day. Another dampening factor on sentiment was the overnight easing on Wall Street.

The Nikkei-Dow Jones Average ended 39.78 lower at 6,039.85, making a three-day setback of 170.17 since last Saturday's all-time closing peak. The Tokyo SE Index lost 4.19 more at 2,082.8, while the volume remained constant at the level of each of the prior two sessions at 430m shares.

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Germany

Steady selling pressure from foreign investors, with domestic operators joining the trend at mid-session to reduce positions, drove West German stock prices broadly lower in moderate activity. The Commerzbank Index receded 7.8 to 788.6, some 19 points below the 31-year closing high set a week ago.

France

Market participants said the favourable liquidity situation in the money market and generally declining credit costs were being offset by uncertainty over the pending March 6 General Elections in West Germany, with the dollar's stronger tone yesterday another discouraging factor.

Internationally-known Blue Chips, normally favoured by foreign investors, took on the session's sharpest declines. Deutsche Bank DM 4.50, and Engineering concern GERN DM 3.50.

Despite hints at an unchanged 1983 dividend, RWG receded DM 2.20 to DM 19.00. In bond trading, interest concentrated on short and medium-term issues.

Domestic sector, where prices rose by as much as half a point.

Paris

Prices were mixed to easier in quiet dealings, with declines ahead of rises in the French section by 94 to 70.

Investors were disappointed by the recent New York stock market's recovery, with the cut in some U.S. banks' prime rates. Concern over spreading labour unrest also contributed to the unsettled tone.

Metals declined after the Steel Producers' Association reported that French crude-steel output fell 13.4 per cent last year.

Hong Kong

An easier opening trend, which reflected the overnight setback on Wall Street, was later reversed, leaving Hong Kong markets moderately higher on the day.

Brokers said that profit-taking that began here late on Tuesday continued at the opening yesterday. Growing expectations of another local interest rate cut by the Monetary Authority led to the turnaround. However, brokers noted concern about rumours that the authorities here may cancel plans to build a new airport on Lantau Island.

Australia

Following the sharp rally spanning the past six sessions, shares turned in a narrowly mixed performance yesterday as market participants looked for new initiatives to buy.

Brokers said volume remained high, and that they were encouraged by the fact that despite some profit-taking during the day, many stocks were able to hold their ground.

Traders said the New York and London markets declined under a round of profit-taking. Australian markets were able to hold their ground, with the ASX 200 index ending at 4,818.5.

Profit-taking trimmed some Gold issues, Central Newcomer shedding 10 cents to \$1.90. Further bargain hunting was noted in the Oil and Gas group.

Woodside, in contrast, eased 3 cents to \$5 cents. Traders said this was due to a realisation in the market that Woodside's Northwest Shelf operations would be held up for some time.

Metals declined after the Steel Producers' Association reported that French crude-steel output fell 13.4 per cent last year.

CANADA

(Closing Prices)

Stock	Jan 12	Jan 13	Price	Change
Alcan	22 1/2	22 1/2	22 1/2	+ 1/2
Bank of Montreal	22 1/2	22 1/2	22 1/2	+ 1/2
Bank of Toronto	22 1/2	22 1/2	22 1/2	+ 1/2
Imperial Oil	22 1/2	22 1/2	22 1/2	+ 1/2
Inco	22 1/2	22 1/2	22 1/2	+ 1/2
Noranda	22 1/2	22 1/2	22 1/2	+ 1/2
Papier	22 1/2	22 1/2	22 1/2	+ 1/2
Pembina	22 1/2	22 1/2	22 1/2	+ 1/2
Shaw	22 1/2	22 1/2	22 1/2	+ 1/2
St. Lawrence	22 1/2	22 1/2	22 1/2	+ 1/2
Union Pacific	22 1/2	22 1/2	22 1/2	+ 1/2
Westbank	22 1/2	22 1/2	22 1/2	+ 1/2
Windsor	22 1/2	22 1/2	22 1/2	+ 1/2
Yukon	22 1/2	22 1/2	22 1/2	+ 1/2

DENMARK

(Closing Prices)

Stock	Jan 12	Jan 13	Price	Change
Carlsberg	22 1/2	22 1/2	22 1/2	+ 1/2
Danish Bank	22 1/2	22 1/2	22 1/2	+ 1/2
Imperial Oil	22 1/2	22 1/2	22 1/2	+ 1/2
Inco	22 1/2	22 1/2	22 1/2	+ 1/2
Noranda	22 1/2	22 1/2	22 1/2	+ 1/2
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Union Pacific	22 1/2	22 1/2	22 1/2	+ 1/2
Westbank	22 1/2	22 1/2	22 1/2	+ 1/2
Windsor	22 1/2	22 1/2	22 1/2	+ 1/2
Yukon	22 1/2	22 1/2	22 1/2	+ 1/2

HOLLAND (continued)

(Closing Prices)

Stock	Jan 12	Jan 13	Price	Change
Carlsberg	22 1/2	22 1/2	22 1/2	+ 1/2
Danish Bank	22 1/2	22 1/2	22 1/2	+ 1/2
Imperial Oil	22 1/2	22 1/2	22 1/2	+ 1/2
Inco	22 1/2	22 1/2	22 1/2	+ 1/2
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Windsor	22 1/2	22 1/2	22 1/2	+ 1/2
Yukon	22 1/2	22 1/2	22 1/2	+ 1/2

AUSTRALIA

(Closing Prices)

Stock	Jan 12	Jan 13	Price	Change
Carlsberg	22 1/2	22 1/2	22 1/2	+ 1/2
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Yukon	22 1/2	22 1/2	22 1/2	+ 1/2

JAPAN (Continued)

(Closing Prices)

Stock	Jan 12	Jan 13	Price	Change
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Indices

NEW YORK DOW JONES

Index	Jan 12	Jan 13	Price	Change
Industrial	1,000.17	1,000.01	1,000.01	- 0.18
Transport	479.00	479.00	479.00	0.00
Utilities	124.50	124.50	124.50	0.00
Trading vol	100.00	100.00	100.00	0.00

STANDARD AND POORS

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ACTIVE STOCKS

Above average activity was noted in the following stocks yesterday

Stock	Closing price	Day's change	Stock	Closing price	Day's change
Iied Colloids	280	-46	Harris Queensway ...	296	-20
ren Elec	145	+22	London & Liverpool...	330	-5
ent Deas	438	-28	MPI	132	-8
.....	226	+1	Madson & Southern	190	-14
armah	328	+3	Randolph	387 1/2	-3 1/2
.....	311	-12	Rushburn	450	-35

	1983-84		Since Completion			Jan. 11	Jan. 10
	High	Low	High	Low			
C. Secs.	\$6.94 (6/71)	\$1.29 (6/82)	\$37.4 (6/78)	\$9.18 (6/77)	Daily Oil-Graded Barrel Value— Equities	\$70.5	\$27.5
Int.	\$7.08 (12/71)	\$1.69 (7/82)	\$50.4 (10/77)	\$9.53 (6/77)	Bargains— Equities	\$50.4	\$16.6
Ord.	\$57.4 (11/71)	\$18.1 (11/71)	\$57.4 (12/78)	\$5.4 (2/84/85)	4-day Average Oil-Graded Barrel Value— Equities	\$18.9	\$9.1
Mines	\$64.0 (11/78)	\$21.3 (2/81)	\$64.0 (11/78)	\$3.5 (2/77/77)	Bargains— Value— Equities	\$44.0	\$10.6

Dixons, down to 218p earlier partially rallied to finish a net 13 off at 223p. Harris Queens way, 206p, and MFI, 132p

Clydesdale Bank

BASE RATE

Clydesdale Bank PLC announces that with effect from 13th January 1983 its Base Rate for lending is being increased from 10% to 11% per annum

International Capital Markets

Every Monday the Financial Times publishes a review of the previous week's activity in the international bond markets.

This synopsis of the Euromarkets together with a comprehensive tabular list of current international bond issues offers the reader a thorough weekly study of one of the most important financial mechanisms in the world today.

In addition the Financial Times publishes a monthly summary of Quotations and Yields from the Association of International Bond Dealers.

Midland Bank Interest Rates

Effective from 12th January 1983.

Base Rate

Increases by ¾% to 11% per annum.

Deposit Accounts

Interest paid on 7 day deposit accounts increases by 1% to 8½p.a.

Abatement Allowance

On ledger credit balances of current accounts which are subject to the standard personal current account tariff and do not qualify for free terms increases by 1% to 4½p.a.

Monthly Income Deposit Account Service (MIDAS)

Interest paid will be increased by 1% to 10½p.a. with effect from 10th February 1983.



International Property and Building Review

Every Friday, the Financial Times publishes a detailed review of the activities in the UK and international property markets.

Similarly every Monday Financial Times journalists turn their attention to the building and civil engineering fields with particular focus on recently awarded British and international contracts, general industry news and feature articles on major developments in these important economic sectors.

BUSINESS LAW

Let the drinks flow freely

BY A. H. HERMANN, Legal Correspondent

FAR BE IT from me to stir up national rivalries by saying that, as far as drink is concerned, some member nations are more broadminded than others. However, one cannot close one's eyes to the considerable difference in this respect between the inhabitants of the countries separated by the English Channel.

While an Englishman will think nothing of starting with a Scotch, continuing with a Pils or even foreign wine with his meal, finishing off with a French brandy, no such broad view of the possibilities of alcoholic poisons offered by this world will be taken by the archetypal Frenchman. A French aperitif, followed by French wine with the meal, and a post-prandial French brandy to aid digestion, is the rule.

One suspects that this French self-denial is unnatural and, indeed, a little research reveals that the French are protected from temptation by ingenious legislation, known as the Code on the Sale of Beverages and Measures against Alcoholism. The Code prohibits the advertising of spirits distilled from grain, such as whisky and gin, but allows the promotion of wine and brandies distilled from wine and fruit which, according to the French authorities, are better for your health. Furthermore, natural, sweet wines of French origin may be freely publicised while the same type of imported wines are subject to restrictions.

The European Court held on July 10 1980 that the discrimination in advertising between domestic and foreign wines and spirits was an indirect restriction of imports from other member states, and, as such, prohibited by Article 30 of the EEC Treaty.

Following this judgment, France was expected to amend its legislation. It did not. On the contrary, prosecutions of importers, journalists and publishers for engaging in prohibited publicity of foreign drinks continued. No fewer

than four separate criminal prosecutions in which 30 persons are accused are at present pending before the Tribunal de Grande Instance of Paris.

The accused submitted in their defence that the promotion of whisky, aperitif and a particular French spirit should not be regarded as an offence because the European Court had ruled that the relevant provisions of the Code were incompatible with the EEC Treaty. Moreover, they argued that the

French Code in its entirety, upon to arbitrate in cases of disagreement.

These provisions had a curious effect on transport between Belgium and France. The two countries fixed the limits in 1971. Subsequent devaluation of the French franc meant that the lower limit for French transport companies involving in French francs was well below the lower limit for Belgian companies involving in Belgian francs. The regulation led to unfair competition since the French could undercut the Belgians.

The Belgian companies could, of course, have cut their price to the level of the French, but they were not allowed to. To remain in the market, several Belgian companies introduced transport below the lower limit in Belgian francs. They were brought before a police tribunal, fined and told that they must observe the lower limit of tariffs as expressed in Belgian francs.

When this case reached the European Court, it held that member states had an inherent obligation to adjust the tariff bands to fluctuations in the rate of exchange, though they had a certain discretion in deciding when an adjustment was necessary. By introducing a margin of discretion the court has, for all practical purposes, killed the obligation to adjust the tariff bands. It left it to the judges to stop criminal prosecutions in similar cases.

The court said nothing about the preposterous drafting of the regulation, it is anyone's guess whether the EEC institutions are unable to foresee the practical results of their legislation or whether they are determined to eliminate competition against the French.

June 27 1987, regulations no. 28-107, January 7 1979, no. 60-1253, November 28 1960.
Case 152/78, judgment July 10 1980.
Cases 314/61, 83/82, December 14 1960.
Public Prosecutor v. Pécus Surs, November 30 82, unreported.

tions on trade and of all equivalent measures contained in Article 30 of the EEC Treaty had such a direct effect.

The court was also careful to emphasise that its judgment protected only the freedom of trade guaranteed in the EEC Treaty and no more. It benefited only products imported from other member states and applied neither to Portuguese products nor to French domestic products. It did not abolish the French Code in its entirety.

but only those effects which discriminated against products of other member states.

This has not been the only occasion recently for the court to tell a national judge to verify whether his country has satisfied its EEC obligations and, if not, to draw suitable consequences in respect of criminal proceedings before him.

This was the case in a ruling made on November 30, 1982, concerning the EEC regulation of tariffs for road transport between member states. Regulation 1174/68 institutes a system of tariff bands providing that member states should agree bilaterally upper and lower limits of freight rates, keeping the lower limit 25 per cent below the upper limit.

The manifest aim of the system was to avoid, by means of the upper limit, an abusive exploitation of any dominant position and, by the lower limit, ruinous competition. Member states might unilaterally increase the price limits as expressed in their currency to compensate for fluctuations of the rate of exchange but any lowering of these limits had to be agreed between them, and the EEC Commission might be called

upon to arbitrate in cases of disagreement.

These provisions had a curious effect on transport between Belgium and France. The two countries fixed the limits in 1971. Subsequent devaluation of the French franc meant that the lower limit for French transport companies involving in French francs was well below the lower limit for Belgian companies involving in Belgian francs. The regulation led to unfair competition since the French could undercut the Belgians.

The Belgian companies could, of course, have cut their price to the level of the French, but they were not allowed to. To remain in the market, several Belgian companies introduced transport below the lower limit in Belgian francs. They were brought before a police tribunal, fined and told that they must observe the lower limit of tariffs as expressed in Belgian francs.

When this case reached the European Court, it held that member states had an inherent obligation to adjust the tariff bands to fluctuations in the rate of exchange, though they had a certain discretion in deciding when an adjustment was necessary. By introducing a margin of discretion the court has, for all practical purposes, killed the obligation to adjust the tariff bands. It left it to the judges to stop criminal prosecutions in similar cases.

The court said nothing about the preposterous drafting of the regulation, it is anyone's guess whether the EEC institutions are unable to foresee the practical results of their legislation or whether they are determined to eliminate competition against the French.

June 27 1987, regulations no. 28-107, January 7 1979, no. 60-1253, November 28 1960.
Case 152/78, judgment July 10 1980.
Cases 314/61, 83/82, December 14 1960.
Public Prosecutor v. Pécus Surs, November 30 82, unreported.

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FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Abbey Unit Tr. Mngs. (a)									
119 P. Dr. Chesham St. Exeter EX1 1AA									
UK Specialised Funds									
High Income	119.0	115.0	1.0	0.71					
UK Growth	101.7	97.0	4.7	0.71					
UK Income	104.4	97.0	7.4	1.67					
UK Property	104.4	97.0	7.4	1.67					
UK Dividend	104.4	97.0	7.4	1.67					
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021-454 9881

BRITISH FUNDS

1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	9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FOREIGN EXCHANGES

Sterling and dollar improve

Sterling was firmer against major currencies in general following the rise in clearing bank base rates but weakened against a strong dollar. Trading was fairly active, with the pound touching an early peak on an incorrect rumour that Midland Bank was about to increase its base lending rate to 12 per cent, which would have been 1 per cent higher than the other clearing banks.

The dollar maintained its overnight strength in New York, although there were no new factors influencing trading.

STERLING—Trading range against the dollar in 1982-83 is 1.5265 to 1.5337. December average 1.5176. Trade-weighted index 81.4, against 81.5 at noon. 81.4 at the opening, 80.6 at the previous close, and 91.2 six months ago. Sterling continues to weaken against Continental currencies and the yen on fears of a worsening balance of payments and lower world oil prices.

The pound opened at \$1.5745, 1.5758 and touched an early peak of \$1.5870-1.5880 at the Midland Bank rumour, but soon declined to \$1.5800-1.5810. It fell to a low

of \$1.5745-1.5758 in the afternoon, and closed at \$1.5730-1.5740, a 1/2 of 65 points on the day. Sterling rose to DM3.7225 from DM 3.7125 against D-mark; to FF 10.5450 from FF 10.51 against the French franc; to Sfr 3.0675 from Sfr 3.0525 in terms of the Swiss franc; and to Y363.0 from Y362 against the yen.

DOLLAR—Trade-weighted index (Bank of England) 117.2 against 120.2 six months ago. A change of emphasis towards fundamentals such as rising trade and budget deficits has pushed the dollar down recently.

The dollar rose to DM 3.2615 from DM 3.2455; to FF 8.6975 from FF 8.6475; to Sfr 1.9400 from Sfr 1.9290; and Y230.40 from Y229.75.

D-MARK—Trading range against the dollar in 1982-83 is 2.5940 to 2.6410. December average 2.6225. Trade-weighted index 123.5 against 124.7 six months ago. The D-mark is strong, helped by an improving balance of payments position. It has benefited recently from the weakness of the dollar and sterling.

The D-mark was a little weaker overall at yesterday's fixing in Frankfurt. The dollar rose to DM 2.3490 from DM 2.3366 and sterling was higher at DM 3.0780. Within the EMS the Belgian franc was stronger at DM 5.0640 and the French franc improved to DM 35.285 from DM 35.325 per FF 100. Elsewhere the Swiss franc eased to DM 1.2165 from DM 1.2180.

BELGIAN FRANC—Trading range against the dollar in 1982-83 is 59.21 to 59.12. December average 47.54. Trade-weighted index 94.4 against 95.2 six months ago.

The Belgian National Bank spent the equivalent of Bfr 10bn last week in support of the Belgian franc in currency markets, almost double the previous week's total, as the franc remained very weak within the EMS. At yesterday's fixing the dollar rose to Bfr 46.2775 from Bfr 45.9575 and sterling was higher at Bfr 72.850 from Bfr 72.22. The D-mark eased a little to Bfr 19.6567 from Bfr 19.6550 while the Dutch guilder rose to Bfr 17.8270 from Bfr 17.8150.

EMS EUROPEAN CURRENCY UNIT RATES

Country	Unit	Jan 12	% change from 12/12	% change from 12/12	% change from 12/12
Belgium	Franc	45.0304	+0.13	+1.57	+1.5001
France	Franc	4.2590	-0.08	-1.41	-1.4633
Germany	Mark	2.3379	-1.78	-0.34	-1.0888
Italy	Lira	2.3379	-1.77	-0.33	-1.0888
Netherlands	Guilder	2.3379	-1.77	-0.33	-1.0888
Spain	Peseta	166.6391	-0.01	-1.42	-1.0888
Switzerland	Franc	1.2165	-0.01	-1.42	-1.0888
United Kingdom	Pound	1.5730	-0.01	-1.42	-1.0888
Denmark	Krone	8.46	-0.01	-1.42	-1.0888
Sweden	Krona	4.66	-0.01	-1.42	-1.0888
Yugoslavia	Dinar	133.151	-0.01	-1.42	-1.0888

Changes for 12/12, therefore positive change denotes a weaker currency. Adjustment calculated by Financial Times.

OTHER CURRENCIES

Jan. 12	£	\$	Yen	Other
Argentina Peso	79.455	50.340	50.390	25.90 26.80
Australia Dollar	1.5975	1.0115	1.0120	77.0 78.0
Brazil Cruzeiro	1.0275	1.0115	1.0120	10.47 10.57
Canada Dollar	1.5975	1.0115	1.0120	10.47 10.57
Denmark Krone	8.46	5.46	5.46	10.47 10.57
France Franc	4.2590	2.730	2.730	10.47 10.57
Germany Mark	2.3379	1.93	1.93	10.47 10.57
Greece Drachma	166.6391	83.30	83.30	10.47 10.57
India Rupee	13.25	13.25	13.25	10.47 10.57
Indonesia Rupiah	1.5975	1.0115	1.0120	10.47 10.57
Japan Yen	133.151	133.151	133.151	10.47 10.57
Korea Won	100.00	100.00	100.00	10.47 10.57
Malaysia Ringgit	2.3379	1.93	1.93	10.47 10.57
New Zealand Dollar	1.5975	1.0115	1.0120	10.47 10.57
Philippines Peso	1.5975	1.0115	1.0120	10.47 10.57
Saudi Arabia Riyal	1.5975	1.0115	1.0120	10.47 10.57
Singapore Dollar	1.5975	1.0115	1.0120	10.47 10.57
South Africa Rand	1.5975	1.0115	1.0120	10.47 10.57
U.A.E. Dirham	1.5975	1.0115	1.0120	10.47 10.57

* Selling rates.

THE POUND SPOT AND FORWARD

Jan 12	Day's spread	Close	One month	% Three months	% p.a.
U.S.	1.5745-1.5758	1.5750	0.40-0.35c	2.88	1.05-1.00 pm
Canada	1.5975-1.5980	1.5975	0.30-0.25c	1.51	0.78-0.68 pm
Norfolk	4.2590-4.2600	4.2590	0.25-0.20c	0.84	0.64-0.54 pm
Denmark	8.46-8.47	8.46	0.25-0.20c	0.84	0.64-0.54 pm
France	4.2590-4.2600	4.2590	0.25-0.20c	0.84	0.64-0.54 pm
Germany	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Italy	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Netherlands	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Spain	166.6391-166.6400	166.6391	0.25-0.20c	0.84	0.64-0.54 pm
Sweden	4.66-4.67	4.66	0.25-0.20c	0.84	0.64-0.54 pm
Switzerland	1.2165-1.2166	1.2165	0.25-0.20c	0.84	0.64-0.54 pm
Yugoslavia	133.151-133.152	133.151	0.25-0.20c	0.84	0.64-0.54 pm

Belgian rate for 12/12, therefore positive change denotes a weaker currency. Financial Times 77.57-78.58.

Six-month forward dollar 1.90-1.90c, 12-month 3.00-2.85c p.m.

CURRENCY MOVEMENTS

Jan. 12	Bank of England	Morgan Stanley	Index	Change
Sterling	81.4	-39.0		
U.S. Dollar	117.2	+6.6		
Canadian Dollar	122.8	+1.5		
Australian Dollar	122.8	+1.5		
Belgian Franc	94.4	-1.9		
French Franc	94.4	-1.9		
German Mark	123.5	+0.9		
Dutch Guilder	123.5	+0.9		
Italian Lira	123.5	+0.9		
Japanese Yen	133.151	+0.5		

Based on trade-weighted changes from Washington agreement December 1971.

Bank of England index (base average 1975=100).

THE DOLLAR SPOT AND FORWARD

Jan 12	Day's spread	Close	One month	% Three months	% p.a.
U.K.	1.5745-1.5758	1.5750	0.40-0.35c	2.88	1.05-1.00 pm
Canada	1.5975-1.5980	1.5975	0.30-0.25c	1.51	0.78-0.68 pm
Norfolk	4.2590-4.2600	4.2590	0.25-0.20c	0.84	0.64-0.54 pm
Denmark	8.46-8.47	8.46	0.25-0.20c	0.84	0.64-0.54 pm
France	4.2590-4.2600	4.2590	0.25-0.20c	0.84	0.64-0.54 pm
Germany	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Italy	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Netherlands	2.3379-2.3380	2.3379	0.25-0.20c	0.84	0.64-0.54 pm
Spain	166.6391-166.6400	166.6391	0.25-0.20c	0.84	0.64-0.54 pm
Sweden	4.66-4.67	4.66	0.25-0.20c	0.84	0.64-0.54 pm
Switzerland	1.2165-1.2166	1.2165	0.25-0.20c	0.84	0.64-0.54 pm
Yugoslavia	133.151-133.152	133.151	0.25-0.20c	0.84	0.64-0.54 pm

Belgian rate for 12/12, therefore positive change denotes a weaker currency. Financial Times 77.57-78.58.

Six-month forward dollar 1.90-1.90c, 12-month 3.00-2.85c p.m.

Short £ weak

Attention remained focused on sterling in the London International Financial Futures Exchange yesterday. On a busy day which saw a total of 2,533 lots traded in the short sterling contract, the March price opened a full 60 points lower than Tuesday's close as interest rates rose in the cash market following Tuesday's one point rise in base rates. The trend continued as the market reacted to rumours that Midland Bank the only major clearer not to announce a base rate rise on Tuesday, was about to leapfrog with a jump to 12 per cent. This pushed the March price to a low of 88.53 but after Midland Bank fell in line with the other clearing banks in raising its base rate only one point, the March price shot up to 88.55 in a very short space. A best level of 88.10 was reached but by this time trading

had started to thin out and interest in the June contract together with a little short covering probably accounted for the rise. The March contract finished at 89.06 compared with 88.30 on Tuesday.

Gilt prices opened higher on early hopes that the rise in interest rates would keep sterling steady. Sterling did in fact finish little changed, from opening levels on a trade weighted basis but a fall below \$1.58 during the morning prompted heavy selling and the March contract touched a low of 98.07 having opened at 99.25 compared with Tuesday's close of 99.14. Prices rallied in the afternoon with March finishing at 98.21. The market had little time to digest the latest CGBR figures although on an annual basis these looked mildly encouraging.

LONDON

Three-month EURO DOLLAR \$1m points of 100%	Close	High	Low	Prev
March	91.77	91.75	91.77	91.77
June	90.50	90.50	90.50	90.50
Sept	90.50	90.50	90.50	90.50
Dec	90.50	90.50	90.50	90.50
Previous day's open int.	3.012 (2.999)			

CHICAGO

U.S. Treasury Bonds (CBT) \$5 STOCKS 2500s of 100%	Close	High	Low	Prev
March	78.28	78.31	78.16	78.24
June	78.06	78.08	77.97	78.03
Sept	78.06	78.08	77.97	78.03
Dec	78.06	78.08	77.97	78.03
Previous day's open int.	3.117 (2.919)			

STERLING 225,000 \$ per £

Close	High	Low	Prev
March	1.5750	1.5800	1.5750
June	1.5650	1.5650	1.5650
Sept	1.5650	1.5650	1.5650
Dec	1.5650	1.5650	1.5650
Previous day's open int.	709 (715)		

DEUTSCHE MARKS DM 125,000

Close	High	Low	Prev
March	0.4238	0.4238	0.4238
June	0.4238	0.4238	0.4238
Sept	0.4238	0.4238	0.4238
Dec	0.4238	0.4238	0.4238
Previous day's open int.	382 (412)		

JAPANESE YEN ¥ 12.5m

Close	High	Low	Prev
March	0.0258	0.0258	0.0258
June	0.0258	0.0258	0.0258
Sept	0.0258	0.0258	0.0258
Dec	0.0258	0.0258	0.0258
Previous day's open int.	125 (143)		

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Mercantile Bank Limited

Antony Gibbs & Sons, Ltd.

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EXCHANGE CROSS RATES

Jan. 12	Pound Sterling	U.S. Dollar
Pound Sterling	1	
U.S. Dollar	0.636	
Deutsche Mark	0.269	
Japanese Yen 1,000	2.751	
French Franc 10	0.948	
Swiss Franc	0.326	
Dutch Guilder	0.244	
Italian Lira 1,000	0.470	
Canadian Dollar	0.519	
Belgian Franc 100	1.389	

FINANCIAL TIMES SURVEY

Oman

In the past 12 years Oman has at last started to emerge as a modern state. The ease with which changes have been made says much for the Omani people but the single most important factor has been oil revenue. During the coming year oil will again dominate events

Adapting to a new way of life

BY ROGER MATTHEWS

OMAN is not a member of the Organisation of Petroleum Exporting Countries but it was watching the Vienna meeting of the oil producers last month with acute interest. Since the rebellion in its southern province of Dhofar was officially declared over in December 1975 the country has been basking in a glow of comparisons. Every year since 1970 when Sultan Qaboos bin Said al-Said ousted his father the quality of life has slowly and then rapidly improved. Any conversation in Muscat about almost any topic inevitably draws out comparisons with pre-1970. Roads, housing, health care, education, food—all have improved out of recognition.

Oman has been transformed from among the most backward countries of the world to one which can boast many of the trappings of Western affluence. It now even pledges to help the Western world by keeping open to navigation the Strait of Hormuz.

The pace and apparent ease of the transformation says much for the character of the estimated 850,000 Omani people, but no single factor can be more important than that of oil revenue. They have both underpinned economic development and allowed Sultan Qaboos the relative luxury, for a developing country, of building up his armed forces to the point where Oman can be confident of

detering any threat emanating from neighbours in the Gulf area.

Oman's new-found self-confidence rests on much more than the efficiency of its small but well-equipped armed forces. Unlike many other oil-rich Arab countries Oman has few problems of national identity. Although still in part tribal, most Omanis seem to accept the structure of the state and have not suffered the arbitrary and damaging drawing of borders which characterised the colonial presence in other parts of the Middle East.

The hearts and minds campaign waged in Dhofar to bring the guerrilla war to an end was successful largely because it was so readily received. The rebellion was against the refusal of the previous Sultan to admit the modern world rather than a

wish for ideological revolution. Oman was additionally blessed by only modest oil reserves. Even if it had not wished to learn from the development excesses of its neighbours, its income would have limited its aspirations. Omanis have not yet been deserted by the work ethic and neither have they required the weight of expatriate labour which has threateningly distorted society elsewhere in the Gulf.

One of the justified reasons why most Gulf rulers are so sensitive about permitting the U.S. Rapid Deployment Force onto their territory is for fear of the adverse reaction this may provoke among the local populace. Sultan Qaboos equally demands a very low American profile but appears unworried by any repercussions, domestic or international, that granting the U.S. facilities may have. Twice since its formation elements of the RDF have staged exercises in Oman.

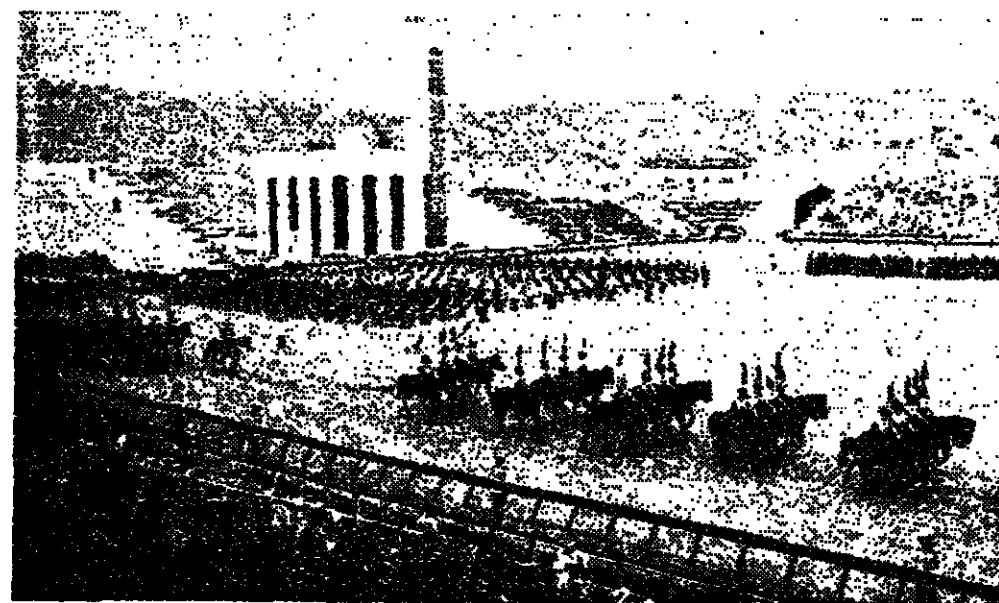
This same willingness to swim against the Arab tide, or at least to reject diplomatic sailing, was demonstrated in its refusal to desert President Sadat when he made his unilateral peace offer to Israel. Perhaps its task is made easier by the attitude of many Arab states which regard Oman with curiosity rather than kinship. They believe with some reason that Oman looks as easily to the sub-continent and to Africa as it does to the Arab world. There is scarcely a single Palestinian in Oman but there are well over 100,000 Indians and Pakistanis. Arab nationalism also sits uncomfortably alongside the strong British presence which remains in Oman and nowhere more sensitively for other countries than in the armed forces.

Co-operation

Much though the Gulf war between Iraq and Iran may be regretted officially in Muscat, too, is not without its compensatory aspects for Oman. The self-inflicted wounds of both would-be policemen of the Gulf prompted the creation of the Gulf Co-operation Council formed by Saudi Arabia, Kuwait, United Arab Emirates, Bahrain, Qatar and Oman. The creation of a development fund will be to Oman's long-term economic benefit while Sultan Qaboos, after initial difficulties, has persuaded his fellow heads of state towards greater defence expenditure and co-operation.

Instead of Oman appearing, as it did three years ago, as a stalking horse for U.S. and European interests in the Gulf, it can now be presented as one of the strongest links in an admittedly fragile defensive chain. The tentative rapprochement with Soviet-sponsored South Yemen has further fostered the image of a secure and increasingly self-confident Oman. Sultan Qaboos has welcomed South Yemen's apparent shift of attitude but it will not make him any more susceptible to Kuwait's suggestion that other members of the GCC should now consider establish-

ing diplomatic links with Moscow. Oman remains the most adamantly anti-Soviet government in the Middle East.



National Day in Oman—where tradition, army and royalty are paraded with more than a hint of British influence

tion between people and government. At this stage of Oman's development it is all the more important because Sultan Qaboos also retains the portfolios of Prime Minister, and Ministers of Defence, Foreign Affairs and Finance. Such immense concentration of power places a heavy demand on the quality of advice that the ruler is given and on those who organise his schedule of meetings.

This has to an extent already been demonstrated with the decision by Sultan Qaboos to issue a decree which aims to define conflict of interest and the payment of commissions. Many Omanis who are prominent in public life also have extensive commercial interests, a trade which is widespread in the Middle East. But, as an adviser to Sultan Qaboos put it: "The Omani national cake is not so large that a slice can disappear without a lot of people noticing." Just how sensitive an issue this has become in Muscat was emphasised when the initial legislation had to be withdrawn and the government lawyers told to redraft it with greater precision.

The creation of a modern state, which is what the Omanis are attempting, also demands authentic lines of communica-

tion between people and government. At this stage of Oman's development it is all the more important because Sultan Qaboos also retains the portfolios of Prime Minister, and Ministers of Defence, Foreign Affairs and Finance. Such immense concentration of power places a heavy demand on the quality of advice that the ruler is given and on those who organise his schedule of meetings.

Participation

A modest start has been made to broaden the base of communication with the formation of a 45-member State Consultative Council. Its initial aims are no more adventurous than similar experiments in other parts of the Arab world but both the participants and Sultan Qaboos believe it is helping the process of decision making. The lack of education and of experienced administrators in Oman will however continue to impose a practical brake on the pace of popular participation in government.

By far the most delicate issue to discuss in Muscat and one which does cause some concern among Oman's neighbours is the question of a successor to Sultan Qaboos. Although still only 42 and apparently in excellent health, the Sultan is childless.

He probably has no need as yet to consider naming a Crown Prince, especially if he is considering remarriage, but the lack of provision for a clearly defined transfer of power must inevitably have some bearing on assessments of the country's long-term stability.

Sayyid Fahad bin-Mahmoud al-Said, the deputy Prime Minister for Legal Affairs, is widely thought in Muscat to be the man best suited for higher office and there is some evidence to suggest that Sultan Qaboos may agree with that assessment.

But during 1983 it is going to be the price of oil rather than any other issue which affects political developments in Oman. It had already been decided to raise the production ceiling to 360,000 barrels a day to help offset softening prices but with the \$34 reference price under growing pressure Oman has found difficulty in renegotiating its longer-term contracts.

At the turn of the year there were suggestions that Oman had offered, and then withdrawn, discounts to its leading customers. Certainly the temptation for Oman to break ranks with its Gulf Co-operation Council colleagues will intensify unless there is agreement to lower the price of crude or demand suddenly picks up.

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Photographs for this survey were taken by Tor Eigeland
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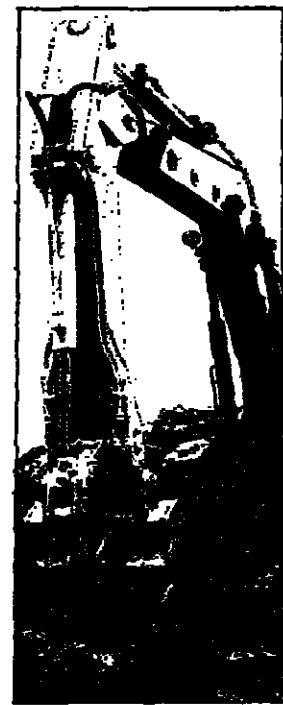
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OMAN II

How the Sultan sees the tasks ahead

On relations with South Yemen: I have always hoped that peace would prevail between our two countries. Good neighbourly relations will be of benefit to both peoples. Oman likes to have good relations with everyone and it has always been our policy not to interfere in other country's internal affairs. They should not interfere in our internal affairs. Once such problems have been overcome, then we can accept friendship.

On establishing diplomatic relations with South Yemen: This matter has been raised by them from the start. We like to take things step by step. It is encouraging that the radio (propaganda) has been stopped. It is not a good thing to be at each others' throats, especially as we have the same language and the same religion.

On Soviet expansionism: Really nothing new has happened since the invasion of Afghanistan. This might make one believe that less attention is being given to the problem and that there is less tension. But the Americans and others who are interested in the problem know exactly what the situation is and they have made adjustments.

On the Palestinians and the Lebanon crisis: It is a living problem, people are discussing it and together with the situation in Lebanon it urgently needs a solution. It will be even more difficult to solve if a solution is not found quickly.

Oman's view on Gulf defence and security: I am very glad you asked me about that. You are quite right that at the time of the first summit meeting of the Gulf Co-operation Council in Abu Dhabi they were not quite ready to talk about such things. They are now swinging round to Oman's point of view, more or less.

They had not had our experience in military matters and could not quite appreciate what we meant when we explained about security. But our opinions have drawn more and more sympathy. Now in the last meeting we have really done something. We are beginning real planning.

The ministers of defence recently had a good meeting. The question now is how best to organise defence. There has been an agreement by which the Gulf Co-operation Council will assist us with a sum of money over a period of years.

The four members of the GCC socially. The council's members who can afford it will help the capability of Oman and of Bahrain. The budget is being drawn up and there are other details left to be discussed.

On Gulf Economic Development: No, it would be wrong to say that the defence agreement is the single most important achievement of the GCC. The establishment of the Gulf Investment Fund is equally important. I would like to see it even bigger. But it is a start from which all the people will benefit.

Sultan Qaboos bin Said al-Said tells Roger Matthews how the most important issues have been and should be tackled.

The other important point is the agreement on planning and the location of factories and so on. There has been too much duplication with so many airports and ports in the Gulf. This is something we have been talking about for some time. It is interesting for us because we are only starting with our own small industries.

Once the economic agreement between us is in full swing I think it will make a big impact, although we shall still need to protect ourselves for a while. You cannot expect us all to agree on everything at once. The military thing has been agreed but it is not the single factor of the GCC. I hope more money will be put into the investment fund.

On Oman's new State Consultative Council: I am very pleased with it. The committees are operating very well, travelling all over the country, studying things and putting forward ideas. Considering they have only been in operation for a year they are doing an excellent job.

The first recommendations they put forward have been agreed upon. Certainly the council has helped me personally to form a better judgement of what is going on in the country, economically and

socially. The council's members have been good ambassadors to the people and from the people to us. They have helped the Government and ministries to see things more clearly and to see priorities overall instead of each minister having his own individual priorities. On further political development in Oman: There are no limits to what development may mean, whether it refers to people or the economy. But it must take its place in the proper time. Why otherwise do we wish to educate people and why do we encourage them to take responsibility?

It will be a very happy day for me when more people will take responsibilities from my shoulders. But we have had to take into consideration the situation of our culture, our religious heritage and guidance, traditions, and not to import a system that is already made and put in a package. This all must grow out of religious traditions. I hope very much it will not be long before I see more educated and responsible people helping me and my ministries doing more for the welfare of our country. On the law regulating the payment of commissions: It is a law, but there were some parts of it which were misinterpreted, one way or another. The legal people are looking into this so that everything becomes absolutely clear and there is no room for any conflicting interpretations. Our laws must be absolutely crystal clear.

I think this law is a very good thing to have because I believe in prevention rather than cure. When you see a small light it is best to act immediately because there is always room for things to get out of hand, which they have not done in this case. "ways like to be one step ahead."

On what Oman has learned from other developing countries: We are very fortunate that our development has taken place later rather than earlier. We have learned from other people's experiences and mistakes.

We have also made mistakes. In the first five years we had to move really fast and therefore we made mistakes, especially in planning. In some cases we had to go back and plan again. Everyone wanted a piece of land, so we rushed things. Fortunately most of the land



Sultan Qaboos: he does not on first meeting exude the sense of power found in other Arab leaders who are absolute monarchs but few important decisions are made in Oman without his consent

in Oman is owned by the Government, so the cost was not so high.

On Egypt's relations with Arab countries: I tend to think that Egypt is already back in the Arab fold and it is now just a matter of formalities. It was the other Arabs who in the first place pulled themselves away from Egypt. People to my surprise take a decision in such a rush, as at the Baghdad meeting, and then perhaps they regret it later. They wish they had not taken that decision at that time, but I think it may be impossible to get everyone to admit that they were wrong. On relations with the United States: They are very old and well established since independence. We are very happy with them. There is an agreement for both our armed forces to come together from time to

time or to help if there is an emergency. I leave that to the military people.

On his achievements and ambitions: The thing that most occupies my mind is the development of the people. To educate, to train them, to see they are serving the country with the proper education and with the skills they need in every field. To see that the poor people are looked after and that the welfare of the country reaches a standard that looks after everyone in need. I am particularly interested in the development of the young people. We have come a long way in developing this country over the past 12 years. When I reflect how I felt then, at the beginning, and I look back then I feel quite happy. My challenge for the future is to do more and to be able to do more.

Roger Matthews profiles Sultan Qaboos

Absolute monarch who rules by consensus

SULTAN Qaboos bin Said al-Said, eighth in direct line of the Al-Busaidi dynasty founded in 1741 by Sultan Ahmad bin Said, took absolute power in Oman on July 23, 1970, four months before his 36th birthday. With direct British assistance, he overthrew his father, Sultan Said bin Taimur, whose refusal to permit any development, social or economic, was pushing the rebellion in the southern province of Dhofar ever closer to success. The old man shot himself in the foot attempting to lead a German machine pistol as the British-officered military detachment entered the royal palace in Salalah and was later taken to Britain where he died in 1972.

The young Sultan is said to have been distressed by the incident and continued to correspond with his father until his death. The caution which today characterises his actions was already well in evidence during the run-up to the palace coup. From 1964 to 1970 Sultan Qaboos had been a virtual prisoner in Salalah, only seeing those people permitted by his father. Faintly among them was a British intelligence officer who had trained with Qaboos at Sandhurst.

Only when the rebels were almost at the gates of Salalah is Qaboos said to have given his final approval for the coup which had been in the planning stage for months before.

Compromise

Sultan Qaboos's strong attachment to Britain derived partly from his father, but perhaps more from the period from 1953 onwards which he spent at school in Suffolk, at the Royal Military Academy, Sandhurst, with the 1st Battalion The Cameronians, and then finally for two years studying local government in the organisation of the machinery of state, in the structure and equipment of the armed forces, in commercial links and in the royal accoutrements, both material

and personal. A softly-spoken, gentle man he does not on first meeting exude the sense of power found in other Arab leaders who are in the last analysis absolute rulers. Perhaps that in part is due to his inheritance and the relative absence of political struggle either to take power or to maintain his grip on it. Although Sultan Qaboos holds all the major offices of state, he still appears to rule largely through national consent. He is reputed always to search for consensus and in general prefers in domestic affairs to promote compromise rather than confrontation.

Meetings

There are few decisions of importance taken in Oman that have not first been vetted by Sultan Qaboos. His long working day, often without a break for lunch, is invariably punctuated by a series of ministerial visits. The demeanour of ministers waiting for or having just completed an audience indicates their awareness of where power resides in Oman. There are regular cabinet meetings in Muscat but the impression given is that a great deal of official business is completed in bilateral meetings with the ruler.

Contact with rural Omanis is maintained once or twice a year through royal peregrinations which take Sultan Qaboos into some of the more distant parts of his country. Accompanied by a number of ministers and sometimes living in a tent for days on end, Sultan Qaboos receives local tribal leaders, listens to their complaints and difficulties and then orders the relevant minister to effect a solution. Gifts are distributed along the route, often in the form of cash.

Some ministers appear to relish the trips, others find them taxing if most of the complaints appear to be directed at their department. Not that Sultan Qaboos has a reputation for dealing harshly

with those who perform less well than expected. Instead they can expect to be shuffled sideways, lose nothing in financial benefits and probably be additionally rewarded with a gift of land.

As in any royal court there are inevitably jealousies and frustrations, but as no minister or indeed local leader can hope to develop his own constituency there is little purpose in becoming divorced from the system. Even the few prominent citizens who are willing to criticise aspects of policy in private always appear to direct the blame at individual royal advisers rather than at the figure of the Sultan himself. The criticism appears sometimes to become more virulent when the adviser in question was an expatriate, a trend of which the British in Oman should be particularly wary.

Private

Outside the immediate political arena, Sultan Qaboos has the reputation of being a very private man. He has a keen interest in music, plays the local lute for which he also composes, and is reputed to have secured the services of an organist to play especially the works of Bach. His affection for the operettas of Gilbert and Sullivan are well chronicled. Wildlife in Oman has also benefited from his interest with hunting purportedly strictly controlled throughout the Sultanate, although not always very vigorously policed. It was said to be typical of the ruler that he recently received the expatriate author of a book on seashells in Oman.

If those characteristics bear little relation to the rough and tumble of Arab politics elsewhere in the Middle East they nonetheless are in many ways representative of the qualities displayed by other Omanis. It is an amiable country which has accepted its emergence into the 20th century with some surprise and much gratitude.

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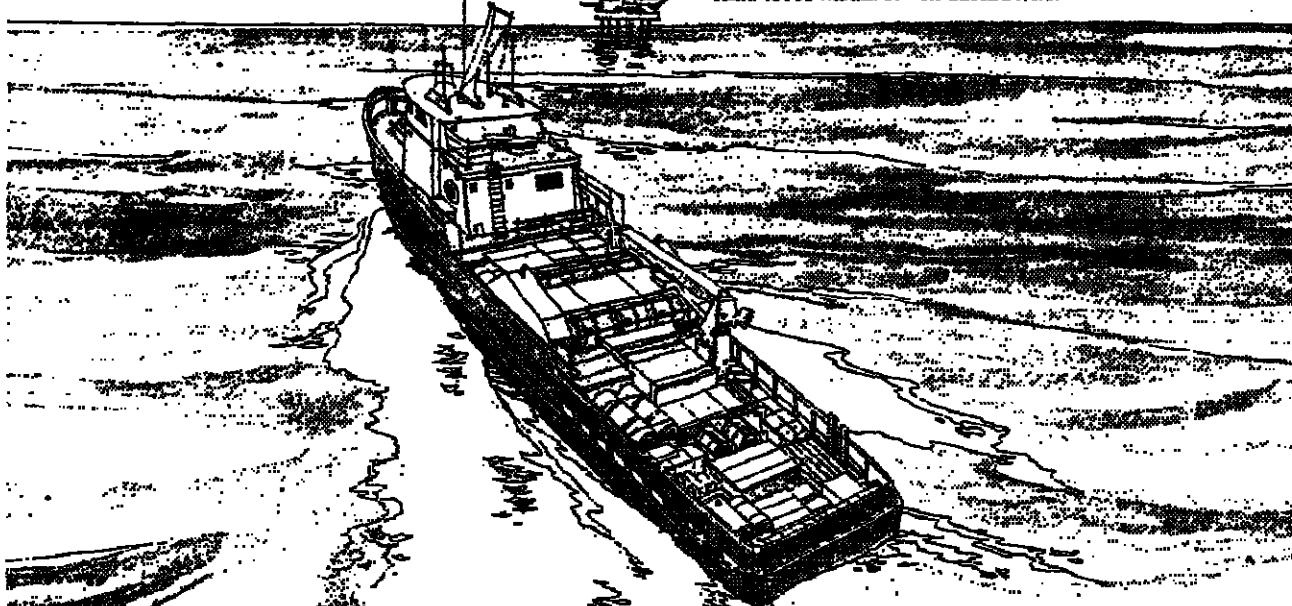
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OMAN III

Major test comes at an awkward time

Economy

OMAN'S RECORD of good economic housekeeping is going to be put to the test in the coming year by the slump in oil markets. Oil accounts for 96 per cent of Oman's foreign exchange earnings, so the fall in oil prices is having a major impact on economic planning and the shaky picture following the December Opec meeting in Vienna has added to the confusion.

The slump in earnings has already forced the Government to raise the production ceiling by 10 per cent to 360,000 b/d and Oman is having to sell oil by informal agreement in the absence of an annual agreement which in the current buyers' market is being reluctant to conclude. Uncertainties about the sources of revenue are delaying the formulation of the 1983 budget.

The fall in oil prices has come at an awkward time for Oman's planners. Despite rigorous budgeting, which ensures that each trial allocated to government agencies and ministries is beset by the squeeze in revenues is coming at a time when there is a significant shift in the budget from project to current expenditures. The 1982 budget assumed revenues of OR 1,322m and expenditures of OR 1,488m, leaving a deficit of OR 166m—all but covered by the surplus from 1981 and effectively redressing capital under-spending in the previous year.

The two principal features of the 1982 budget are the continued high level of military spending—39.8 per cent of total expenditures—and the sharp rise in current expenditure following the 15 per cent rise in military and civil service salaries at the beginning of the year. Current expenditure accounted for 58 per cent of military expenditure of OR 592m and 53 per cent of civilian expenditure of OR 649m—or 57 per cent of total expenditures. There is therefore very little fat to cut on defence expenditure and any cuts in civil expenditure must come out of the development programmes.

Some officials saw this crunch come when oil prices started to soften and tensions have been growing over the past 18 months between those calling for belt-tightening and those in the market place calling for higher consumption. The former

did not completely win the argument but they have made their point. The actual deficit for 1982 is around OR 205m leaving a foreign exchange gap of OR 40m-OR 45m to be covered. Fortunately, the Second Five-Year Plan 1981-85 was based on worst case assumptions so the present shortage should be seen, for the time being, more as a temporary embarrassment caused by a loss of financial flexibility than the beginnings of a crisis.

The Government has a number of options. It could draw on its reserves it has built up in the past two years of stable surpluses. These now amount to OR 700-750m and are mostly placed in the State General Reserve Fund which generations.

Allocation

The 15 per cent annual allocation to the fund, made before other budget expenditures but after allocations to the oil development fund, is retroactive and the 1982 contribution is being reconsidered. Deputy Premier for Finance and Economy, Qais Zawawi, told the Financial Times.

It could utilise some of the unused credits it has with its principal suppliers or it could raise funds on the Euro-market. Indeed, Oman is sounding out the possibility of raising a \$300-400m medium-term Euro-dollar loan and will proceed if the terms are attractive. It could command prime rates; the country's debt is negligible, the debt service ratio is less than 6 per cent.

It could try to increase the level of development and military aid. This is the area where Oman's planners have been most disappointed. Although relations with brother Arabs are improving now that Egypt is being rehabilitated into the Arab fold, Oman's support of Camp David made them even more dilatory in opening their purse strings than usual and when the aid came with other political strings attached Oman found it irksome. Oman is currently counting on about \$100m of development aid from Arab and other donors in 1983.

Then again the benefits of the Gulf Co-operation Council (GCC) have not quite lived up to Oman's expectations. The conclusion recently with the GCC of a OR 600m 10-year arms aid programme will help ease the burden of military expenditure but slow payments have made

the GCC an unreliable source. Oman is, nevertheless, counting on quick GCC financial support in the event of a military emergency.

The U.S. connection has not quite brought the economic benefits that Oman was hoping for either, although the U.S. Corps of Engineers has helped in building roads and is spending a great deal on Masirah Island. Military aid is running at \$300m over three years. In line with its general policy of keeping as low a profile as possible in Oman the U.S. is providing only token USAID—\$10m loans, \$5m of grants.

Primarily Oman has counted on its strong political and military ties with the UK to have some economic benefit. Oman has put that relationship to the test on two occasions in the past two years.

The first was after Prime Minister Margaret Thatcher's visit in May 1981, when a \$235m ECGD credit was arranged for the new Qaboos university. Cementation signed a framework agreement for the \$215m project early in 1982.

The second was the UK's commitment to the Rusul power project. This was tied up within three months of Minister of Information and Technology, Kenneth Baker visiting Oman in September 1981, by using the "chosen instrument of policy", which gave the project first call on ECGD funding. By November 1981 John Brown had been selected by the British Government to implement the package. The \$25m contract was signed last August.

Morgan Grenfell earlier this month announced it had arranged a \$81m ECGD-backed credit for the project (it also arranged the ECGD credit for the university project), and the first of three tranches are to be delivered in May, the last in August 1984. Oman will then have a 250MW power station a year ahead of the plan's schedule.

In the event the 1983 budget will probably be shunned down, indicating military spending, and certain development projects will be delayed or completion times extended. The economy should not be harmed by a slowdown. The plan calls for an average growth rate over 10 years to be 13.1 per cent. In 1981, catching the last of the firm oil prices, it soared 22 per cent to \$6.8bn at current prices. But the growth in GDP for 1982 is likely to be lower, with oil revenues down by

ECONOMIC INDICATORS

(\$m unless otherwise indicated—exchange rate: 1 Omani Rial = \$2.90)

	1979	1980	1979-80	1981
Output, investment and labour				
GDP (current prices)	2,967.8	5,072.3	+ 70.9	6,227.8†
Government investment	639.0	959.1	+ 52.5	1,122.6
Private investment	292.8	286.7	+ 22.1	508.1
Crude oil production ('000 b/d)	951.1	283.3	- 4.0	328.3
Expatriate labour force ('000)	126.9	148.0	+ 16.6	—
Money and prices				
Money supply (M1)	361.2	464.1	+ 28.5	631.0
Interest rates per cent: Deposits	6.9	6.1	- 11.6	6.9
Loans	10.6	10.1	- 4.7	11.1
Government finance				
Government revenues*	2,186.1	2,779.1	+ 27.1	3,803.5
Government expenditures	1,885.2	2,680.3	+ 42.2	3,403.8
Budget surplus or deficit*	+303.8	+26.1	- 91.4	+288.4
Foreign trade				
Crude oil exports	2,161.4	3,607.5	+ 66.9	4,424.3†
Non-oil exports	120.9	144.9	+ 19.9	276.8†
Imports (recorded and estimated unrecorded)	1,497.7	2,067.5	+ 38.0	2,725.5†
Balance of trade	784.6	1,684.9	+114.7	1,975.7†
Current account balance	261.7	1,078.6	+312.2	1,182.0†
Official loans and transfers	168.4	105.3	- 37.2	290.1†
Overall balance	325.8	1,227.0	+276.6	1,109.3†
Gross official reserves‡	738.6	1,330.4	+147.8	2,894.8
Net foreign assets§	673.6	1,906.6	+182.2	3,105.8

* Excludes State General Reserve Fund.

† Includes State General Reserve Fund.

‡ Provisional.

Source: Figures compiled from official Omani and other external sources.

around 8 per cent to about \$4bn and imports rising at between 30-40 per cent. They will probably be over OR1bn, compared with OR790m in 1981.

Because most of the economic activity is oil-derived—it represents 65 per cent of GDP in 1981 and a large slice of the remaining 35 per cent was oil-related—inflation is largely a function of the cost of imported goods, which because the rial is pegged to the dollar have risen little in price.

This has had far more impact on the inflation rate than a 21 per cent increase in the money supply (M1) in the year to end-September. Oman has no proper cost of living index, only a price index for a few basic foodstuffs, so it is difficult to arrive at an accurate figure for

inflation. But it is usually taken at 10 and 15 per cent.

Another major limitation on economic management is the lack of a proper national census. The population growth rate could be over 4 per cent but lack of precise figures makes it hard to focus on the parameters of the job creation problem, especially when set against the heavy daily pressure for greater numbers of cheap imported labour. The expatriate community rises inexorably at over 10 per cent a year, drawing off an increasing amount each year in remittances.

Critical areas of the economy such as agriculture, fisheries and industry, where the new jobs should be being created, continue to lag despite the apparent buoyancy of the non-

oil GDP. The 24 per cent rise in non-oil GDP in 1981 was almost entirely due to trade and services.

But these imponderables pale into insignificance beside the central issue as to what will happen to oil prices in the next 12 months. Fortunately, the economy is over the infrastructural hump, which allows for longer term flexibility in development planning even if there are temporary problems. The impact of cutting back rural programmes is more diffuse and the repercussions political. It is unlikely however, that the main structure of the Plan will be affected—unless there is a major collapse in oil revenues in the coming year.

Alan Mackie

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Hopes lie in big buyers spreading their risks

Oil

THE OPEC decision in Vienna last month to hold the \$24 a barrel market price for Saudi light crude without tackling the problem of production quotas has thrown Oman's oil marketing into confusion, along with virtually every other oil producer in the world. Oman is neither a member of Opec or Opec but is an integral member of the Gulf Co-operation Council (GCC) which binds its pricing policies very closely to those of Saudi Arabia. It is therefore waiting to see what tactics Opec members adopt to sell their oil and will fall into line behind them.

Meanwhile last year ended with the marketing of this oil on the basis of a state of flux. Usually by the beginning of December the next year's production has been placed and by the middle of the month tenderable reserves are arranged. But because of the Vienna Opec meeting buyers held off committing themselves and its inconclusive ending has meant further prevarication.

Informal

Oman may therefore have to start this year selling its oil on the basis of informal tender contracts. Last year Oman began contracting its oil sales on an annual basis and in August cut the price of its crude by 30 cents a barrel to \$24 to protect its market share. In current markets, however, this price, which the spot rate down to \$23 a barrel, is highly vulnerable—yet because of its commitments with the GCC, Oman cannot afford to cut its prices below those of Opec.

their risks with small placements. As a minor producer—Oman is currently producing 360,000 b/d—these could make a big difference.

This latest confusion comes just as Oman has finally succumbed to market realities and raised production to offset the slump in prices. Oil revenues for the second Five-Year Plan 1981-85 were computed on a price of \$38 a barrel and a production rate of 330,000 b/d. The production ceiling has therefore been raised 10 per cent to 360,000 b/d to compensate and capacity has been raised to make it possible. The average production for 1983 is now expected to be about 337,000 b/d.

The present situation is a far cry from 1976 when Oman's oil production from the central fields around Fahud and Yibal peaked and the country seemed to face an oil-less future. The discovery of small but promising fields in the south, some 200 km north-east of Salalah at Marmul, has transformed the outlook and brought renewed interest in prospecting. Recoverable reserves are now put at 3bn barrels, well over twice the 1976 figure of 1.3bn barrels, and quite enough to support current rates of production into the next century.

Shell, the minority shareholder in the national oil company, Petroleum Development Oman (PDO)—(the Government has 50 per cent, Shell 38 per cent, CIP—Total 4 per cent) has found 5bn barrels in place, of which 750m barrels are recoverable. Most, admittedly, are heavy crudes out of the southern fields but light oils have also been found in the region. The Rima field, which has just gone on stream and will eventually produce 45,000 b/d, is producing 33 api as against 27 api in most of the other southern fields. Although production in the central fields has fallen from a 1976 peak of 385,000 b/d to 215,000 b/d—the balance is now made up by the southern fields with an extra 12,000 b/d of good quality 45 api crude being pumped from Elf Aquitaine's Sahma concession on the Saudi border—new finds are still being made.

Shell recently found 48 api oil at Sayyala north of Zauliya in central Oman in a spot which PDO wished to relinquish five years ago. Such finds have made

PDO, the original concession holder in Oman, loth to relinquish more than it must.

In the last big re-evaluation occurring in 1981 PDO relinquished five concession areas. Amoco took a 49,000 sq km block in the North Oman mountains and an Elf-led consortium comprising Kuwait Petroleum Corporation, the International Energy Development Corporation and Sumitomo of Japan a 27,000 sq km concession at Salwan on the mainland across from Masirah Island. Another Japanese oil consortium, Oman Japan Development Company, signed a production-sharing agreement for an offshore concession at Masirah Island and Japex Oman, another consortium, signed up the Wahiba concession north of Salwan.

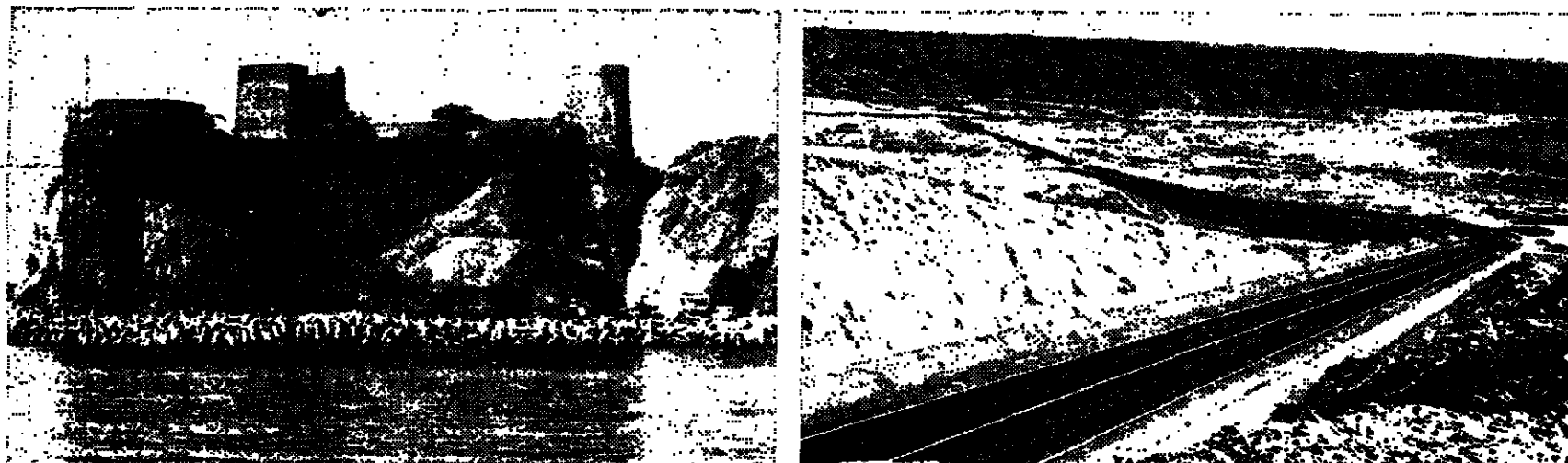
Concession

The other major foreign operators in Oman are a BP-Agi-Denham consortium operating a concession in west Dhoofar and Quintana Gulf Occidental Group in the Sumalain concession. Between Jebel Akhdar and the UAE border, there are now at least 10 concession areas being worked with around 30 foreign companies either in consortium or working singly. The PDO is due to relinquish five or six blocks early this year.

Market surveys have indicated that around 3,000bn cu ft of gas will be needed over the next 40 years to cover domestic and industrial consumption in the capital area and the Sohar industrial complex; a further 4,400bn cu ft will be needed for enhanced oil recovery. This is slightly more than the 8,000bn cu ft of known reserves but it is estimated that a further 4,700bn cu ft of gas reserves could be tapped by shallow drilling and that deeper drilling will produce more. All gas reserves are owned by the Government.

The other major question marks hanging over oil development in Oman is whether the GCC will proceed with a pipeline bypassing the Straits of Hormuz—and where the terminal would be sited, Muscat or Salalah. A more serious proposal, according to oil experts, is a plan to site a second refinery at Salalah to process some of the heavier crudes from the southern oilfields.

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Development

IT IS easy to be glib about Oman's remarkable transformation over the past 12 years. Old hands will tell you that when Sultan Qaboos took over from his father the country boasted three schools, a weekly air service to Bahrain and 10 km of metalled road — a strip from the palace in Muscat to the old airport. Oman indeed started from scratch in 1970 — timing which had advantages as well as posing considerable challenges. First, comparisons that start from a zero base will always look good in people's minds and this constitutes an important fund of goodwill. Second, the focus of development is invariably so strong that other considerations tend to be swept under the carpet — which makes the issue simpler. Oman continues to be focused on physical development.

A number of fortuitous circumstances have helped Oman formulate a conservative plan. The 1973-74 free-for-all and the subsequent prospect of oil revenues drying up were well heeded before real damage was done. In addition, oil revenues have not been so large as to produce domestic pressure for undue extravagance. Consequently Oman has been spared the large prestige projects with little social or economic value of some of its Gulf neighbours. Starting late, it has learnt from the mistakes of others. The plan is supervised by the Development Council, set up in 1974 by its Secretary-General, Dr Sherif Lutfi, an Egyptian-born economist. The deputy chairman is the Deputy Premier for Economy and Finance, Qasbi Zawawi. Both hold the same posts in the Financial Affairs Council which works closely with the Development Council in co-ordinating finance and planning. The Development Council was responsible for formulating and publishing the Second Five Years Plan 1981-85 which is now coming to half-way through its life.

Three basic priorities guide its implementation. First is the need to extend infrastructure and public services to the interior and to stem the migration to the coast. Second, comes improvement of water resources by rehabilitating existing

systems, implementing new large-scale projects and monitoring water sources and use. Third, is the aim of encouraging the private sector in four key areas: agriculture, fisheries, industry and mining.

Despite this slight widening of the plan's parameters, development projects still constitute the backbone of economic activity. And even though the Government is committed to a market economy with the private sector performing all but the essential government and social functions, the share of Government investment to total investment remains high — 65 per cent compared with 72 per cent in the First Plan.

Ambitious

The First Five Year Plan 1974-1980 was not unduly ambitious — though expenditure was 23 per cent above target, partly because of overspending but also because projects were added that were not in the plan. Oman, therefore, embarked on its Second Plan, a more ambitious undertaking envisaging an average annual rate of gross capital formation to GDP of 23.8 per cent, with a large part of the basic infrastructure in place. Total planned investment in the Second Plan is O.R. 2,100m — almost twice actual investment in the First Plan. However, if oil and gas investment is factored out, the increase in investment is about 75 per cent over O.R. 1,200m — with most of the increase coming in the productive sectors and services and the percentage of infrastructure investment actually declining slightly.

There is very little change in the regional distribution of investment, with the capital area taking 28 per cent, the south 24 per cent and the other regions 48 per cent (of which

Musandam for the first time is treated separately, taking 2 per cent).

The Second Plan is roughly on target. There has been some trimming at the edges and some projects like the Rusud power plant have been brought forward a year and others like the Qaboos University project, which appeared in the Plan without a cost estimate, effectively re-stayed. But funding for basic development — schools, clinics, hospitals, other social services and basic infrastructure — has until now been coming through on time.

Most analysts do not expect the fall in oil revenues to have a major impact on the Plan. "There may be some stretching. If a project was going to take five years, it could probably take six or seven instead, but not major cutbacks," said one. Fortunately, Oman is over the infrastructural hump. The port facilities are in place, the main roads built and sufficient power capacity is under construction to meet all needs. So there is little chance of bottlenecks developing. Most of the contracts for the larger projects have been placed, many with attractive credit terms.

The Plan's dependence on oil revenues should not be underestimated. Oil and gas are to provide 89 per cent of total government revenues (over the five years), of O.R. 7,368m. Other sources are expected to provide 4.7 per cent and grants and loans the remainder — about O.R. 480m. Soft loans and grants have been coming through to date but may be more difficult to find in 1984-85. Although allocations are tapering off now it is smaller projects that will be affected if funds run out. Regional development is most vulnerable.

"There will be slight cuts in projects in the regions, not because of saving but because

of replanning," says Minister of Commerce and Industry, Mohammad Zubair. The problem, as he sees it, is that a number of projects have been added to the Plan.

Challenge

The Government has become heavily involved in financing private sector projects. "We prefer to leave it to the initiative of the private sector. However, sometimes the Government needs to take the initiative," says Mr Zubair. It has done so to the extent of either completely or in large part financing the Min al-Fahar refinery (constructed for strategic reasons against the conclusions of a feasibility study), two cement plants, a flour mill and a major hotel/conference centre to be built near Muscat.

Certainly the Government is more heavily involved in financing the private sector than it originally intended. The strong showing of the private sector between 1975-80 — investment was 11 per cent more than planned — owed more to commerce and services than to industrial development. In trying to develop the institutions to allow the private sector to take root, flourish and find its own way, Oman faces a complex and difficult challenge.

Productive job creation is another major challenge. Estimates of the civilian labour force in 1980 put total private sector employment at 260,000, split equally between Omanis and expatriates. (A further 38,000 were employed in government, 15,000 of them expatriates). Whereas agriculture and fisheries accounted for 100,000 Omani jobs in the private sector, with the remaining 30,000 Omanis employed in other occupations, all but 4,000 of the 130,000 expatriates em-

ployed were in trade, urban services and industry.

The inexorable demand for cheap foreign labour to fill jobs which many Omanis cannot afford to take in the private sector even if they wanted to is a major dilemma in some observers' eyes. Dr Lutfi disagrees. He says there will be a labour shortage for Omanis over the next 20-30 years. The trouble, he says, is not with a lack of sufficiently well paid jobs in the private sector but with those Omanis who want the status of a desk job.

Government policy, in any case, discourages migration to the town. Dr Lutfi says the Government is aware of the problems of imported labour but at 16 per cent of the population the problem is manageable. Most of the 130,000 expatriates in Oman work in the construction industry.

Ahead lie other problems that the focus on physical development has tended to overshadow — decentralisation and human resource development. The Plan makes allowances for a shift from project to current expenditures. These account equally for around 29.3 per cent of total expenditure, while defence and national security take 40.3 per cent, a slightly lower percentage than in the First Plan. It is an essential switch to make since maintenance and education take a higher share of resources, but a particularly difficult one to realise without falling into the trap of creating needless government jobs.

Another challenge will be to reduce the economy's growing dependence on oil. It now accounts for 65 per cent of GDP and a large part of the remaining 35 per cent is oil-related.

Alan Mackie

Rapid progress after start from scratch

Education

THE most basic and urgent social requirement for Oman is education which 12 years ago scarcely existed, except for those fortunate enough to be sent overseas. It is a requirement which strikes across all generations. Needs range from providing the most basic skills for the elderly to offering increasingly sophisticated courses to those younger people who one day should form the backbone of Oman's administration.

Because Oman has sought to bridge several decades in the past 12 years it is inevitable that the task of teaching should rest largely with expatriates. There are now nearly 7,000 teachers working in Oman, over 70 per cent of whom are Egyptian. The size of the country and the remoteness of rural communities, coupled with the pressure on facilities in urban areas, has meant that conditions vary from classes under canvas in the interior to a four-shift system operated at some schools in the capital.

Officials at the Ministry of Education say that with over 450 schools now operating compared with just three in 1970 the pressure of demand is still intense. Over 148,000 Omanis out of an estimated population of about 550,000 are said to be of school age. The type of formal tuition even though in many cases it may be on an occasional basis.

Incentives

The pace of development has been such that opportunities for assessing the capabilities of teachers or of establishing a uniform syllabus are limited. In rural areas the Ministry is often more interested in finding a teacher willing to live there than in his or her particular skills. Additional incentives are offered to teachers willing to work in the interior, but even this is often insufficient. There are hopes that graduates from the new teacher training institute, some of whom come from rural areas, will return home to work. But it is recognised that of the 144 due to graduate this year the percentage wishing to remain in the main urbanisations will be high.

By the end of this decade the current pressure on primary education will have eased and the focus will shift to the secondary schools of which there are now a dozen, half of them in the Muscat area. The sharp increase in the number of pupils requiring secondary education can be seen from the enrolment figures which have shot up from 943 students in the 1979-80 educational year to nearly 2,500 last year.

Under the current Five Year Plan 1981-85 government

spending on education has been set at nearly O.R. 64m or some 6 per cent of total development expenditure by civil ministries. This figure is more than three times greater than actual spending on education during the first five-year plan.

But the icing on top of the Omani educational cake is undoubtedly the very ambitious and highly costly scheme for the creation of the country's first university. Predictably named Sultan Qaboos University it also represents a major coup for Cementation International, part of the British Trafalgar House group, which won the contract to construct the university complex. The total cost of the project is put at \$215m. Under the financing arrangements British suppliers might expect to win orders of over \$130m out of the \$215m total. The Export Credits Guarantee Department has guaranteed the repayment and funding of a \$120m loan to help finance the construction.

Building work has already started on the project and the first students are due to be admitted in September 1986. The 10 square kilometre site, which allows for further expansion, is 20 miles from Muscat and is designed to be virtually self-contained. The great majority of students will live on the campus and 310 houses are being built for what will initially be a largely expatriate teaching staff. Additional accommodation is being provided for technical service staff who will maintain the university.

The latest addition to the initial plans is for the construction of a 500-bed teaching hospital to complement the medical faculty. There is also a plan to build a large farm for agricultural students on the campus and a larger 200 acre farm is to be provided nearby.

The other three faculties will be engineering, education and Islamic studies, and science. The annual anticipated intake of students will be headed by education and Islamic studies with 250 and followed by engineering (100), agriculture and sciences (80 each) and medicine (72).

Tuition will be provided without charge but Sheikh Amer Ali Amir, who is secretary general of the project and answerable to the Minister of Education as head of the Foundation Committee, admits there may be difficulties in establishing entry requirements. A secondary education certificate will be obligatory but not a guarantee of a place. Sheikh Amer says that the aim is to establish a university of quality without losing too many students along the way. The planned facilities for the students would probably be the envy of many long-established universities with an ultra-modern library utilizing the latest tech-



Determined to shine: the look of intense concentration on the face of this Omani schoolgirl sums up the pent-up demand for education now being slowly satisfied

retrieval for information including a degree of computerisation. Accommodation and recreational facilities are planned of a similarly high standard.

Traditions

Adherence to Omani custom dictates that while the sexes are taught jointly they will be physically separated in class. Separate entrances will be provided for male and female students in each classroom and a screen will divide them during the tuition. As one official explained: "The last thing this university must do is in any way upset the country's traditions."

Until the first students graduate from Sultan Qaboos University substantial use of overseas facilities will continue to be made by the Government in order to bring Omani to degree standard. About 1,000 students are cur-

rently receiving higher education abroad with the U.S. and Britain the two most favoured destinations. Graduates from the university will also be encouraged to study for their PhDs abroad and then return as lecturers to Oman.

The scale and cost of Sultan Qaboos University has raised eyebrows among a few Omanis who fear that it may be as difficult to get off the ground as the five vocational centres now in operation. Although well equipped and designed they have simply failed to attract the interest that was expected.

It has been suggested that because much of the teaching at the university (apart from Islamic studies) will have to be in English this could prove an additional deterrent to young people who are already witnessing the opportunities that exist in Oman without a great deal of formal education.

Roger Matthews

How Grindlays in Europe and the Middle East assisted Krupp Polysius AG secure a turnkey contract for a cement plant in Oman.



A smaller cement plant recently built by Krupp Polysius AG.

Grindlays Bank p.l.c., Office of the Regional Director, Middle East, P.O. Box 5793, Government Road, Manama.
Tel: 259641 Telex: 8220 MINEVA BN

OMAN
Grindlays Bank p.l.c., P.O. Box 3550 Ruwi, Tel: 703013 Telex: 3383 GRNDLY MB.

GERMANY
Grindlays Bank p.l.c., Group Representative, Königsallee 28, 4000 Düsseldorf 1, Tel: (0211) 320278 Telex: 858 1356 GRIND

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OMAN V

The country operates an extremely liberal trading regime but the Central Bank runs a tight ship, reports Alan Mackie

Lean years ahead after successful start to decade

Banking

OMAN'S 14 foreign and eight local banks have started the 1980s well. The National Bank of Oman (NBO), the largest bank in the country, has just reported an 80 per cent jump in profits for 1982 and other banks will have done well, if not quite so well.

The reason for the new found prosperity—Oman's banks went through a lean patch in the late 1970s—was the oil boom. Like many other banks in the Arab oil states, Omani banks were able to play the discrepancy between local interest rates and the high rates in the Eurodollar market to make large profits. But with Eurodollar rates falling and foreign exchange earnings levelling out, Omani banks are beginning to feel the pinch. This year will be a year of consolidation for some and austerity for others.

An unusual feature of Omani banking is the way that foreign branches enjoy exactly the same privileges—they can, for instance, deal in local currency as local banks. The reason lies in Oman's recent history. Until 1970 there were three banks operating in Oman: the British Bank of the Middle East (BBME), established in 1948 when it effectively acted as the Ministry of Finance; the Chartered Bank (1968) and Grindlays Bank (1969). The Central Bank (CBO) was not established until 1975 when a new banking law was introduced and prepared by American consultants Spear and Hill.

Credit source

Throughout the 70s the Omani Government relied heavily on credit from foreign banks operating in Oman. The good will generated from that time underpins the present relationship, although Oman has long since ceased to need such backing. Yet in the lean times ahead these banks could again become a useful source of credit.

The local banks rankle slightly at the financial muscle the foreign branches can command. On ruling, which limits a bank's lending to any one customer to no more than 20 per cent of its net worth, the local banks at a particular disadvantage.

"A local bank could not have rustled up a £100m l/c for some naval vessels as BBME did recently," the manager of a local bank said a trifle enviously. Local banks have to rely heavily on their correspondents

or associates abroad to provide the backing they are not large enough to provide themselves. The CBO has earned the respect of the banking community for the way it controls the banking system. Oman operates an extremely liberal trading regime; there are no exchange controls. But the CBO runs a tight ship. The minimum reserve requirement is conservative—5 per cent of deposits to be placed interest free with the Central Bank. Lending is restricted to 85 per cent of deposits while the restrictions on the growth of assets limit them to 27 times to capital.

Liquidity

The CBO also has excellent monitoring procedures. A centralised credit risk system requires that any borrowing over OR 20,000 be reported to the Central Bank credit risk analysis department. Banks therefore know immediately the indebtedness of any borrower in the market.

The boom has led to a significant growth in the commercial banks' net assets over recent years. They grew particularly strongly in 1980—by 42 per cent—and have been increasing at an annual rate of 25 per cent since. The rise reflects a near two-fold increase in time deposits while a steady 20-25 per cent annual growth in savings deposits over the same two year period reflects the success the banks have had in attracting the small saver. Domestic liquidity has consequently been rising at over 25 per cent a year.

An increasing proportion of funds have found their way abroad. Local interest rates are fixed at 4 per cent maximum on deposits (interest on government deposits, exceptionally, are not limited by this ceiling) and 11 per cent on overdrafts. Banks have little scope to make profits on such a small turnover. Banks have little scope to make and have, therefore, exploited the large differential between local and international interest rates.

The shift of funds abroad has been dramatic. A net foreign liability of OR 11.7m for all the banks in 1979 was changed into net foreign assets of OR 76.0m by the end of 1981 and has since risen to OR 88.7m.

This outflow has contributed greatly to the lack of liquidity in the local money market. The authorities have sought to control the outflow of funds by introducing a directive, since made into a regulation, that banks deposit no more than 40 per cent of their net worth in foreign holdings. They have also sought to limit the export of rials by forbidding banks

to hold ryal deposits in non-resident financial institutions and by limiting the amount of rials a foreign company may remit abroad to 40 per cent of its working capital. The CBO also operates a foreign currency/ ryal swap facility.

The CBO has also sought to improve liquidity by introducing a system by which it will rediscount 90-day commercial bills. A new regulation requires banks to hold no less than 10 per cent of all loans and advances in discounted bills. The idea has not been greeted with universal enthusiasm by the Omani commercial community which still feels uncomfortable with the concept of a Bill of Exchange.

"It is too early to say at this stage how it will work," according to one official. "The Central Bank president has the discretion to change the regulation in the light of circumstances," he said.

Another reason for the shortage of rials in the domestic market are periodic ryal syndications which absorb the available liquidity. Arab Bank has been the leader in this field. One of the biggest was a locally syndicated OR 35m letter of credit for the Rusail cement works. Arab Bank took 30 per cent of the syndication. It also participated in the first totally Omani syndication in May 1982. An OR 7.35m loan managed by NBO and Oman Arab African Bank for the working capital of the Mina al-Falaj refinery.

Arab Bank has participated in a syndication to provide the local finance for the Qaboos University project and is also lead managing an OR 15m three-currency loan for the Oman Housing Bank. Citibank Muscat is the agent for the OR 2.8m local currency part of this package, which was jointly issued by Citibank, BBME, Arab Bank, and Bank of Oman, Bahrain and Kuwait. The sterling bonds were issued by Citibank Muscat and syndicated by Citibank London. Citibank Group of London arranged the £134m sterling EOGD cover for the £215m project.

One suggestion to ease the drain on rials is that all syndications should be in dollars—the currency in which most exports are paid. Another is that the Central Bank should attract term lending by allowing discounted paper for up to five years. Term lending is done almost exclusively by the Government's own banking agencies, the Oman Housing Bank, the Oman Development Bank and the Oman Bank of Agriculture and Fisheries. The local banks currently tend to finance trade (51 per cent), for working capital, mostly to the construc-

tion industry (16 per cent) or personal loans (15 per cent). Usually to those Omanis with sufficient clout to raise credit and so increase their gearing cheaply. These loans usually finance real estate purchases or, until recently, buying in the Eurodollar.

The CBO has been particularly interested in spreading banking to the interior. Banks are no longer being given permission to open branches in the capital unless they open two branches in the countryside, preferably in areas that are still unbanked. Some 175 branches have been authorised, of which over 90 per cent are operating. The competition for new deposits has given the thrust into the regions an added impetus.

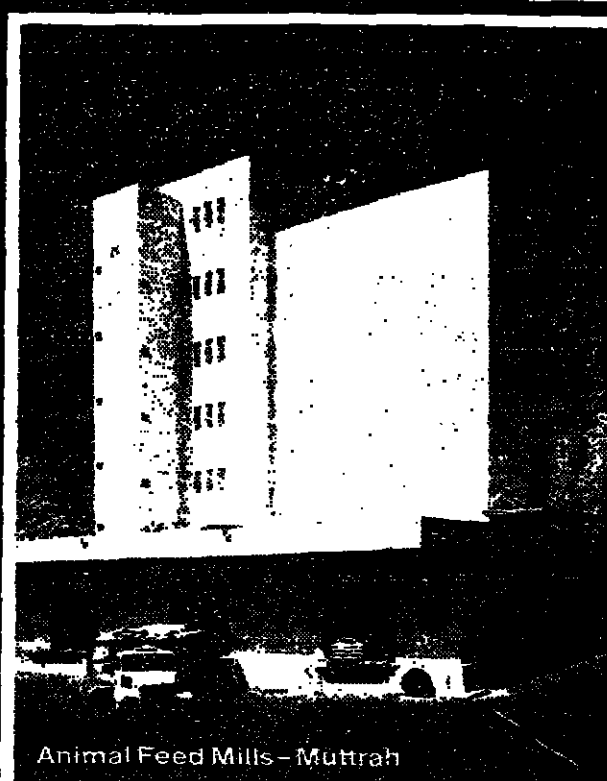
Open mind

As the first local bank to open its doors in February 1973 "it had the field." NBO was into rural Oman before the roads. The branches in Masrah and Sur before telephones. The plane came in once a week and the books had to be balanced and all other business settled in the three to four hours before the flight back to Muscat," said Mr Shaif. The bank now has 48 branches. The new largest bank, BBME, has 18 offices.

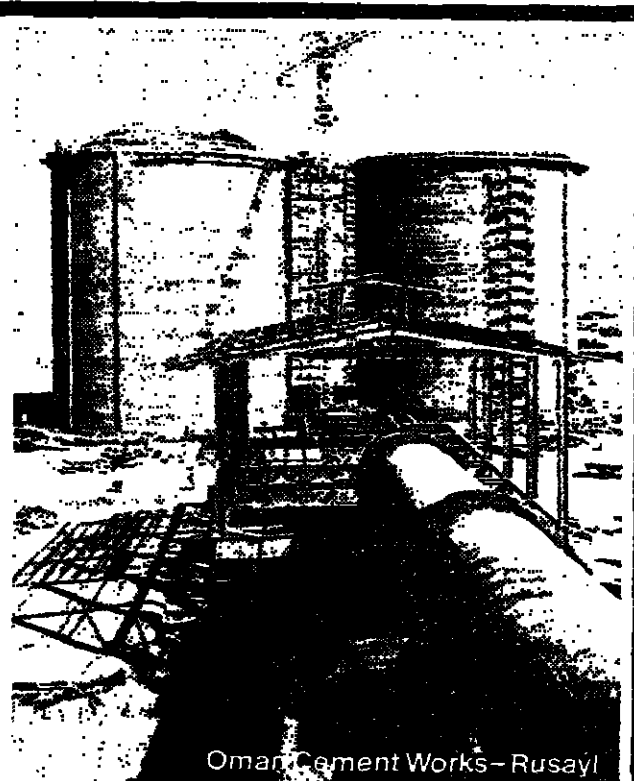
NBO is extremely well plugged into the Omani commercial community and its strong Pakistani affiliations—the Commercial Bank of Oman and the Bank of Credit and Commerce International are both shareholders—have helped in providing an entree into the lucrative remittance business to serve which NBO has opened branches in Cairo and Abu Dhabi. NBO by virtue of its strong deposit base is now the principal source of rials for the banking system.

The CBO is keeping an open mind on issuing new bank licenses. A five year moratorium was broken in 1981 when two new banks were established: the Oman Overseas Trust Bank and the Banque de Liban et d'Outre Mer. "It depends on who comes along and what they propose," a CBO official said.

Many feel that Oman is already overbanked. There are no plans at present to nationalise the foreign banks. Nevertheless, few doubt that one day "Omanisation" will come.



Animal Feed Mills - Muttrah



Oman Cement Works - Rusayl

Four faces of Costain in Oman



Sohar Copper Complex



Grain Storage Silos - Port Qaboo

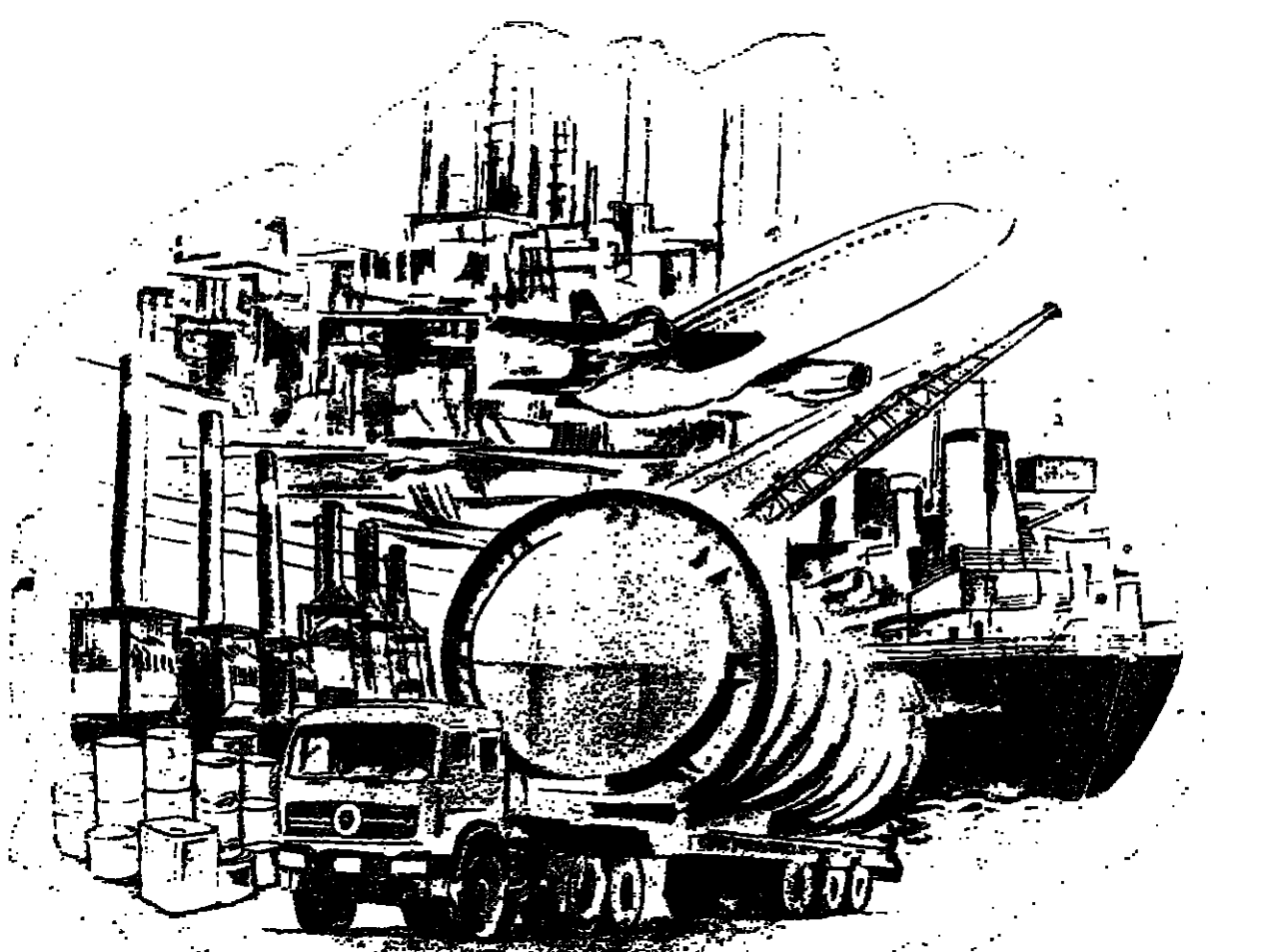
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Telex: 8811804 COSDOWN G

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CHI 1983

Government applies the velvet glove treatment

Private Investment

OMAN IS committed to giving the private sector as free a rein as possible in the country's development. The Government is counting on it to provide 85 per cent of investment in the Second Plan as against 28 per cent in the First Plan. But getting the private sector to put up risk capital is proving a problem.

To help it on its way the Government has set up a number of agencies to channel funds. The Oman Housing Bank, capitalised at OR 2m, provides low interest loans for home buyers in a programme which supplements the Government's own low-cost housing scheme. The Oman Agriculture and Fisheries Bank serves small farmers and fishermen, while the Oman Development Bank, capitalised at OR 10m, takes equity and provides medium to long-term subsidised funding for industry. To date the bank has taken equity amounting to OR 623,000 in eight projects varying from construction materials to agribusiness and has approved OR 16m of loans for projects with a total capital of OR 46m. Loans have been made for ice plants, food processing, clothing and furniture manufacturing. The bank also does sectoral analysis and has done studies on plants to manufacture, among other things, light bulbs, detergents, suitcases and car engine filters.

The other major source of finance for the private sector is the Oman Development Fund. It was established in 1980 with a

capital of OR 135m, of which OR 18m is earmarked in grants for small businesses, OR 10m for quarrying and the remaining OR 107m for industrial projects. Only joint stock companies with a 75 per cent Omani shareholding are eligible for such funding. Loans run for 20 years, with a five year grace period, and may be as much as 25 per cent of the total cost of the project. The investor is expected to put up an equal amount in equity and offer 25 per cent of the equity to public subscription. Outside the capital area the ratio of equity to loan may go as high as 1:1.1. Two loans of OR 6m have been approved and 20 more are to be signed up soon.

Industrialisation

The private sector is being further helped by the creation of a 90-hectare industrial estate in Rusail. The first 77 small to medium-sized plots—eventually there will be 109 fully serviced plots—will be available for letting soon. By October last there had been over 40 applications.

Explaining the velvet glove treatment the private sector is being given, Minister of Commerce and Industry Muhammad Zubair said, "We don't want any adverse effect to produce a climate against industry. We always felt the private sector was not liquid enough." It is accepted that Oman has limited scope for industrialisation, principally in import substitution, but the authorities want market-generated grass roots industrial development in small to medium-sized operations, preferably using local raw materials.

The Government has already shown its willingness to take equity in projects to get them

off the ground, depending on the perceived need of the project and the amount of capital required. A case in point is the Oman Development Bank, whose paid up capital was supposed to be 40 per cent by the government, 40 per cent by regional and foreign institutions and the remaining 20 per cent by the Omani public. Only 8 per cent of the public's shares have been bought and the government has taken up the remaining 12 per cent raising its own stake to 52 per cent.

With the Falaj Hotel project, the Government upped its stake to 63 per cent when private investors began to get cold feet. Then a year later, when the trading situation had been turned round, sold back the shares (setting aside a part of the equity to offer more cheaply to small shareholders) and also its original share stake.

The Government had not intended to be involved with the flour mill project. But public reluctance to invest forced it to take a 94 per cent stake, which has since been reduced to 60 per cent by sales to the private sector.

Mr Zubair says that there has been public pressure for a stock market. He thinks there could be some 30 companies eligible for registration—the companies must be of certain size, a non-speculative stock and trading profitably. However, the authorities are treading cautiously on setting up a stock exchange—Kuwait's experience has been a salutary lesson. There have been talks with the Arab Monetary Fund over the past 18 months on the setting up of a trading room and recently Mr Zubair had discussions with the London Stock Exchange on the setting up of some form of stock market mechanism in Oman.

Foreign investment is wel-

comed in Oman, especially in ventures in priority development areas like agriculture, fishing, petroleum and light industry or import substitution projects. These ventures must, under the foreign business and investment law, have a minimum 35 per cent Omani participation and a minimum OR 150,000 paid-up capital, which can be reduced at the discretion of the Foreign Investment Committee.

Cheap loans

The foreign equity participation is usually less than 25 per cent to take advantage of cheap loans from the Oman Development Fund. Invariably, however, the foreign capital is lower still, usually it is sufficient to satisfy the Omani authorities; that the foreign concern has a vested interest in the success of the venture. There is no personal income tax in Oman but any business is liable to tax on its net income above OR 20,000. For all concerns with a controlling Omani interest the rate is 15 per cent. Where the Omani interest is between the statutory minimum of 35 per cent and 50 per cent, the rate is 20 per cent. Wholly owned foreign firms have a graduated income tax starting at 5 per cent on profits of OR 5,000, up to 50 per cent on profits in excess of OR 500,000 a year.

There is an added interest in keeping the foreign shareholding as low as possible as local companies, or the Omani share in local companies, have been granted a tax holiday until 1985. However, projects that are designated for development and which have a capital of OR 100,000 are eligible for a five-year tax exemption renewable for another five years in their own right.

Alan Mackie

OMAN VI

Hopes of boosting farm industry

Agriculture

AGRICULTURE and fishing were the mainstays of the Omani economy until the discovery and exploitation of hydrocarbons. Even today it is estimated that at least 50 per cent of native Omanis derive their principal source of income from these two sectors. Yet, as with other developing countries which have discovered oil in sizeable quantities, the contribution of agriculture and fisheries to Gross Domestic Product has fallen dramatically.

During the period from 1976-1980 they contributed about 3 per cent of GDP. If the oil sector and related Government activities are excluded from the GDP calculations, agriculture and fisheries still only represent just over 13 per cent of the remainder compared to trade with over 35 per cent.

With oil revenues threatening to flatten out and the population likely to grow steadily over the next decade, the Government is predictably hoping that locally-produced foodstuffs can help to limit the pace of import growth, currently running in excess of 30 per cent. The development of agriculture is also an important counterweight to the magnet effect more affluent urban areas always have on poorer rural communities.

As Omani officials readily admit, planning is made more difficult by the lack of precise data, although enough is known to confirm that there are a series of persistent constraints which dictate the limited potential of the agricultural sector. The Ministry of Agriculture estimates that there are currently about 40,000 hectares of land under cultivation. Approximately the same quantity of land is thought under present conditions to be capable of cultivation—that is, without discovery of major new water resources.

Arable land

By the end of 1985, the ministry hopes another 1,000 hectares will have been reclaimed and that current soil tests and water searches will identify another 20,000 hectares of possible arable land. These optimistic guesses put into perspective the occasional claims that are heard of Omani achieving self-sufficiency in food production by the year 2000.

For this to be achieved the Ministry of Agriculture believes that another 100,000 hectares would have to be reclaimed, above and beyond its current estimates of what may be possible. The main thrust of government policy will therefore rest on expanding production in existing areas until a more comprehensive survey can be completed of marginal land.

The task for the Ministry of Agriculture is not easy. After the persistent neglect of the past two decades, exacerbated by the fighting in Dhofar, there are parts of the agricultural infrastructure which can be rebuilt with an injection of funds and the use of existing manpower. The best example is the repair of the "falaj" irrigation system, on which most of Omani agriculture depends. Some OR 22m is currently being spent on rebuilding the damaged parts of the complex system of underground

tunnels and channels which carry water from wells to the cultivated areas.

Another OR 4m has been earmarked for developing an entirely new irrigation system in the interior and in the south of the country. During 1981, the first year of the second five-year plan, over OR 5m was spent on repairing "falajs" and wells and it was estimated that with work continuing at this pace there would be an increase of 30 per cent in the quantity of water available for cultivated areas by the end of 1985.

Rather more difficult for the Government, however, is to judge the correct mix of crops and then both to influence and educate the farming community. The latest imprecise estimates suggest that nearly 50 per cent of all arable land in Oman is given over to the cultivation of dates with no other crop, including traditional products such as limes, accounting for as much as 10 per cent. The apparent increase in date cultivation during the past decade is of particular concern to the Government as dates have low profitability, require relatively heavy watering and are not internationally competitive against similar Iraqi or Egyptian products.

Neither are dates the type of

crop susceptible to the Government's plan for introducing greater mechanisation into Omani farming, already problematic because of the tiny average size of each holding. The average size of a holding is about one hectare and due to the dependence on sometimes widely separated underground water supplies there are limited opportunities for creating larger units even if it proved possible to convince farmers of the potential economic benefits.

The main governmental educational and research effort is based on its centre in Batina province which is in turn linked to nearly 50 other smaller establishments all of which aim to offer advice and a number of products, such as fertilisers and seeds, at subsidised prices. A start has also been made on distributing more sophisticated machinery, particularly tractors, and on explaining available facilities for pest control.

In conjunction with the educational programme the Government has been seeking to make funds available to the farming community through the creation of the Omani Bank for Agriculture and Fisheries capitalised at OR 15m just over a year ago. There are plans for the bank to open branches throughout the country and

during the first 12 months of its operations expected to make available some OR 3m in a mix of long-term investments and short-term loans for such items as seed purchases.

New projects

The Government has also set up the Public Authority for Marketing of Agricultural Produce which, as its name suggests, is trying to improve the distribution and storage of local produce. Other projects which have been completed during 1982 include a banana ripening and packaging plant in Salalah, and an animal feed-stuffs plant near Muscat.

The prospects for the development of Omani fishing industry are altogether more exciting. Before 1970, fish was an important export earner and the sea off Oman's 1,700 kilometre coastline continues to offer a rich and varied harvest.

Officials admit that data on the fishing industry is even less reliable than that in the agricultural sector, but estimate that last year's total annual catch was about 84,000 tonnes. The current five-year plan suggests that there is a standing stock of about 750,000 tonnes of demersal fish (such as rock-cod,

snapper and cuttlefish) which would allow an annual yield of 300,000 tonnes plus the possibility of substantially increasing the present annual catch of over 40,000 tonnes of the pelagic species, of which sardines are by far the most numerous. In addition it is estimated that the annual crop of lobster could reach 45 tonnes and that there is scope for increasing the harvest of abalone and oysters.

During the first five-year plan the initial tentative steps towards organising the industry were made through establishing five fishing centres along the coast and subsidising a range of basic equipment for fishermen many of whom are still using the old traditional method, such as net fishing from sail-powered dug-out canoes. By mid-1980 the Government had distributed nearly 400 modern boats and over 1,700 outboard motors for use with traditional craft estimated at some 3,500.

However, the lack of back-up facilities in often fairly remote areas meant that engines too often had a limited life span due to non-servicing and the absence of a transport system and cold storage meant that increased catches could not be easily distributed. Traditional Omani fishermen also have to be convinced that fishing can be a commercial proposition rather than a way of life designed only to sustain an immediate family group.

The first attempt to establish a large-scale commercial enterprise was made in 1980 with the creation of the Omani National Fisheries Company which is owned 60 per cent by private investors, 20 per cent by the Government and 20 per cent by individual fishermen. The company currently operates four deep-sea trawlers and a complex at Muttrah consisting of a processing plant, freezing and storage facilities. In the 12-month period ending in August last year it reported a catch of over 5,000 tonnes and in 1981 said that it had made a profit of over \$12m.

The company is negotiating for the purchase of further

trawlers and during this year is anticipating a substantial increase in its catch, the majority of which is frozen and exported. The operation of the trawlers should have benefited from the work of the \$400,000 fishing survey vessel MV Durbat which has charted the entire Omani coastline. Additional studies are under way, particularly in the Musandam peninsula area.

Agreement

Between 1975 and 1977 the Government operated an agreement with a Japanese consortium for fishing rights off the southern coast but this was subsequently transferred to the Korean Overseas Fishing Company. The Omani Government takes 30 per cent of the catch which at less than 7,000 tonnes in 1981 was significantly below early expectations. With the planned expansion of the Omani National Fisheries Company and an agreement signed with the U.S. to provide technical assistance and training, the Government may decide that there is little to be gained from continuing the agreement with the Koreans.

However, as the second five-year plan recognises, the main target of government policy is the development of traditional fishing as both an area of economic growth and as a means of combating the distorting effects of a rapid increase in oil revenues. Its successes are likely to be more immediately visible than in the agricultural sector where traditional structures may prove highly resistant to change.

Meanwhile local produce from both fishing and agriculture will hopefully continue to enrich the menu at the Holiday Inn at Salalah where for a relatively modest sum you can be served with shark and chips to be followed on feast days (and with 24 hours advance notice) with a whole roast goat priced at around £170.

Roger Matthews



Much of Oman's agriculture depends on the traditional "falaj" irrigation system, pictured above. The Ministry of Agriculture is devoting a large part of its budget to repairing and developing these irrigation channels which had either fallen into disrepair or been damaged during the fighting in Dhofar province.

Liberal regime brings strong rise in imports

Trade

THANKS TO the oil boom which has provided the funds to finance imports, the private sector has done very well for itself, principally in trade and services. Oman's oil exports have more than doubled in the past few years, rising from \$2,161m in 1979 to an estimated \$4,424m in 1981. Non-oil exports in 1981 of \$145m were mostly re-exports. Direct exports were a negligible \$19m, consisting mainly of fish, flour, dried limes, fruit and vegetables.

Oman has an extremely liberal trade regime. There are no import duties on insecticides, books, petroleum products and a wide range of foodstuffs. A flat 2 per cent duty is imposed on most other items, the exception being alcohol, which attracts a 75 per cent duty. A 25 per cent tariff is applied to banana and potato imports to protect local production and could be posted on other products.

Imports have risen dramatically in the past five years in the wake of the oil and development boom. They more than doubled between 1978 and 1981 from OR 327.2m to OR 790.3m and at the half year were running 30 per cent higher than in the first six months of 1981.

Around 45 per cent of first half imports of OR 494m were machinery and transport equipment. Manufactured goods made up another 18 per cent.

The most remarkable change in import patterns has been the reversal by Japan of the UK's dominant market position. Between 1977 and 1981 Japan increased its market share of imports from 12.6 per cent to 22.6 per cent while the UK's share fell from 23.1 per cent to 14.5 per cent. Both countries have managed to increase their market share in 1982. British exports are running 50 per cent higher.

Third largest

A large part of Japan's exports were cars. About half of UK exports was construction equipment as was the case with the U.S., now the third largest exporter to Oman, with 8 per cent of the market. The U.S. also supplies equipment to the oil industry. Other European countries have an insignificant export trade with Oman, finding it difficult to break the hold the UK and Japan have over the market and feeling its size insufficiently large to warrant a major drive. German suppliers usually find themselves priced out of the market.

The UK has made a very great effort to consolidate its market share, maintaining a \$250m ECGD ceiling. Two major projects, Qaboos University and the Rusaid power plant are being financed with ECGD

credits. However, despite a strong traditional attachment in Oman to things British, poor delivery times and the vagaries of sterling's fortunes on the foreign exchange market have made significant inroads into that goodwill. The centre of gravity of Oman's trade is, in any case, shifting eastwards towards Japan, Taiwan and Singapore. Japan traditionally takes 50-60 per cent of Oman's oil, although the amount will be slightly lower in 1982.

There are already signs of imports in most commodities levelling off. However, demand for vehicles and construction equipment is unlikely to falter for another year or two. There are now an estimated 117,000 vehicles in Oman, principally Japanese Mazdas and Toyotas but with the road network continually expanding demand is likely to remain strong.

As the road system to Saudi Arabia and the UAE improves, Oman could become an increasingly important entrepot for the peninsula's hinterland. Toyotas are already being sold to Saudi Arabia through Oman, and Mazdas to the UAE. During the Iran/Iraq war Muscat received extra business from shippers who preferred to discharge in Muscat rather than brave the Straits of Hormuz to unload more cheaply in Dubai. Another feature of Omani trade is the re-export business through the UAE. In the past few years most of Oman's imported food has been coming through Dubai. Traders have

taken advantage of heavy overstocking of foodstuffs in Dubai for Iran, which ceased purchasing 18 months ago, to buy cheaply. The size of the business around 15 per cent of imports — reflects the strong free market ethos that the Government has actively encouraged and the relative confidence of Omani traders to go for the cheapest markets.

Forced out

The largest Omani agents, such as W. J. Towell, Al Darwish Enterprises and Suhail and Saud Balawan are well established businesses with track records of sound management. Muscat is an efficient port and traders have a tradition of clearing stock quickly. Yet despite their professionalism one or two big wholesale food importers have been forced out of business by the growth of the re-export business with Dubai and many fear that the start of government food purchases will spell the end for them.

Minister of Commerce and Industry Mohammad Zubair categorically refutes any suggestion that this heralds the start of government subsidisation of basic commodities. The Government is, however, building up a strategic reserve in local foodstuffs, including wheat, rice and sugar, which will be turned over regularly and sold at prevailing market prices.

Alan Mackie



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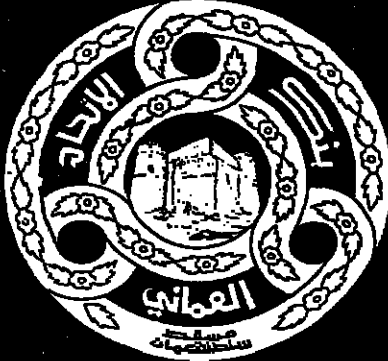
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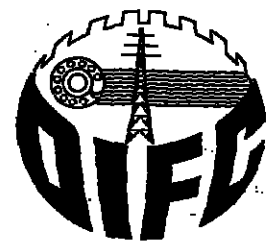
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Competition mounting in all spheres

Doing business

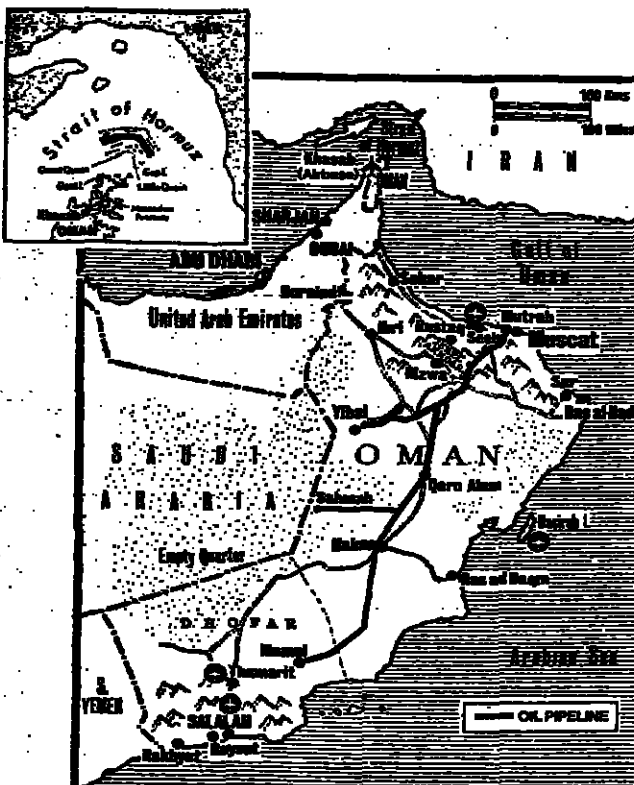
"I'D GO back to Oman like a shot." The young banker was looking over the dust-laden tarmac of the airport, contemplating the complexities of life in the Middle East and Africa's largest city. By comparison, Oman was a piece of cake, he said, and fun.

Expatriates in Muscat tend to be unduly defensive about their adopted home and their role there. It is because most of them cannot believe their luck. Where else as a Britisher these days can one so easily enjoy the more innocent perquisites of the East: a well-paid job, a beautiful country with oodles of space and every conceivable outdoor activity well within one's pocket, a simple life, and pleasant people? Moreover, their womenfolk can lead normal lives without feeling restricted or repressed in an environment that is one of the safest in the world.

No wonder the expatriates come back for two, three, four tours of duty and would happily work there for a fraction of what they could get in Saudi Arabia. Moreover, it is generally accepted throughout the foreign community, down to the humble Asiatic street cleaner, that the expatriate gets a better deal in Oman than in any other country in the Middle East.

Housing

However, Oman is not easy to get into — nor is it cheap. The authorities have been able to preserve this latter-day Eden (Oman is reputed to be one of the last of the Garden of Eden) by strict controls on those they allow in. Everyone has to have a NOC (No Objection Certificate) for which a sponsor in the country has to apply. Entry is not thereafter automatic. An old hand who visits Oman regularly was turned away shortly before the National Day Celebrations last year because the authorities suddenly took exception to a Libyan stamp on his passport. For the resident, the biggest single expenditure is housing. The Government and Petroleum



Development Oman (PDO) have recently started giving rent allowances to their employees instead of providing housing, and this has put intense pressure on available accommodation.

Although there is plenty of new accommodation being built, prices have shot up to meet the temporary shortage. It is common now to pay OR 1,000 a month for a three-bedroom apartment in the better neighbourhoods and to be asked to pay a year or more in advance.

The steep rise in accommodation costs has greatly increased the cost of maintaining an expatriate in Oman — now around \$120,000 a year — and is the principal reason why the cost of living for expatriates is rising at 20-25 per cent when the national inflation rate is 10-15 per cent.

There is not a large choice of hotels in Muscat. The most expensive, and certainly the most unusual, is the Intercontinental,

which is situated out of town on the beach half way to Seeb Airport. Single room rates run around OR 37 a night and a meal for two with wine at the prestige restaurant to over OR 40. The Gulf Hotel, situated on a dirt some 3 km nearer town in Qurum, is slightly cheaper.

However, both hotels suffer from the major snag of being at the wrong end of Muscat's single arterial road. Because of the phenomenal growth in traffic over the past two years it can now take up to 1 hour to reach Ruwi, in the morning rush hour, from the Intercontinental and over an hour to the Muscat Fort.

Flyovers are being built on the main road and a new road is being constructed from Darsait to Qurum which will ease the congestion but will not solve the problem of the cost of taxis; OR 3-4 into Ruwi, from the Intercontinental and OR 4-5 into Muscat. Taxi to town cost OR 1-2, and service taxis which

run between Ruwi and Muttrah and Muttrah and Muscat OR 0.20. Hiring a car — Avis has a concession in Oman — will prove cheaper if one has many calls.

There are three hotels down-town: the Fajal Hotel, roughly the same standard as the Gulf Hotel; the Ruwi Hotel, an old landmark which is being overwhelmed by new construction around it; and the Muttrah, a cheaper hotel situated on Muttrah High Street in the heart of the banking district. Although the decor is a little spartan the Muttrah Hotel is reputed to have the best food in Muscat. There are not many other places to eat out; there is a good Chinese and one or two other ethnic restaurants and the Mina Hotel at Muttrah Port which is known for its fish.

The key decision to doing business in Oman is finding a good agent. It is not necessarily advisable to approach one of the big merchant houses, unless you have a particularly well-known name or are considering a major project, as they already have well-established interests. The services of a professional sponsor, usually a local personality trading on his name and contacts, could be equally disheartening. Better to find a small energetic agent who can spend time promoting your interests. His advice on the best way through the bureaucratic hoops and his market intelligence on upcoming tenders could be critically important.

All goods have to enter Oman through licensed agents registered with the Ministry of Commerce and Industries. These must either be Omani citizens or businesses with a controlling Omani interest. Exceptionally, government contracts do not have to be placed through an agent, but some Ministries, appear, nevertheless, to enforce the requirement. It is worth noting, especially for American readers, that a number of Omani companies are controlled by part-government or government officials, despite recent attempts to legislate against such conflict of interest and that to do business with them could run foul of their domestic legislation.

Foreign companies wishing to establish a presence in Oman are not obliged in all cases to

take Omani partners. It is government policy to exclude foreigners from services such as trade, but they are permitted to operate in specialised fields such as banking, accounting, legal work and as architects. It is sufficient in these cases that they be registered with the Ministry of Commerce and Industry to be established.

Companies working directly for the Government or which are exempted by Royal Decree may also operate as wholly owned foreign subsidiaries, but in practice there are none. The last example was PDO before the government took a 60 per cent stake. All non-professional foreign presences in Oman need effectively to be in a joint venture with a minimum 35 per cent Omani shareholding. In practice the Omani partner has a controlling interest for tax reasons and to enable the enterprise to obtain cheap funding.

Payments

Oman is a sought-after place to do business, whether trade or contract work, because payments are made promptly. However, it is now an extremely difficult market to break into, especially the construction sector.

All contracts, except defence contracts, over OR 100,000 are handled by the Tender Board — below this figure they are processed by individual Ministries. There is no formal pre-qualification process, the only requirement being that foreign concerns submit a 5 per cent bid bond through an Omani sponsor or partner. A performance bond is posted after the contract has been awarded.

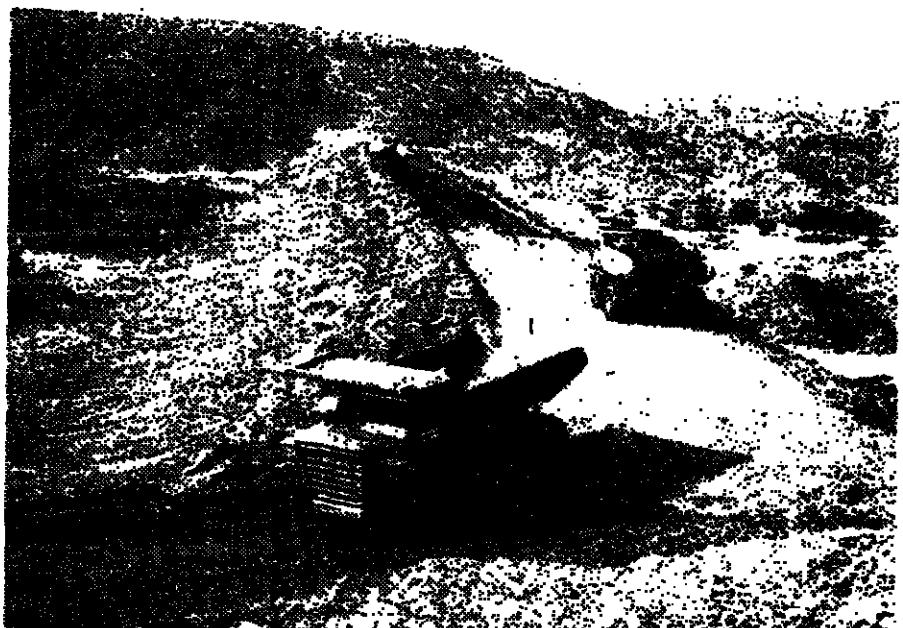
Competition is mounting in all spheres. Job security, especially in the Civil Service, is increasingly tenuous as Omanis take over more and more positions. The process is already gathering momentum in the army but is less advanced in other sectors. The percentage of Omanis in government jobs is still only 62 per cent. Another major employer, PDO, does not expect Omanisation to become really effective for a few more years yet. Around 60 per cent of its 3,400 strong workforce is Omani, mostly in junior grades. Nevertheless, expatriates are being made increasingly aware that the length of their contracts in the time that it will take for an Omani to fill their place.

Alan Mackie

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How the rebel South was won

Dhofar

THE SOUTHERN province of Dhofar is best known for frankincense, which grows wild in the arid scrublands behind Salalah, and the civil war which threatened in 1970 to dismember Oman. Apart from the Salalah basin, which is well watered from monsoon precipitation seeping through the porous limestone mountains that ring the plain, the Dhofar is a waterless wilderness, about the size of Portugal, inhabited by 20,000-30,000 tribesmen who move their herds of cattle around in search of grazing.

The civil war ended in 1975 when an amnesty successfully rehabilitated the rebels, the government jobs and the "firat" (local militia) but tensions with South Yemen, which backed the rebels, did not formally end until last November when the Gulf war persuasion finally prevailed on both parties to sign an agreement. Omanis are still suspicious of South Yemen's intentions but in fact the border has been

quiet for a number of years and the absence of a formal agreement has not hindered development.

The way the south was won from the Communist insurgents had a profound bearing on development. When Sultan Qaboos came to power in July 1970 the rebels held the mountains behind Salalah and were at the city gates. What turned the scales was first, an injection of military material and personnel from the UK and then a desperate battle for the hearts and minds of the tribesmen in the hills.

Development

This conformed to a classic pattern: military advance, the securing of means of access, which invariably meant the construction of dirt roads; the setting up of boreholes to drill for water; and the hasty construction of a mosque and a store to distribute goods. These first "administrative centres" were little more than a few corrugated sheets but they set the pattern for development.

Today there are 48 such centres either built or under

construction incorporating the same basic functions together with government offices, health care centres and veterinary clinics for the tribesmen's cattle.

Despite the successful development record and political stability the central government maintains a tight grip over the region and local autonomy is not encouraged. The governor of Dhofar, Sayyid Hilal Bin-Said Bin-Hareb al-Bousaidi, is a Minister of State with cabinet rank and four representatives from the south sit on the 45-strong State Consultative Council in Muscat. Although development is structured within the national plan, the governor does in fact have some discretionary powers. Not only does he have a separate development office, he also has his own budget which provides funding for water projects.

As the drilling of water boreholes is perhaps the most important economic activity in the south — ADC of Jordan has a near monopoly on such water prospecting and has worked for a good five years — control of the water budget gives the governor some political discretion. He also appoints the eight deputy governors who administer the largest administrative centres. It is government policy to develop the administration centres as a means of settling the tribesmen in the countryside and checking their migration to the towns.

The south has done particularly well from national development funds and will continue to do so in the current Five-Year Plan. Some 24 per cent of total investments are earmarked for the south — by far the largest expenditure per capita of any region. Dhofaris say this is because they started later and had less way to make up. To date the region can boast 400 km of tarmac roads, with at least another 400 km of dirt roads.

Most of the basic infrastructure is now in place. Salalah has a container port at Raysut, where a 210,000 tonnes-a-year cement plant is in the last stages of completion and an efficient airport. In November direct dialling to Muscat was introduced and on National Day the upgraded Salalah water network was opened. An agricultural research centre, a new road to Maryut and an electricity substation at Mirbat were opened the same day.

The biggest project in the books — a project that is in the national plan but has no funds earmarked for it — is the Salalah sewerage project. The OR 45m needed may prove a problem to raise, although Sultan Qaboos is believed to be taking a personal interest.

Financing has not so far been a problem, says the governor Sayyid al-Bousaidi. All the projects in the First Five-Year Plan have been completed and

planned expenditure under the Second Five-Year Plan 1981-85 is on schedule. Funds from the central government, however, arriving and are being disbursed on time, he says, despite the financial squeeze.

Most economic activity will continue to be in infrastructural development and the improvement of services such as schools, hospitals and housing. Industrial development has only limited scope in the south given the limited resources and small population. Agricultural development would be largely restricted to the Salalah plain, where at present around 8,000 hectares are farmed.

The great majority of Dhofaris who have settled in Salalah work in the government or the army. A thriving 20,000-strong expatriate community, mostly from the Indian subcontinent (Salalah's total population is 40,000 to 50,000) dominate the city's commercial life and provide most of the services. What little industry there is — the cement plant, a small dairy and vegetable farm and a banana-packing plant — provides as much work for expatriates as for Dhofaris.

Generous

The most important potential source of income for the south is oil. The national oil company, Petroleum Development Oman (PDO), has developed fields at Marmul and Rima north-east of Salalah inland. Amoco is prospecting at Kuria Kuria Bay. The prospects for further finds are good but the crudes are heavy and need to be mixed with lighter oils from the north to be marketable.

Oil is not yet a political issue in the south, partly because the region already gets a generous share of development funds and partly because there is not yet sufficient political consciousness to demand it. However, there is talk of a refinery (Oman's second) to be sited at Salalah but this is contingent on new finds making it viable.

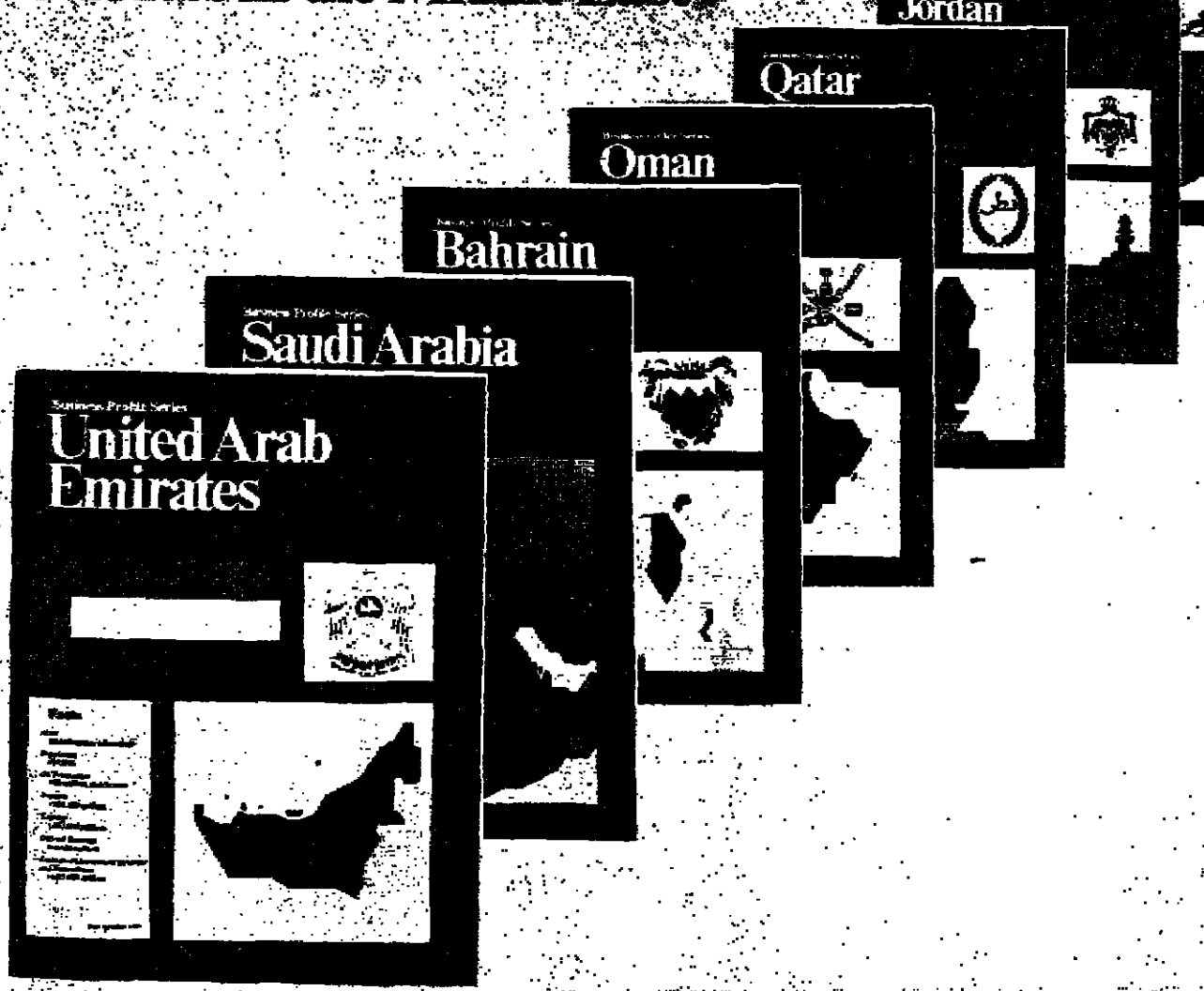
Another potential problem is the high population growth rate — which could be as high as 4 per cent. This could create employment problems a decade or more hence.

For the local community continued development in the interior will offer the best, if diminishing, prospects for productive work. The military, which has greatly contributed in the past to development, is likely to take a lower profile.

However, there are longer term problems which will be the pressure for regional autonomy, especially if the pressures build up on restricted resources. As of now the winning and the development of the south has been a remarkable success story.

A. M.

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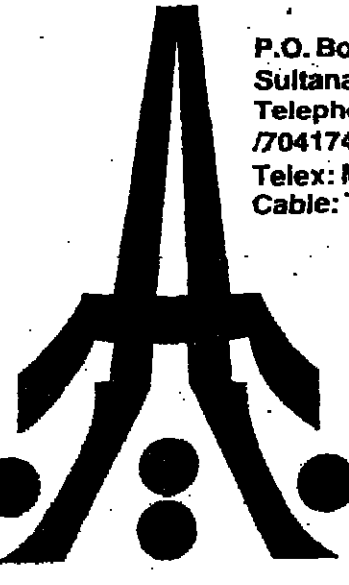
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Foreign Policy

FOR A COUNTRY with such a small population and such a large land area and coastline to defend Oman has exercised remarkable independence in its foreign policy, particularly in its relations with other Arab nations. Sultan Qaboos has proved one of the most consistent Arab leaders, refusing to modify the main tenets of his foreign policy even when the pressures on him have been at their most intense.

The clearest example of the past five years has of course been Oman's refusal to accept the Arab consensus that Egypt should be suspended from membership of the Arab League after the late President Sadat's visit to Jerusalem or the boycott which was imposed as a result of the Camp David agreements and the peace treaty with Israel. Oman stood by Egypt throughout and believes that subsequent events are demonstrating the wisdom of its action.

It is argued in Muscat that had other Arab countries and the Palestine Liberation Organisation seized the opportunity created by Mr Sadat's pressure on Israel to negotiate a just settlement could have become overwhelming. Instead the Arab world has suffered a succession of tragedies, culminating in the disasters in Lebanon last summer. It is with no little satisfaction that Oman is now witnessing efforts by moderate Arab regimes to improve relations with Egypt.

The key to Omani attitudes is to be found in its deeply imbedded hostility to Communist ideology and to attempts by the Soviet Union to extend its influence in the Middle East. This ideological hostility, coupled to Oman's "guardianship" of the Strait of Hormuz, has encouraged the Government to think in wider strategic terms. President Reagan must be well pleased with the pronouncements made by Sultan Qaboos on the global threats to world security.

These threats emanating from the Soviet Union have been intensified in the Omani case by its war with the rebels in Dhofar province who were backed by the Marxist Government in the neighbouring People's Democratic Republic of Yemen. Omani officials argue that direct experience of war has given them a sharper appreciation of Soviet designs than fellow Arab governments in the Gulf which only latterly began to understand the threat they face.

Invasion

The Soviet invasion of Afghanistan and the collapse of the Shah's strongly pro-Western regime in Iran provided further fuel for the Omani arguments and helped spur moves towards the formation of the Gulf Co-operation Council (GCC). The inaugural summit in May 1981 of this six-nation grouping comprising Saudi Arabia, Kuwait, the United Arab Emirates, Bahrain, Qatar and Oman was a moment of considerable importance for the Government in Muscat, even though a residual irritation persisted as a result of the initial unwillingness of the GCC to give greater weight to security issues. However, the Iranian-sponsored attempted coup in Bahrain and continued dangers to the region posed by the war between Iraq

and Iran have again appeared to swing the argument in Oman's favour. The defence proposals put forward by Oman at the inaugural Extra-Diplomatic summit, and put to one side by the other Heads of State, are now back on the table and under serious consideration.

Oman has meanwhile continued to co-operate more or less openly with U.S. efforts to develop facilities in the Gulf for America's Rapid Deployment Force. Operations "Bright Star" and later "Jade Tiger", both involving elements of the RDP, have been staged on Omani territory although there are clear indications that Muscat is now paying more heed to appeals from other GCC members that such exercises should receive the very minimum of publicity.

Oman's relative unconcern about the impact on its population of the close military relationship with the U.S. contrasts sharply with that of Kuwait, for example, which has been attempting to persuade its GCC partners to adopt a more even-handed attitude to the two superpowers, even to the extent of establishing diplomatic relations with the Soviet Union.

It was therefore not surprising to find Kuwait playing a key role in recent attempts to mediate between South Yemen and the GCC. Oman's position being expressed in Muscat at the long-term significance of last October's agreement between the two countries to work towards normal relations and it is likely that Oman will require a sustained period of Yemeni non-interference in its internal affairs before ambassadors can be exchanged.

The initial signs, however, have been hopeful, with Aden dropping its radio propaganda war against Sultan Qaboos. However, South Yemen did not allow Operation "Jade Tiger" to pass without comment and



Omani seamen working on the armament of a gunboat before leaving the harbour at Ghat Island to patrol the Strait of Hormuz. Naval and military facilities on Ghat Island are being developed to counter any possible threat to the West's vital oil supply routes

immediately accused Oman of violating the October agreement by permitting U.S. military exercises on its territory. Kuwaiti officials remain confident, however, that further progress will be made and that the process is under way by which South Yemen will be slowly weaned away from its close relationship with the Soviet Union.

Mr Youssef al-Alawi, Oman's Minister of State for Foreign Affairs, has emphasised that his government will use every opportunity to encourage the development of relations with South Yemen and suggests that Aden might benefit significantly from such a trend. Members of the GCC are understood to have discussed the possible provision of economic aid to South Yemen, which would be unofficially tied to "modifications" in Aden's foreign

policy. The suspicion remains, however, that the Yemeni willingness to consider a rapprochement constitutes more a change in tactics than in long-term strategy. The Soviet Union must equally be aware that it stands little chance of improving its standing in Oman through encouraging South Yemen further along the road to reconciliation.

Mr al-Alawi, who is viewed in Muscat as the first of the younger generation of Omanis to reach Cabinet rank, insists that unlike the Western nations the Soviet Union has no vital interests to protect in the Gulf. He sees no cause for Soviet involvement in the region and no reason for trade or financial links with Moscow. "There is quite simply no need at all to open the door to them," he says.

Relations with Western countries, particularly Britain, are by contrast as strong as ever. During the next 10 years there will certainly be a requirement to lessen the more visible aspects of the British presence in Oman but the emotional attachment of Sultan Qaboos to the country where he received an important part of his education seems unlikely to diminish significantly.

If this "special relationship" is sometimes a source of irritation to the U.S., considerable efforts are made to play it down. The American presence in Muscat is modest and low-key, owing more to the Arabists of the State Department than to the hawks in the Pentagon.

There is undoubtedly frustration at the grip Britain maintains on arms sales, especially at a time when Washington is investing heavily on upgrading military facilities in Oman. But the occasional jibe at the "colonial" attitudes of a few British advisers in Oman does not dent the overall appreciation of the past European countries have played in the development and stability of Oman.

Correctness

Oman's appreciation of its domestic achievements and perceived correctness in its judgement of international issues is also likely to have an impact on the development of its foreign policy. This is demonstrated on the more practical level by an ambitious programme to extend its diplomatic representation abroad and in policy terms on a more assertive role in the Gulf.

While Oman's armed forces remain small they are nonetheless increasingly well equipped and capable of delivering an initially potent punch at sea and in the air. They compare very favourably with other nations in the area with similarly small populations.

The emergence of greater Omani self-confidence will undoubtedly assist Gulf security at a moment when the stresses of the Gulf war could push Iran or Iraq towards acts of increasing desperation.

Roger Matthews

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Strong protection for the oil lanes

Defence

SHOULD AN attempt be made one day to strangle the industrialised world's flow of oil from the Gulf a British Naval officer on Ghat Island may be the first to know. With the aid of a newly installed spy computer linked to an unmanned radar station on Ghat Island, the officer is provided with an immediate readout of every ship passing through the Strait of Hormuz and an accurate picture of every vessel arriving at or leaving Iran's main naval base and commercial port at Bandar Abbas.

The officer would be one of several hundred on contract or seconded to the Sultanate's armed forces and he presides over a rapidly developing outcrop of rock which is the symbol of Oman's strategic importance to the industrialised world. The main daily function of the computerised radar is to monitor the operation of the traffic separation scheme for tankers passing through the Strait.

However, the regular interest shown in Ghat Island by Iranian surveillance aircraft also indicates that it is becoming a base of some importance. Barrages are nearing completion for troops who will be garrisoned there for the first time and an armoury is being constructed deep beneath the rock for storing weapons, ammunition and the now renowned Exocet missiles carried by Omani warships.

Expansion

No officer is pretending that the rapid expansion of the Omani navy could ever be presented as offering a credible option for maintaining freedom of navigation through the Strait. But they are all confident that the navy has a growing capacity to deter, especially following the delivery recently of the first of three Province class ships which will each carry six Exocets. With a top speed of 35 knots and a capacity to operate in very rough weather, the first vessel to become operational, the Dhofar, is likely to be deployed in the Hormuz area during the course of this year. The Dhofar will supplement the small Bravo boats, also armed with Exocets, which currently patrol the northern Omani waters.

Although unquestionably vulnerable to air attack during daylight hours, the Bravo boats are ideally suited to take full advantage of the many deep-water inlets around the Musandam peninsula where radar detection is particularly difficult. "Even a very powerful warship would have to think twice before steaming within 20 miles of the Omani coast during a period of hostilities," claimed a senior officer. The advent of three Province class ships, with perhaps more to follow, will significantly increase the poten-

tial risks for enemy vessels.

If action were ever to be taken in an attempt to prevent ships passing through the Strait—as Iran has hinted in the past—Omani officers believe it would most likely come in the form of a selective blockade. Certain tankers would be challenged by surface vessels and warned not to proceed. Their movements would, however, be detected by the Ghat Island radar well before they reached the shipping lanes.

Iran has never mounted a full challenge to Oman's policing of the Hormuz traffic lanes, which are within a 12-mile territorial limit claimed by Oman. But a little over a year ago an Iranian vessel apparently purposely violated the traffic scheme and when challenged by the Omani navy replied that it was within Oman's territorial waters. Since then there has been no similar incident.

As in other branches of the Omani armed forces, the navy is likely to remain dependent on a coterie of expatriate officers for some years to come. There are an admitted 100 expatriate officers, mostly British, in the 2,000-strong navy. The Dhofar and two Bravo boats are captained by British officers and another four Bravos have entirely Omani crews.

The increasing sophistication of modern weapons is a major handicap to attempts to speed up the "Omanisation" of the armed forces. While the Omanis are traditionally skilled seafarers, the desire of Sultan Qaboos to acquire ever more modern equipment increases rather than diminishes the requirement for highly technically trained officers. It is officially claimed that the number of British officers and men in Oman has been significantly reduced but comparisons tend to be made with the period up to 1975 when the Dhofar rebellion was still raging.

The land forces, in contrast to the navy, faces a steadily less potent external challenge. The agreement between Oman and South Yemen to work towards more normal relations has confirmed the now well-established reduction in tension on the border between the two countries.

At Sarfait, 4,500 feet above sea level and at some points only 1,000 yards from the forward South Yemeni positions, it is understandable if at times the British-officered garrison appears to take almost as much interest in the exotic local wildlife as in the activities of the putative enemy. The occasional sighting through binoculars of what may have been a Soviet or Cuban adviser stirs only momentary interest and no longer has much international significance on a border which has not witnessed a serious military incident for some years. From the questioning of refugees who still slip across the border Omani officers believe the Yemeni troops to be ill-equipped, sometimes poorly fed and suffering from generally low morale.

In contrast, the modernisa-

tion and training of the Omani continues apace. Total strength has now reached 17,500, with a major increase in firepower and mobility achieved through the acquisition of a squadron of British-manufactured Warrior tanks to complement the squadron of American-made M60s. Scorpion light tanks are also being purchased to replace the now outdated Saladin. The formation of a parachute regiment plus an increased number of helicopters and transport aircraft have also provided the army with the capacity to move reinforcements swiftly to potentially vulnerable areas such as the Musandam Peninsula.

The rate of air force development is officially constrained by the pace at which suitably qualified Omanis can be trained or recruited, although in practice this condition appears to be fairly liberally interpreted. A second squadron of Jaguar is being formed this year and will be based on Masirah Island where the Americans are developing existing facilities for possible use by their Rapid Deployment Force (RDP). The first Jaguar squadron to be formed is based at Thumrait in the south, along with a squadron of ageing but still effective Hunters. Air defence is concentrated on the airfields at Thumrait and at Seeb, outside Muscat, which are both protected by the British Rapier system.

Appointment

About a third of operational pilots are said to be Omanis but in the helicopter squadrons the proportion is much lower. However, with 10 newly qualified pilots probably the maximum number which can be absorbed into the air force each year, it is admitted that "Omanisation" will remain a slow process. The problem is exacerbated by the tendency to promote Omani pilots to non-flying duties. Maintenance of both aircraft and armaments also seem likely to remain substantially in expatriate hands for years to come.

During the rest of this decade Oman will be looking to purchase a new air-superiority fighter and as this aircraft might be expected to operate in a Gulf air defence system based on Saudi Arabia's Awacs radar surveillance aircraft, the opportunity may be close for the U.S. to break the British dominance of the Omani market.

The task of welding the Omani forces into a single well-integrated fighting unit has since August 1981 been the primary task of General Sir Timothy Cressy, formerly commander of the UK land forces, sometime GCC Northern Ireland. His appointment is understood to have been at the express wish of Sultan Qaboos and followed a previous period of service with the Omani armed forces during the early 1970s.

R.M.

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